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If you would like more information about data contained in the Fact Book, contact: JASON DEWITT, Data Resource Specialist

(617) 495-0591, E-mail: jason\_dewitt@harvard.edu

RUTH LOESCHER, Institutional Research Coordinator

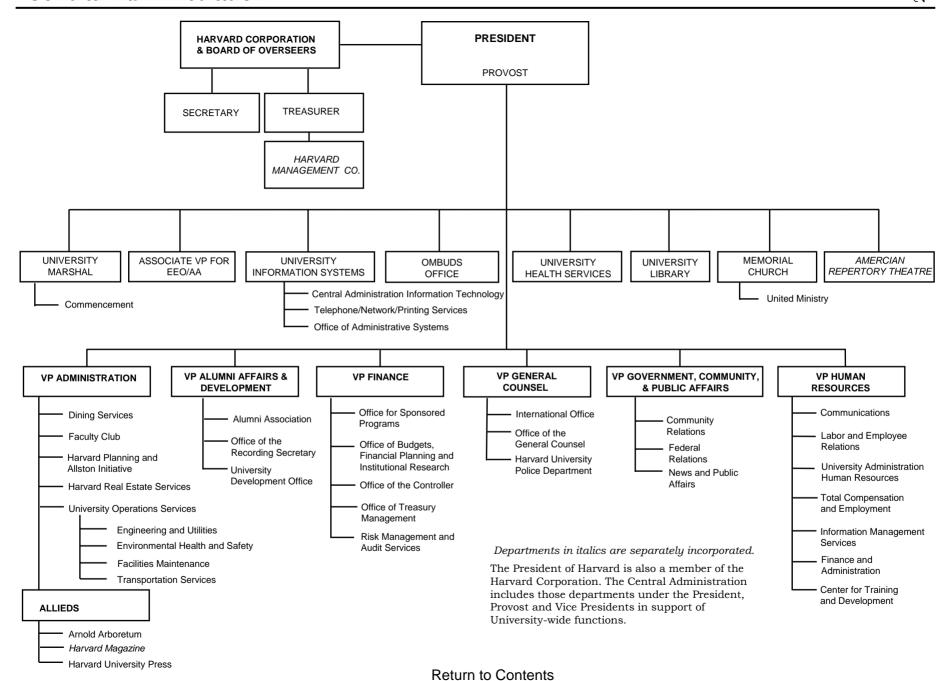
(617) 496-3568, E-mail: ruth\_loescher@harvard.edu

NINA ZIPSER, Director of Institutional Research

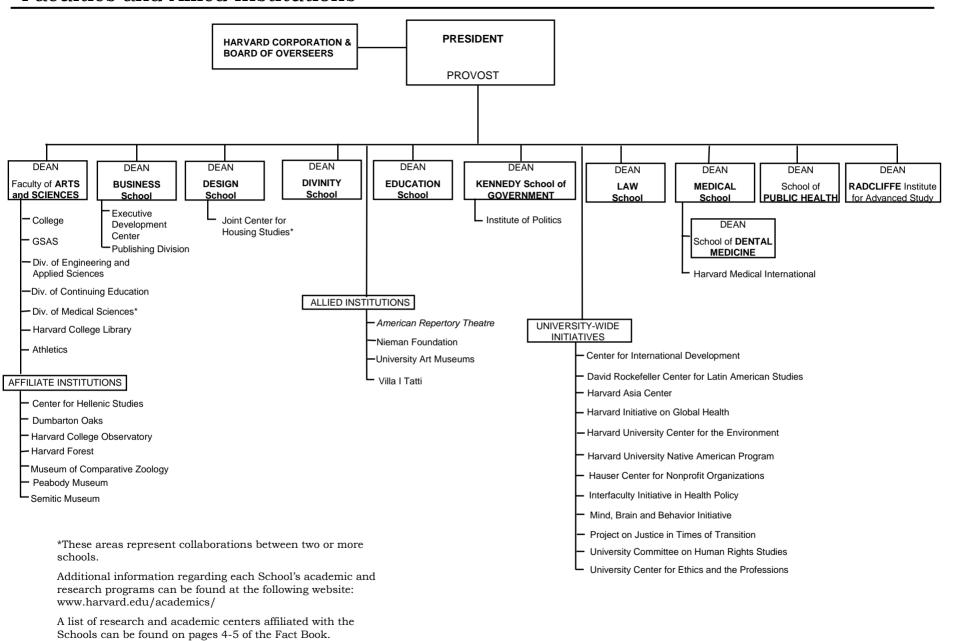
(617) 384-9236, E-mail: nina\_zipser@harvard.edu

Changes to content after publication are reflected on the web version of the Fact Book.

Central Administration



Departments in italics are separately incorporated.



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### Harvard University Research and Academic Centers (1)

#### **FACULTY of ARTS and SCIENCES**

Aga Khan Program for Islamic Architecture (2) Asia Center\*\*

Bauer Center for Genomics Research

Derek Bok Center for Teaching and Learning

Center for American Political Studies

Center for Hellenic Studies

Center for Jewish Studies

Center for Middle Eastern Studies

Center for Nanoscale Systems

Center for Systems Neuroscience

Davis Center for Russian and Eurasian Studies

W.E.B. Dubois Institute for African and African-

American Research

**Dumbarton Oaks** 

Fairbank Center for East Asian Research

Minda de Gunzburg Center for European Studies

Harvard MIT Data Center

Harvard Smithsonian Center for Astrophysics

Harvard Stem Cell Institute\*

Harvard University Center for the Environment \*\*

Harvard-Yenching Institute

**Humanities Center** 

Institute for Quantitative Social Science

Korea Institute

Materials Research Science and Engineering

Center

Program for Evolutionary Dynamics

Reischauer Institute of Japanese Studies

David Rockefeller Center for Latin American Studies\*\*

Rowland Institute

Technology and Entrepreneurship at Harvard

Ukrainian Research Institute

Charles Warren Center for Studies in American

History

Weatherhead Center for International Affairs

Harvard Academy for International and Area Studies\*\*\*

Olin Institute for Strategic Studies\*\*\*

Program on U.S. - Japan Relations\*\*\*

### **BUSINESS**

California Research Center

C. Roland Christensen Center for Teaching and Learning

Global Initiative

Asia-Pacific Research Center

Europe Research Center

India Research Center

Japan Research Office

Latin America Research Center

Health Care Initiative

Institute for Strategy and Competitiveness \*

Leadership Initiative

Arthur M. Rock Center for Entrepreneurship

Social Enterprise Initiative

#### **DESIGN**

Center for Technology and Environment Joint Center for Housing Studies\* Real Estate Academic Initiative

#### DIVINITY

Center for the Study of World Religions Summer Leadership Institute Women's Studies in Religion Program

#### **EDUCATION**

The Civil Rights Project at Harvard\* Harvard Family Research Project National Center for the Study of Adult Learning and Literacy

The Principal's Center

Project Zero

WIDE World Initiative

### **GOVERNMENT**

The Roy and Lila Ash Institute for Democratic Governance and Innovation

Robert and Renee Belfer Center for Science and International Affairs

Carr Center on Human Rights Policy

Center for Business and Government

Center for International Development at Harvard University \*

Center for Public Leadership

Hauser Center for Nonprofit Organizations \*

Edmond J. Safra Foundation Center for Ethics\*

Joan Shorenstein Center on the Press, Politics and Public Policy

A. Alfred Taubman Center for State and Local Government (3)

Malcolm Wiener Center for Social Policy Women and Public Policy Program

- (1) The Research and Academic Centers listed are those affiliated with the Schools.
- (2) The Aga Khan Program for Islamic Architecture is a joint program with Massachusetts Institute of Technology.
- (3) The A. Alfred Taubman Center for State and Local Government includes the Institute on Government Innovation and the Rappaport Institute for Greater Boston.
- \*These areas represent collaborations between two or more schools.
- \*\* These Programs are located in particular Schools, but are considered University-Wide initiatives.
- \*\*\*These Programs are all housed and administered within the Weatherhead Center SOURCE: SCHOOLS

### Harvard University Research and Academic Centers (1)

#### **UNIVERSITY-WIDE INITIATIVES\***

Africa Initiative

Asia Center

Center for International Development at Harvard University

David Rockefeller Center for Latin American Studies

Harvard Initiative for Global Health

Harvard Stem Cell Institute

Harvard University Center for the Environment Harvard University Native American Program

Hauser Center for Nonprofit Organizations

Interfaculty Initiative in Health Policy

Mind, Brain and Behavior Initiative

Program on Health Systems Improvement

University Center for Ethics and the Professions

University Committee on Human Rights Studies

#### **MEDICINE**

Center for Craniofacial Tissue Engineering

Center for Genetics and Genomics, Harvard

Medical School-Partners Healthcare

Center for Health and the Global Environment

Center for Hereditary Deafness

Center for Immunological Tolerance

Center for Integration of Medicine and Innovative Technology

Center for Magnetic Resonance

Center for Mental Health and Media

Center for Neurodegeneration and Repair

Center for Neurofibromatosis and Allied Disorders

Center for Palliative Care

Center for Skin Disease Research

Center of Excellence in Women's Health

Dana Farber/Harvard Cancer Center\*

Division for Research and Education in

Complementary and Integrative Medical Therapies

Division of AIDS

Division of Emergency Medicine

Division of Health Care Policy Research and Education

Division of Health Sciences and Technology

Division of Medical Ethics

Division of Nutrition

Division of Primary Care

Division of Service Learning

Division of Sleep Medicine

Harvard Clinical Research Institute
Institute for Chemistry and Cell Biology\*
Institute of Neuroscience, Harvard-Mahoney\*
Institute of Proteomics
NERCE/BEID\*
New England Regional Primate Center
Program on Head and Neck Oncology

#### **LAW**

Ames Foundation and Selden Society
Berkman Center for Internet & Society
The Civil Rights Project at Harvard
East Asian Legal Studies Program
European Law Research Center
Fund for Tax and Fiscal Policy Research
Harvard Law School History Project
Human Rights Program
International Tax Program
Islamic Legal Studies Program
John M. Olin Center for Law, Economics and
Business

Labor and Worklife Program
Program on Corporate Governance

Program on Empirical Legal Studies

Program on International Financial Systems

Program on Negotiation

Program on the Legal Profession

Project on Justice in Times of Transition\*\*

### **PUBLIC HEALTH**

Center for Health Communications

Francois-Xavior Bagnoud Center for Health and Human Rights

Harvard School of Public Health AIDS Initiative

Harvard Center for Cancer Prevention

Harvard Center for Population and Development Studies

Harvard Center for Society and Health Harvard Injury Control Center

#### RADCLIFFE INSTITUTE FOR ADVANCED STUDY

Radcliffe Institute Fellowship Program
Henry A. Murray Research Center
Arthur and Elizabeth Schlesinger Library on the
History of Women in America

<sup>(1)</sup> The Research and Academic Centers listed are those affiliated with the Schools.

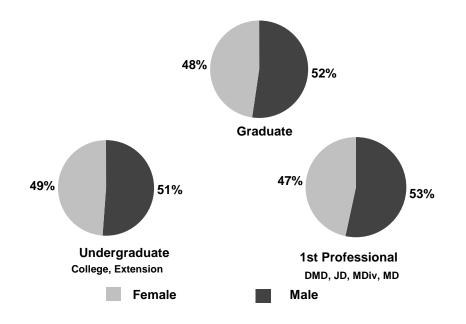
<sup>\*</sup>These areas represent collaborations between two or more schools.

<sup>\*\*</sup> Programs are located in particular Schools, but are considered University-Wide initiatives. SOURCE: SCHOOLS

## Degree Student Head Count: Fall 2004

Counts taken as of October 15, 2004

	Male	Female	Total	Full-Time	Part-Time	Total
College <sup>(1)</sup>						
Freshmen	818	828	1,646	1,646	-	1,646
Sophomores	883	808	1,691	1,562	-	1,562
Juniors <sup>(2)</sup>	799	763	1,562	1,691	-	1,691
Seniors	886	777	1,663	1,663	-	1,663
Subtotal	3,386	3,176	6,562	6,562	-	6,562
GSAS <sup>(3)</sup>	2,031	1,607	3,638	3,614	24	3,638
Business	1,197	626	1,823	1,823	-	1,823
Dental <sup>(4)</sup>	105	100	205	205	-	205
Design	317	302	619	557	62	619
Divinity	204	224	428	383	45	428
Education	286	783	1,069	889	180	1,069
Government	543	413	956	921	35	956
Law	1,072	849	1,921	1,921	-	1,921
Medical	389	377	766	766	-	766
Public Health	328	497	825	596	229	825
Extension						
Undergraduate	172	213	385	160	225	385
Graduate	270	322	592	87	505	592
Subtotal, All Degree Students	10,300	9,489	19,789	18,484	1,305	19,789
Adj. for Joint Degree Students	(33)	(25)	(58)	(43)	(15)	(58)
TOTAL	10,267	9,464	19,731	18,441	1,290	19,731



<sup>(1)</sup> Students in the Advanced Standing Program are counted as Juniors in their second year and Seniors in their third and for

<sup>(2)</sup> Counts for Juniors include 17 undergraduates unclassified by year.

<sup>(3)</sup> Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.

<sup>(4)</sup> Clinical specialty students in the Dental School are not included in totals. See page 16 for Dental Clinical Specialty counts. SOURCE: REGISTRAR OFFICES

# Historical Enrollments: Fall 1999 - 2004 Degree Student Head Count by School

	1999	2000	2001	2002	2003	2004
College	6,684	6,660	6,650	6,649	6,597	6,562
GSAS (1)	2,979	3,144	3,358	3,357	3,510	3,638
Business <sup>(2)</sup>	1,485	1,458	1,847	1,836	1,832	1,823
Dental (3)	209	214	213	207	202	205
Design	538	550	536	556	595	619
Divinity	481	480	451	443	455	428
Education	1,096	1,087	1,121	1,057	1,080	1,069
Government	770	840	881	896	924	956
Law	1,860	1,838	1,914	1,915	1,899	1,921
Medical	744	756	777	787	780	766
Public Health	760	823	808	825	737	825
Extension						
Undergraduate	403	437	435	401	403	385
Graduate	589	631	626	671	676	592
Subtotal, All Degree Students	18,598	18,918	19,617	19,600	19,690	19,789
Adj. for Joint Degree Students	(57)	(71)	(78)	(64)	(52)	(58)
TOTAL	18,541	18,847	19,539	19,536	19,638	19,731
Enrollment Level (4)	1999	2000	2001	2002	2003	2004
Undergraduates Full-Time	6,816	6,816	6,831	6,822	6,767	6,722

Enrollment Level (4)	1999	2000	2001	2002	2003	2004
Undergraduates						
Full-Time	6,816	6,816	6,831	6,822	6,767	6,722
Part-Time	271	281	254	228	233	225
Subtotal	7,087	7,097	7,085	7,050	7,000	6,947
<b>Graduate Students</b>						
Full-Time	7,842	8,116	8,865	8,818	8,993	9,082
Part-Time	991	1,004	952	992	1,004	1,059
Subtotal	8,833	9,120	9,817	9,810	9,997	10,141
1st Professional Degree <sup>(5)</sup>						
Full-Time	2,657	2,677	2,690	2,722	2,668	2,680
Part-Time	21	24	25	18	25	21
Subtotal	2,678	2,701	2,715	2,740	2,693	2,701
TOTAL	18,598	18,918	19,617	19,600	19,690	19,789

<sup>(1)</sup> Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.

SOURCE: REGISTRAR OFFICES

<sup>(2)</sup> Between January 1997 and January 2001, the Business School instituted a second matriculation date for its MBA Program. These are not reflected in the counts above. Enrollments were 312 in January 1999, 301 in January 2000 and 341 in January 2001.

<sup>(3)</sup> These figures exclude postdoctoral students enrolled in a clinical specialty. See page 16 for Dental Clinical Specialty counts.

 $<sup>\</sup>begin{tabular}{ll} (4) Includes degree candidates from the Extension School. Not adjusted for joint degree students. \\ \end{tabular}$ 

<sup>(5) 1</sup>st-Professional degrees include DMD, JD, MDiv, and MD.

# Student Enrollment by Degree: Fall 2004 (1)

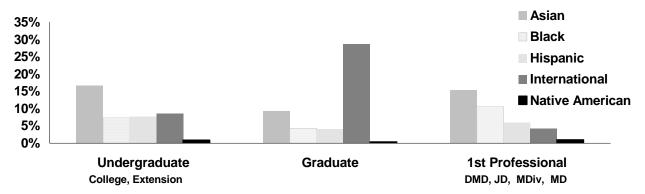
		Male		Female		
		Full-Time	Part-Time	Full-Time	Part-Time	Total
College	A.B., S.B.	3,386	-	3,176	-	6,562
GSAS	A.M., S.M., Ph.D.	2,015	16	1,599	8	3,638
Business	M.B.A.	1,183	-	613	-	1,796
	D.B.A.	14	-	13	-	27
Dental	D.M.D.	65	-	73	-	138
	M.M.Sc.	25	-	12	-	37
	D.M.Sc.	15	-	15	-	30
Design	M.Arch.	135	31	126	14	306
	M.A.U.D./M.L.A.U.D.	41	-	15	1	57
	M.Des	30	1	26	-	57
	M.L.A.	26	4	65	3	98
	M.U.P.	23	1	32	1	57
	Dr.Des	21	4	17	2	44
Divinity	M.Div.	64	3	66	18	151
	M.T.S.	96	6	104	15	221
	Th.M.	2	3	1	-	6
	Th.D.	30	-	20	-	50
Education	Ed.M.	153	24	412	97	686
	Ed.D.	89	20	235	39	383
	C.A.S.	-	-	-	-	-
Government	M.P.A.	233	10	131	7	381
	M.P.A./I.D.	77	2	54	2	135
	M.P.P.	197	7	196	7	407
	M.U.P.	10	-	6	-	16
	Ph.D.	7	-	10	-	17
Law	J.D.	950	-	748	-	1,698
	LL.M.	89	-	72	-	161
	S.J.D.	33	-	29	-	62
Medical	M.D.	359	-	355	-	714
	M.M.Sc.	30	-	22	-	52
<b>Public Health</b>	M.P.H.	82	51	57	58	248
	M.S.	55	54	150	24	283
	D.P.H.	9	1	6	4	20
	D.S.	60	16	177	21	274
Extension	A.A., A.L.B.	73	99	87	126	385
	A.L.M., Grad. Cert.	40	230	47	275	592
	TOTAL	9,717	583	8,767	722	19,789

<sup>(1)</sup> Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

# Degree Student Enrollment by Ethnicity: Fall 2004 (1)

				S				. <sub>00</sub> .	ment			, dealth	.or
	Collec	ge GSA	s Busin	ess Denta	. Desig	or Divin	ity Educi	atile . Ove	ernment Law	Medic	al	Health	Total
Asian/Pacific	: Islander	<u> </u>	Φ.	\Quad \text{\rightarrow}	\Quad \text{\rightarrow}	δ,	€,	<u> </u>	V.	Mis	१०	€r	
Male	519	121	108	13	36	11	21	31	93	90	36	34	1,113
Female	622	165	101	35	61	13	86	36	111	84	52	35	1,401
Subtotal	1,141	286	209	48	97	24	107	67	204	174	88	69	2,514
Percent	17%	8%	11%	23%	16%	6%	10%	7%	11%	23%	11%	7%	12.7%
Black/Non-H	ispanic												
Male	205	48	60	5	5	16	27	19	68	39	10	22	524
Female	294	89	37	2	6	10	47	30	106	54	26	21	722
Subtotal	499	137	97	7	11	26	74	49	174	93	36	43	1,246
Percent	8%	4%	5%	3%	2%	6%	7%	5%	9%	12%	4%	13%	6.3%
Hispanic													
Male	255	66	27	4	12	12	18	36	50	34	12	22	548
Female	257	63	18	5	10	10	38	43	40	25	23	31	563
Subtotal	512	129	45	9	22	22	56	79	90	59	35	53	1,111
Percent	8%	4%	2%	4%	4%	5%	5%	8%	5%	8%	4%	5%	5.6%
International													
Male	333	604	411	29	102	22	41	227	139	25	143	54	2,130
Female	252	397	201	24	90	14	77	121	114	23	118	58	1,489
Subtotal	585	1,001	612	53	192	36	118	348	253	48	261	112	3,619
Percent	9%	28%	34%	26%	31%	8%	11%	36%	13%	6%	32%	11%	18.3%
Native Ameri													
Male	26	5	3	-	4	-	-	2	7	7	1	4	59
Female	32	5	2	-	2	1	5	3	4	7	3	3	67
Subtotal	58	10	5	-	6	1	5	5	11	14	4	7	126
Percent	1%	0%	0%	0%	1%	0%	0%	1%	1%	2%	0%	1%	0.6%
White/Non-H	-		400	40	404	404	405	400	504	404	404	004	4 = 40
Male	1,730	777	462	48	134	131	135	183	561	184	101	264	4,710
Female Subtotal	1,425 <b>3,155</b>	581 <b>1,358</b>	233 <b>695</b>	28 <b>76</b>	107 <b>241</b>	163 <b>294</b>	391 <b>526</b>	126 <b>309</b>	367 <b>928</b>	181 <b>365</b>	207 <b>308</b>	358 <b>622</b>	4,167
													8,877
Percent	48% •	37%	38%	37%	39%	69%	49%	32%	48%	48%	37%	64%	44.9%
Unknown/Ot		410	106	6	24	12	44	45	154	10	25	42	4 246
Male Female	318 294	307	126 34	6 6	24 26	13	139	45 54	107	3	25 68	42 29	1,216 1,080
Female Subtotal	612	717	160	12	<u> 50</u>	25	183	99	261	13	93	71	2,296
Percent	9%	20%	9%	6%	8%	6%	17%	10%	14%	2%	11%	7%	11.6%
	6,562			205	619	428		956	1,921	766	825	977	
TOTAL	0,302	3,638	1,823	205	019	428	1,069	900	1,921	700	020	9//	19,789

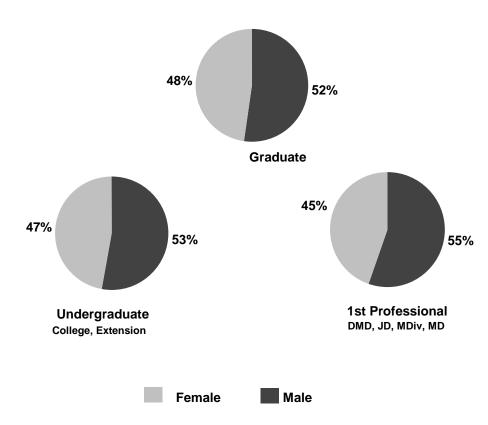
### Percentage of Minority and International Students by Enrollment Level



(1) Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

# Degrees Conferred by School (1) Academic Year 2003-2004

	Male	Female	Total
College	887	784	1,671
GSAS	487	367	854
Business	582	316	898
Dental	29	19	48
Design	136	100	236
Divinity	73	84	157
Education	175	506	681
Government	303	222	525
Law	413	303	716
Medical	103	98	201
Public Health	178	207	385
Extension			
Undergraduate	65	68	133
Graduate	152	172	324
TOTAL	3,583	3,246	6,829



<sup>(1)</sup> Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES



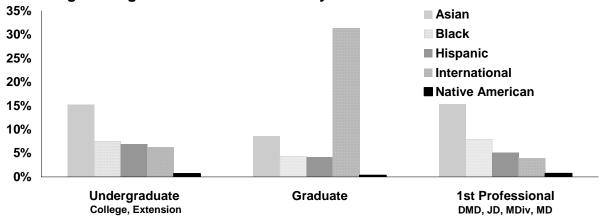
		Male	Female	Total
College	A.B.	879	779	1,658
	S.B.	8	5	13
GSAS	A.M.	179	170	349
	M.E.	-	1	1
	S.M.	49	11	60
	Ph.D.	259	185	444
Business	M.B.A.	579	315	894
	D.B.A.	3	1	4
Dental	D.M.D.	19	14	33
	M.M.Sc.	7	5	12
	D.M.Sc.	3	-	3
Design	M.Arch.	54	41	95
J	M.A.U.D./M.L.A.U.D.	12	8	20
	M.Des.	42	25	67
	M.L.A.	15	14	29
	M.U.P.	8	9	17
	Dr.Des.	5	3	8
Divinity	M.Div.	21	23	44
	M.T.S.	43	59	102
	Th.M.	5	-	5
	Th.D.	4	2	6
Education	Ed.M.	158	459	617
	Ed.D.	15	45	60
	C.A.S.	2	2	4
Government	M.P.A. (1 YEAR)	141	84	225
	M.P.A. (2 YEAR)	57	32	89
	M.P.A./I.D.	29	34	63
	M.P.P.	71	67	138
	M.U.P.	5	5	10
Law	J.D.	314	237	551
	LL.M.	92	65	157
	S.J.D.	7	1	8
Medical	M.D.	90	87	177
	M.M.Sc.	13	11	24
Public Health	M.P.H.	113	96	209
	M.S.	53	84	137
	D.P.H.	-	1	1
	D.S.	12	26	38
Extension	A.A.	6	7	13
	A.L.B.	59	61	120
	A.L.M.	38	53	91
	Grad. Cert.	114	119	233
	TOTAL	3,583	3,246	6,829

<sup>(1)</sup> Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

# Degrees Conferred by Student Ethnicity: Academic Year 2003-2004 (1)

Male   114   27   42   8   10   2   12   18   32   30   18   19   332   33   34   35   34   34   35   36   36   36   36   36   36   36
Male
Male Female         114         27         42         8         10         2         12         18         32         30         18         19         332           Female Subtotal         156         40         48         6         12         3         54         14         30         28         18         21         430           Subtotal         16%         8%         10%         29%         9%         3%         10%         6%         9%         29%         9%         11.2%           Black/Non-Hispanic           Male         65         13         31         3         7         2         9         8         11         11         7         10         177           Female         63         9         20         -         4         5         31         19         34         5         10         8         208           Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         5%         4%         6%
Female
Subtotal         270         67         90         14         22         5         66         32         62         58         36         40         762           Percent         16%         8%         10%         29%         9%         3%         10%         6%         9%         29%         9%         9%         11.2%           Black/Non-Hispanic           Male         65         13         31         3         7         2         9         8         11         11         7         10         177           Female         63         9         20         -         4         5         31         19         34         5         10         8         208           Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic         Male         57         16         13         2
Black/Non-Hispanic           Male         65         13         31         3         7         2         9         8         11         11         7         10         177           Female         63         9         20         -         4         5         31         19         34         5         10         8         208           Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic           Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         165           Subtotal         115         26
Male         65         13         31         3         7         2         9         8         11         11         7         10         177           Female         63         9         20         -         4         5         31         19         34         5         10         8         208           Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic           Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         7         165           Subtotal         115         26         44         3         12
Male         65         13         31         3         7         2         9         8         11         11         7         10         177           Female         63         9         20         -         4         5         31         19         34         5         10         8         208           Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic           Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         7         165           Subtotal         115         26         44         3         12
Subtotal         128         22         51         3         11         7         40         27         45         16         17         18         385           Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic         Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         165           Subtotal         115         26         44         3         12         3         38         30         21         19         12         20         343           Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students         8         22         136         110         4         68         54
Percent         8%         3%         6%         6%         5%         4%         6%         5%         6%         8%         4%         4%         5.6%           Hispanic         Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         165           Subtotal         115         26         44         3         12         3         38         30         21         19         12         20         343           Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students         8         22         136         110         4         68         54         871           Female         52         96         91         1         46         5         38         78         71         5         60         54
Hispanic         Male       58       10       31       1       5       2       10       17       14       12       5       13       178         Female       57       16       13       2       7       1       28       13       7       7       7       7       7       165         Subtotal       115       26       44       3       12       3       38       30       21       19       12       20       343         Percent       7%       3%       5%       6%       5%       2%       6%       6%       3%       9%       3%       4%       5.0%         International Students         Male       57       143       203       5       61       8       22       136       110       4       68       54       871         Female       52       96       91       1       46       5       38       78       71       5       60       54       597         Subtotal       109       239       294       6       107       13       60       214       181
Male         58         10         31         1         5         2         10         17         14         12         5         13         178           Female         57         16         13         2         7         1         28         13         7         7         7         7         7         165           Subtotal         115         26         44         3         12         3         38         30         21         19         12         20         343           Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students         Male         57         143         203         5         61         8         22         136         110         4         68         54         871           Female         52         96         91         1         46         5         38         78         71         5         60         54         597           Subtotal         109         239         294         6         107         13         60
Female         57         16         13         2         7         1         28         13         7         7         7         7         165           Subtotal         115         26         44         3         12         3         38         30         21         19         12         20         343           Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students           Male         57         143         203         5         61         8         22         136         110         4         68         54         871           Female         52         96         91         1         46         5         38         78         71         5         60         54         597           Subtotal         109         239         294         6         107         13         60         214         181         9         128         108         1,468
Subtotal         115         26         44         3         12         3         38         30         21         19         12         20         343           Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students           Male         57         143         203         5         61         8         22         136         110         4         68         54         871           Female         52         96         91         1         46         5         38         78         71         5         60         54         597           Subtotal         109         239         294         6         107         13         60         214         181         9         128         108         1,468
Percent         7%         3%         5%         6%         5%         2%         6%         6%         3%         9%         3%         4%         5.0%           International Students           Male         57         143         203         5         61         8         22         136         110         4         68         54         871           Female         52         96         91         1         46         5         38         78         71         5         60         54         597           Subtotal         109         239         294         6         107         13         60         214         181         9         128         108         1,468
Male   57   143   203   5   61   8   22   136   110   4   68   54   871   Female   52   96   91   1   46   5   38   78   71   5   60   54   597   Subtotal   109   239   294   6   107   13   60   214   181   9   128   108   1,468
Male       57       143       203       5       61       8       22       136       110       4       68       54       871         Female       52       96       91       1       46       5       38       78       71       5       60       54       597         Subtotal       109       239       294       6       107       13       60       214       181       9       128       108       1,468
Female         52         96         91         1         46         5         38         78         71         5         60         54         597           Subtotal         109         239         294         6         107         13         60         214         181         9         128         108         1,468
Subtotal 109 239 294 6 107 13 60 214 181 9 128 108 1,468
•
Percent 7% 28% 33% 13% 45% 8% 9% 41% 25% 4% 33% 24% 21.5%
Native American
Male 4 - 4 1 2 2 - 2 1 1 17
Female 7 1 3 3 1 2 17
Subtotal 11 1 4 1 5 2 - 5 2 3 34
Percent 1% 0% 0% 0% 0% 1% 1% 0% 0% 2% 1% 1% 0.5%
White/Non-Hispanic
Male 411 180 205 11 47 56 81 94 185 40 54 109 1,473
Female 336 132 122 10 24 58 258 76 131 47 81 136 1,411
Subtotal 747 312 327 21 71 114 339 170 316 87 135 245 2,884
Percent 45% 37% 36% 44% 30% 73% 50% 32% 44% 43% 35% 54% 42.2%
Unknown/Other
Male 178 114 66 1 6 2 39 28 61 4 25 11 535
Female 113 73 22 - 7 12 94 22 30 3 30 12 418
Subtotal 291 187 88 1 13 14 133 50 91 7 55 23 953
Percent 17% 22% 10% 2% 6% 9% 20% 10% 13% 3% 14% 5% 14.0%
TOTAL 1,671 854 898 48 236 157 681 525 716 201 385 457 6,829

### **Percentage of Degrees Conferred to Minority and International Students**



(1) Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

# Degrees Conferred: Academic Year 1999-2004 (1)

	Academic Year	1999	2000	2001	2002	2003	2004
College	A.B.	1,649	1,675	1,694	1,656	1,686	1,658
College	S.B.	1,049	1,073	8	1,030	1,000	1,038
	Subtotal	1,659	1,689	1,702	1,665	1,691	1,671
GSAS	A.M.	289	286	317	325	363	349
	M.E.	-	-	1	-	1	1
	M.F.S.	-	-	1	3	-	-
	S.M.	32	37	44	65	58	60
	Ph.D.	438	412	387	383	392	444
Business	Subtotal M.B.A.	<b>759</b> 897	<b>735</b> 876	<b>750</b> 848	<b>776</b> 916	<b>814</b> 887	<b>854</b> 894
Dusilless	D.B.A.	12	4	5	4	3	4
	Subtotal	909	880	853	920	890	898
Dental	D.M.D.	31	28	32	32	36	33
	M.M.S.	10	12	15	14	15	12
	M.P.H.	-	-	2	-	-	-
	D.M.S.	12	5	8	10	3	3
Doolan	Subtotal	53	45	<u>57</u>	56	54	48
Design	M. Arch. M.A.U.D./M.L.A.U.D.	92 26	89 22	96 25	98 24	91 25	95 20
	M.Des.	34	39	45	51	51	67
	M.L.A.	44	28	34	24	27	29
	M.U.P.	13	14	18	14	15	17
	Dr.Des.	3	7	9	11	8	8
	Subtotal	212	199	227	222	217	236
Divinity	M.Div.	54	53	63	38	50	44
	M.T.S. Th.M.	116 7	103 7	95 7	102 4	83 7	102
	Th.D.	3	4	6	8	3	5 6
	Subtotal	180	167	171	152	143	1 <b>57</b>
Education	Ed.M.	609	540	603	603	589	617
	Ed.D.	62	58	47	78	59	60
	C.A.S.	13	12	6	3	4	4
	Subtotal	684	610	656	684	652	681
Government	M.P.A. (1 Year)	194	202	191	202	209	225
	M.P.A. (2 Year) M.P.A./I.D.	59	94	72 49	84 56	86 77	89 63
	M.P.P.	207	143	150	158	163	138
	M.C.R.P./M.U.P.	3	6	4	5	7	10
	D.P.A.	-	-	1	-	-	-
	Subtotal	463	445	467	505	542	525
Law	J.D.	563	557	543	554	575	551
	LL.M.	158	134	130	144	130	157
	S.J.D.	6 <b>727</b>	13 <b>704</b>	10	7 <b>705</b>	14	8
Medicine	Subtotal M.D.	<b>727</b> 178	<b>704</b> 162	<b>683</b> 162	<b>705</b> 157	<b>719</b> 165	<b>716</b> 177
Wicaronic	MMSc.	20	19	11	13	24	24
	Subtotal	198	181	173	170	189	201
<b>Public Health</b>		165	167	205	214	211	209
	M.S., M.O.H.	146	133	147	134	152	137
	D.P.H., D.S.	66	52	39	42	65	39
	Subtotal	377	352	391	390	428	385
Extension	A.A.	19 117	12 125	10 126	16 124	20	13
	A.L.B. A.L.M.	117 91	135 77	126 88	134 84	113 82	120 91
	Grad. Cert.	294	301	341	312	245	233
	Subtotal	521	<b>525</b>	565	546	460	<b>457</b>
	TOTAL	6,742	6,532	6,695	6,791	6,799	6,829
		-,	-,	-,	-,	-,	-,

<sup>(1)</sup> Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

# International Enrollment: Fall 2004 (1)

	Africa	Asia	Europe	Latin America	Middle East	North America	Oceania	Total
College	36	131	172	19	27	146	14	545
GSAS	16	481	366	59	76	132	30	1,160
Business	20	169	201	65	30	73	18	576
Dental	1	14	5	2	8	8	-	38
Design	1	99	38	10	13	20	2	183
Divinity	2	20	10	-	2	5	-	39
Education	2	46	10	19	3	25	1	106
Government	19	115	97	47	21	42	6	347
Law	21	69	76	22	26	41	8	263
Medical	4	5	5	3	2	12	-	31
Public Health	24	107	28	8	8	29	3	207
Extension	2	11	10	15	5	8	-	51
TOTAL	148	1,267	1,018	269	221	541	82	3,546

<sup>(1)</sup> Counts include full-time degree and non-degree students only, which include transfer and special students, visiting undergradu and Extension School enrollees. Counts exclude executive education and professional development programs.

SOURCE: INTERNATIONAL OFFICE

# Historical Enrollment of International Students: Fall 1999 - 2004 (1)

	Fall					
	1999	2000	2001	2002	2003	2004
Africa						
Ghana	8	13	16	15	19	17
Kenya	12	16	17	14	22	23
Nigeria	18	21	34	22	24	20
South Africa	23	28	26	30	23	23
Zimbabwe	9	8	12	18	18	13
Other	32	45	59	49	48	52
Subtotal	102	131	164	148	154	148
Asia						
China	227	270	318	337	354	361
India	96	104	120	112	133	167
Japan	151	158	163	134	127	137
South Korea	183	213	212	207	191	218
Taiwan	97	102	81	86	82	103
Other	274	270	286	285	279	281
Subtotal	1,028	1,117	1,180	1,161	1,166	1,267
Europe	,	,	,	, -	,	, -
France	71	74	67	83	78	68
Germany	123	120	119	124	132	137
Greece	45	45	42	43	38	52
Spain	60	62	67	55	53	51
United Kingdom	133	158	157	174	180	191
Other	468	482	487	492	515	519
Subtotal	900	941	939	971	996	1,018
Latin America	000	041	000	0	000	1,010
Argentina	62	57	61	60	55	48
Brazil	67	61	65	68	63	63
Chile	25	33	24	26	26	33
Colombia	47	48	40	50	31	43
Peru	17	24	27	18	20	22
Other	106	97	92	86	65	60
Subtotal	324	320	309	308	260	269
Middle East	024	020	003	000	200	200
Cyprus	14	12	7	6	11	15
Israel	63	72	71	75	71	76
Lebanon	8	9	16	8	12	15
Saudi Arabia	14	11	9	9	9	10
Turkey	66	75	64	79	71	74
Other	25	32	38	31	39	31
Subtotal	190	211	205	208	213	221
North America	130	211	203	200	213	221
Canada	410	434	464	402	444	467
Mexico	419			492		467 74
Subtotal	83	101	95 <b>550</b>	85 <b>577</b>	71 <b>515</b>	<u>74</u>
	502	535	559	577	515	541
Oceania	50	04	70	00	70	07
Australia	53	61	73	66 40	70	67 45
New Zealand	19	22	21	19	21	15
Subtotal	72	83	94	85	91	82
Stateless	- 0.440	-		2	-	-
TOTAL	3,118	3,338	3,450	3,460	3,395	3,546

Fall

**Africa Other:** Burkina Faso, Cameroon, Congo, Cote D'Ivoire, Egypt, Ethiopia, Gambia, Lesotho, Mauritius, Morocco, Mozambique, Rwanda, Senegal, Sudan, Tanzania, Uganda, Zambia.

Asia Other: Afghanistan, Bangladesh, Bhutan, Burma (Myanmar), Hong Kong, Indonesia, Kazakhstan, Kyrgyzstan, Malaysia, Nepal, Pakistan, Philippines, Singapore, Sri Lanka, Thailand, Uzbekistan, Vietnam.

Europe Other: Armenia, Austria, Azerbaijan, Belarus, Belgium, Bosnia and Herzegovina, Bulgaria, Croatia, Czech Republic, Denmark, Estonia, Finland, Georgia, Hungary, Ireland, Italy, Latvia, Liechtenstein, Lithuania, Luxembourg, Macedonia, Moldova, Monaco, Netherlands, Norway, Poland, Portugal, Romania, Russia, Slovakia, Slovenia, Sweden, Switzerland, Ukraine, Yugoslavia (Former).

Latin America Other: Bahamas, Barbados, Bermuda, Bolivia, Costa Rica, Dominica, El Salvador, Guatemala, Honduras, Jamaica, Nicaragua, Panama, Trinidad and Tobago, Uruguay, Venezuela.

Middle East Other: Bahrain, Iran, Iraq, Jordan, Kuwait, Qatar, Syria, United Arab Emirates, West Bank.

<sup>(1)</sup> Counts include full-time degree and non-degree students only, which includes transfer and special students, visiting undergraduates, and Extension School enrollees. Counts exclude executive education and professional development programs. Countries listed above are for Fall 2004. Information on countries for enrollments in prior years can be obtained from the International Office. SOURCE: INTERNATIONAL OFFICE

## Summer School Enrollment: Summer 1999 - 2004 🖟

### Harvard Students by School (1)

_	1999	2000	2001	2002	2003	2004
College	303	313	330	322	348	334
GSAS	43	55	62	61	56	55
Education	8	14	12	5	8	10
Extension	317	296	291	298	307	365
Other Harvard Schools	12	19	22	17	10	21
Subtotal	683	697	717	703	729	785

### Other Students by Educational Level (2)

TOTAL	4.913	5.044	4.895	4.894	4.644	4.609
Subtotal	4,230	4,347	4,178	4,191	3,915	3,824
Unknown	343	335	279	299	72	89
Undergraduate	1,047	1,101	1,067	1,050	965	1,122
Graduate	1,623	1,667	1,642	1,522	1,748	1,593
Secondary School	1,217	1,244	1,190	1,320	1,130	1,020

# Non-Degree Headcount: Fall 1999 - 2004 (3)

						2004		
_	1999	2000	2001	2002	2003	Male	Female	Total
GSAS	214	215	144	204	197	88	100	188
Dental (4)	40	53	31	40	45	17	21	38
Design	-	1	12	3	3	2		2
Divinity	32	30	45	18	11	10	6	16
Education	70	71	84	103	84	20	75	95
Government	9	15	13	8	9	6	4	10
Law	64	43	38	47	54	18	22	40
Public Health	1	-	3	1	-			-
Extension (5)	5,186	4,933	4,483	4,945	4,758	2,087	2,383	4,470
TOTAL	5,616	5,361	4,853	5,369	5,161	2,248	2,611	4,859

<sup>(1)</sup> Counts include matriculating Harvard students enrolled in Harvard courses during the summer session.

<sup>(2)</sup> Beginning with 2004, high school students are counted as undergraduates instead of Secondary School students.

<sup>(3)</sup> Non-degree enrollments include all students enrolled on October 15 in at least one class that is creditable toward a degree or formal aw

<sup>(4)</sup> Includes post-doctorate in clinical specialty certification programs.

<sup>(5)</sup> Counts are for the first semester only. This significantly undercounts yearly enrollment in the Extension School as a roughly equal nun new students might be enrolled in the second semester.

### Fellowship Programs: Academic Year 2004 - 2005

r enowship i rograms. Academic	i cai zu	J <del>T</del> - 2003	_
Fellows	Male	Female	Total
Allied Institutions			
Arnold Arboretum	6	5	11
Center for Hellenic Studies	9	14	23
Dumbarton Oaks	18	16	34
Nieman Fellows	12	14	26
Ethics and the Professions	4	7	11
South African Fellows	6	2	8
Villa I Tatti	7	8	15
FAS			
WCFIA Fellows	49	13	62
Visiting Fellows	48	45	93
Rowland Institute	7	1	8
Bauer Center for Genomic Research	7	3	10
Warren Fellows <sup>(1)</sup>	3	6	9
W.E.B. DuBois Institute Fellows	6	6	12
Design			
Loeb Fellows	6	5	11
Divinity			
Ctr. for the Study of World Religions (2)	3	1	4
Merrill Fellows	7	3	10
Ministers in Vicinity	3	-	3
Resident Fellows	1	-	1
Government			
Institute of Politics Fellows	4	3	7
Mason Fellows	36	20	56
National Security Fellows	19	2	21
Senior Executive Fellows	153	49	202
Law	.00		
Olin Fellows	n/a	n/a	23
The Graduate Program	11	5	16
Public Health		3	10
Ethical Issues in Int'l Health Research	6	7	13
Post Doctorate Fellows	98	95	193
	8	3	11
Takemi Program	0	_	_
Bell Fellows	-	4	6
Fogarty Fellows	5	3	8
Harkness Fellow in Health Care Policy	<u>-</u>	1	1
Yerby Fellowship Program	1	4	5
Kellogg Scholars in Health Disparities	-	2	2
Radcliffe Institute for Advanced Study			
RIAS Fellows	12	36	48
Subtotal	-	-	963
Medical and Dental School			
Research and Clinical Fellows (3)	Male	Female	Total
Medical School - Quad	436	267	703
Medical School - Hospital	3,839	2,757	6,596
Dental School - Quad	19	13	32
Dental School - Hospital	24	12	36

19	13	32
24	12	36
4,318	3,049	7,367
	-	8,330
	4,318	24 12 4,318 3,049

<sup>(1)</sup> The Weatherhead Center for International Affairs includes Harvard Academy for International and Area Studies, Olin Institute for Strategic Studies, the Program on U.S. Japan Studies, the Fellows Program, and the Project on Justice, Welfare and Economics.

SOURCE: INTERNAL SURVEY

 $<sup>(2) \</sup> Center \ for \ the \ Study \ of \ World \ Religions \ is \ no \ longer \ awarding \ Fellowships \ as \ of \ 2004-05.$ 

<sup>(3)</sup> Includes post-doctoral fellows, interns and residents.

# University Faculty: Fall 2004 (1)

	Head C	ount		Full-time		Head Co	unt		Full-time
	Male	Female	Total	Equivalent		Male	Female	Total	Equivalent
Arts and Sciences					Business				
Tenured	370	84	454	450.9	Tenured	76	14	90	89.6
Associate Professor	48	14	62	62.0	Associate Professor	25	6	31	31.0
Assistant Professor	87	54	141	139.4	Assistant Professor	35	19	54	54.0
Other Teaching Faculty	218	188	406	289.1	Other Teaching Faculty	29	8	37	33.8
TOTAL	723	340	1,063	941.4	TOTAL	165	47	212	208.4
Design					Divinity				
Tenured	22	3	25	21.9	Tenured	10	6	16	14.6
Associate Professor	11	6	17	14.2	Associate Professor	3	2	5	4.5
Assistant Professor	4	1	5	5.0	Assistant Professor	2	1	3	2.5
Other Teaching Faculty	43	19	62	23.7	Other Teaching Faculty	16	22	38	20.7
TOTAL	80	29	109	64.8	TOTAL	31	31	62	42.3
Education					Government				
Tenured	13	9	22	21.1	Tenured	33	5	38	36.1
Associate Professor	3	3	6	5.5	Associate Professor	15	7	22	22.0
Assistant Professor	1	7	8	8.0	Assistant Professor	7	4	11	11.0
Other Teaching Faculty	14	14	28	24.3	Other Teaching Faculty	35	17	52	43.6
TOTAL	31	33	64	58.9	TOTAL	90	33	123	112.7
Law					Public Health				
Tenured	61	12	73	69.8	Tenured	46	10	56	55.6
Associate Professor	n/a	n/a	n/a	n/a	Associate Professor	20	13	33	33.3
Assistant Professor	6	1	7	7.0	Assistant Professor	31	16	47	44.9
Other Teaching Faculty	73	34	107	46.4	Other Teaching Faculty	57	31	88	71.1
TOTAL	140	47	187	123.2	TOTAL	154	70	224	204.9
Medical Quad-Based	b				Dental				
Tenured	77	14	91	89.9	Tenured	5	-	5	4.3
Associate Professor (2)	17	10	27	27.0	Associate Professor (2)	4	4	8	8.0
Assistant Professor (2)	26	13	39	38.6	Assistant Professor (2)	6	4	10	10.0
Other Teaching Faculty	93	68	161	158.8	Other Teaching Faculty	20	17	37	35.3
TOTAL	213	105	318	314.3	TOTAL	35	25	60	57.6
					University Faculty				
University <sup>(3)</sup>									
Tenured	1	1	2	2.5	Tenured	714	158	872	856.2
Other Teaching Faculty	0	4	0	E 0	Accociate Professor	116	65	211	207.5

University <sup>(3)</sup>				
Tenured	1	1	2	2.5
Other Teaching Faculty	8	1	9	5.8
TOTAL	9	2	11	8.3

University Faculty				
Tenured	714	158	872	856.2
Associate Professor	146	65	211	207.5
Assistant Professor	205	120	325	320.4
Other Teaching Faculty	606	419	1,025	752.6
TOTAL	1,671	762	2,433	2,136.8

NOTE: In the Fall of 2002, the University implemented a new Human Resource system. The new system allows for additional classification such as breaking out tenured vs. non-tenured professors. Therefore, certain line items are not always comparable to prior years.

<sup>(1)</sup> Counts include all faculty currently appointed. Other Teaching Faculty includes non-tenured Professors; non-tenured Professors of Practice;  $Director\ of\ Studies;\ Librarian\ III-Dumbarton\ Oaks;\ Preceptor,\ Senior;\ Lecturer;\ Preceptor;\ Professor,\ Adjunct;\ Professor,\ Assistant\ Adjunct;\ Professor,\ Adjunct;\ Profess$  $Professor, Associate \ Adjunct; \ Professor, \ Associate \ Clinical; \ Visiting \ Faculty \ and \ Visiting \ Scientist.$ University Professors are special endowed positions and are the University's highest professorial distinction. These Professors were originally appointed to the following faculties: Arts and Sciences, twelve; Business, two; Government, one; and Law, two. They are included in the individual School counts.

<sup>(2)</sup> Medical and Dental Associate Professors and Assistant Professor counts include Associate Clinical Professors and Assistant Clinical Professors.

<sup>(3)</sup> University total includes faculty based in other academic units.

# Faculty of Medicine Quad and Hospital-Based Personnel: Fall 2004 (1)

Medical Quad-based and Dental on-payroll counts are also included on the Unviersity Faculty counts exhibit.

	Head Count		Full-time	
	Male	Female	Total	Equivalent
Medical				
Quad-based				
Tenured	77	14	91	89.9
Associate Professor	17	10	27	27.0
Assistant Professor	26	13	39	38.6
Other Teaching Faculty (2)	93	68	161	158.8
TOTAL	213	105	318	314.3
Hospital-Based on Payroll				
Professor	131	11	142	135.3
Associate Professor	30	7	37	33.4
Assistant Professor	19	12	31	28.0
Other Faculty <sup>(3)</sup>	37	33	70	63.7
TOTAL	217	63	280	260.4
Clinical Unpaid Appointments				
Professor	417	63	480	
Associate Professor	847	215	1,062	
Assistant Professor	1,109	533	1,642	
Other Faculty (3)	3,295	2,655	5,950	
TOTAL	5,668	3,466	9,134	

	Male	Female	Total	Equivalent
Dental				
On-Payroll				
Tenured	5	-	5	4.3
Associate Professor	4	4	8	8.0
Assistant Professor	6	4	10	10.0
Other Teaching Faculty (2)	20	17	37	35.3
TOTAL	35	25	60	57.6

**Head Count** 

Clinical	Unpaid	Appointments
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TOTAL	206	68	274
Other Faculty (3)	172	60	232
Assistant Professor	19	4	23
Associate Professor	11	3	14
Professor	4	1	5

- (1) The Faculties of the Medical and Dental Schools are made up of both quad and hospital-based personnel. Quad-based faculty are located in Medical and Dental School facilities and are primarily research oriented. Hospital-based faculty are located in affiliated hospitals and work in both research and clinical settings. Medical School faculty supervise degree students, post-doctoral residents, fellows and interns. FTE's are not available for the Clinical unpaid appointments in the Faculty of Medicine.
- (2) Other Teaching Faculty includes non-tenured Professors; Instructor; Instructor, Clinical; Lecturer, Annual; Lecturer, Senior; Professor, Visiting; Professor, Visiting Associate and Research Associate.
- (3) Other Faculty includes Administrative Officer (Faculty); Assistant, Clinical; Associate, Academic; Associate, Senior, Consultant; Fellow; House Master; Instructor; Instructor, Clinical; Lecturer, Annual; Lecturer, Senior; Lecturer, Visiting; Professor, Visiting; Professor, Visiting Associate; Research Associate; Research Fellow, Senior; Scientist, Visiting; Teaching Associate and Visiting Other Faculty.

**Full-time** 

NOTE: In the Fall of 2002, the University implemented a new Human Resource system. The new system allows for additional classification such as breaking out tenured vs. non-tenured professors. Therefore, certain line items are not always comparable to prior years.

SOURCE: INTERNAL SURVEY OF EACH FACULTY

University Sponsored

# Non-Faculty Staff in the Schools (1) Counts are Full-Time Equivalent Figures as of October 31, 2004

								-		
	University Fundi	ng		Sponsored Fund	ding		Funding	Funding		
	Administrative &	Clerical &	Service &	Administrative &	Clerical &		Non-Fa	culty		Grand
University-Wide Totals	Professional	Technical	Trades	Professional	Technical	Subtotal	Academic	Staff (2)	Subtotal	Total
Faculties	3,258.8	2,862.3	70.5	600.9	630.1	7,422.6	329.4	742.1	1,071.5	8,494.1
Allieds	259.1	159.4	56.6	1.5	2.0	478.6	22.7	1.0	23.7	502.3
Central Administration (3)	538.1	340.2	54.0	5.5	3.3	941.0	-	-	-	941.0
Service Departments (3)	686.2	399.6	858.0	-	-	1,943.8	9.3	-	9.3	1,953.1
Non-Departmental & Special <sup>(4)</sup>	47.3	55.2	-	-	-	102.5	-	-	-	102.5
TOTAL	4,789.5	3,816.8	1,039.1	607.9	635.3	10,888.5	361.4	743.1	1,104.5	11,993.0

	University Fund	ina		Sponsored Fun	dina		University Funding	Sponsored Funding		
	Administrative &	Clerical &	Service &	Administrative &	Clerical &	-	Non-F	aculty		Grand
Faculties	Professional	Technical	Trades	Professional	Technical	Subtotal	Academ	ic Staff (2)	Subtotal	Total
Faculty of Arts and Sciences	591.8	606.7	1.0	115.1	94.6	1,409.2	183.0	215.9	398.9	1,808.1
Athletics	106.7	25.0	-	-	-	131.6	12.0	-	12.0	143.6
College Library	243.2	287.7	-	-	-	530.9	-	-	-	530.9
DEAS (5)	51.5	56.3	9.5	45.8	4.9	168.0	15.7	54.0	69.7	237.7
Division of Continuing Education	72.3	56.4	-	-	-	128.7	-	-	-	128.7
GSAS	23.5	17.9	-	-	-	41.4	-	-	-	41.4
College Life and Student Dorms	109.6	68.2	-	-	-	177.7	0.2	-	0.2	177.9
Museums (6)	72.7	73.2	_	1.6	8.3	155.7	4.3	7.7	12.0	167.7
Yenching	6.2	2.0	-	1.0	-	9.2	-	-	-	9.2
Subtotal	1,277.4	1,193.2	10.5	163.5	107.8	2,752.3	215.2	277.6	492.9	3,245.2
Business	425.8	280.7	-	-	-	706.6	1.0	-	1.0	707.6
Publishing Division	226.4	16.9	-	-	-	243.3	-	-	-	243.3
Subtotal	652.2	297.6	-	-	-	949.8	1.0	-	1.0	950.8
Dental	28.5	69.1	-	0.8	2.0	100.4	5.2	4.0	9.2	109.6
Design	50.9	51.3	-	-	-	102.2	1.2	0.5	1.7	103.9
Divinity	54.2	45.3	-	-	-	99.5	-		-	99.5
Education	113.1	102.4	-	30.3	17.2	263.0	3.0	1.4	4.4	267.4
Government	218.9	176.4	-	22.0	13.5	430.8	17.2	9.4	26.6	457.3
Law	216.1	195.7	-	10.2	5.8	427.8	7.8	2.0	9.8	437.5
Medical	443.7	512.7	60.0	119.5	268.5	1,404.4	60.6	354.0	414.6	1,819.0
Public Health	158.1	182.7	-	254.6	210.3	805.6	18.3	93.2	111.5	917.1
Radcliffe Institute for										
Advanced Study	45.7	36.0	-	-	5.1	86.8	-		-	86.8
Subtotal Faculties	3,258.8	2,862.3	70.5	600.9	630.1	7,422.6	329.4	742.1	1,071.5	8,494.1

<sup>(1)</sup> Figures do not include temporary employees (except limited regular guards and custodians), LHT's (less-than-half-time), students or teaching fellows. Counts include only filled positions.

<sup>(2)</sup> Counts include Academic Clinical Fellow, Coaching Assistants, Internal Post Docs, Museum Interns, Teaching Assistants and Visiting Fellows.

<sup>(3)</sup> Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.

<sup>(4)</sup> Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.

<sup>(5)</sup> DEAS refers to Division of Engineering and Applied Sciences.

<sup>(6)</sup> Museums include Museum of Comparative Zoology, Peabody Museum and Semitic Museum.

NOTE: In the Fall of 2002, the University implemented a new Human Resource system. Therefore certain line items are not always comparable to data presented prior to Fall 2002.

SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

# Non-Faculty Staff in the Allied Institutions, Central Administration and Service Departments <sup>(1)</sup> Counts are Full-Time Equivalent Figures as of October 31, 2004



	University Fundi			Sponsored Fundi	•		University Funding	Sponsored Funding		
Allied Institutions	Administrative & Professional (2)	Clerical & Technical	Service & Trades	Administrative & Professional (2)	Clerical & Technical	Subtotal		Faculty ic Staff <sup>(3)</sup>	Subtotal	Grand Total
American Repertory Theatre	38.5	18.9	-		-	57.4	1.2	-	1.2	58.
Arnold Arboretum	30.9	19.5	18.0	0.5	2.0	70.9	7.0	1.0	8.0	78.
Art Museums	79.7	53.9	38.6	1.0	2.0	173.1	8.0	-	8.0	181.
Harvard Magazine	14.9	2.5	-	-	_	17.4	-	_	-	17.
Inter-Faculty Initiatives	7.7	7.9	_	_	_	15.6	1.0	_	1.0	16.
Institute of Politics	6.0	9.1	_	_	_	15.1	5.5	_	5.5	20.
Joint Center for Housing Studies	4.6	9.6			_	14.2	0.0		-	14.
Memorial Church	8.0	7.1			_	15.1	_	_		15.
Nieman Foundation	8.9	7.1			_	15.1	_	_		15.
University Press	54.2	23.8	-	_	-	78.0	-	-	-	78.
Villa I Tatti <sup>(4)</sup>	5.8		-	-		7 6.0 5.8	-	-	•	7 o. 5.
Subtotal	259.1	159.4	56.6	1.5	2.0	478.6	22.7	1.0	23.7	502.
Central Administration - Core and Core departments in bold, service departments		riments								
President & Provost, University Marsha										
and Office of the Governing Boards	41.6	32.3	1.0	1.0	-	75.9	-	-	-	75.
University Information Services (6)	213.8	104.5	12.0	-	-	330.3	-	-	-	330.
University Health Services	131.0	127.4	-	-	-	258.4	9.3	-	9.3	267.
VP Administration	29.1	8.5	-	-	-	37.6	-	-	-	37.
Harvard Real Estate Services	74.2	65.0	-	-	-	139.2	-	-	-	139.
Dining Services	74.6	20.0	369.9	-	-	464.5	-	-	-	464.
Faculty Club	14.0	5.4	34.4	-	-	53.8	-	-	-	53.
University Operations Services	116.3	49.6	441.2	-	-	607.0	-	-	-	607.
VP Development & Alumni Affairs	95.9	58.5	-	-	-	154.4	-	-	-	154
Fund Raising Campaigns	62.3	27.7	-	-	-	90.0	-	-	-	90.
VP Finance	149.1	120.6	-	-	-	269.7	-	-	-	269
VP General Counsel	50.1	26.4	53.0	-	-	129.5	-	-	-	129.
Security	-	-	0.6	-	-	0.6	-	-	-	0.
VP Government, Community and										
Public Affairs	25.1	19.9	-	-	-	45.0	-	-	-	45.
VP Human Resources	84.4	41.1	-	-	-	125.5	-	-	-	125.
University Library	62.9	33.0	-	4.5	3.3	103.6	-	-	-	103.
Subtotal	1,224.2	739.8	912.0	5.5	3.3	2,884.8	9.3	-	9.3	2,894.
Non-Departmental & Special <sup>(7)</sup>	47.3	55.2	-	-	-	102.5	-	-	-	102.

NOTE: In the Fall of 2002, the University implemented a new Human Resource system. Therefore certain line items are not always comparable to data presented prior to Fall 2002.

SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

<sup>(1)</sup> Figures do not include temporary employees (except limited regular guards and custodians), LHT's (less-than-half-time), students or teaching fellows. Counts include only filled positions.

<sup>(2)</sup> Counts include all non-academic Administrative and Professional staff.

<sup>(3)</sup> Counts include Academic Clinical Fellow, Coaching Assistants, Internal Post Docs, Museum Interns, Teaching Assistants and Visiting Fellows.

<sup>(4)</sup> Additional personnel on local data systems are not included in this count.

<sup>(5)</sup> Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.

 $<sup>(6\</sup> University\ Information\ Services\ includes\ Harvard\ Printing\ and\ Publishing\ Services.$ 

<sup>(7)</sup> Non-Departmental and Special include Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.

# Tuition Charges: FY1985 - FY2005 (1)

Fiscal					<b>-</b>		Carraman (2)		Medical/	Public
Year	College	GSAS	Business	Design	Divinity	Education	Government (2)	Law	Dental <sup>(3)</sup>	Health
1985	\$9,500	\$9,500	\$10,000	\$9,500	\$6,200	\$8,928	\$9,200	\$8,800	\$12,100	\$8,300
1986	10,266	10,266	10,750	10,165	6,640	9,552	9,840	9,650	13,100	8,826
1987	11,040	11,040	11,900	10,850	7,100	10,176	10,440	10,700	14,000	9,600
1988	11,645	11,645	13,300	11,500	7,600	10,752	11,075	11,400	14,850	10,575
1989	12,310	12,310	14,250	12,250	8,100	11,440	11,800	12,307	15,750	11,470
1990	13,085	13,085	15,350	13,110	8,630	12,232	12,570	13,400	16,850	12,515
1991	13,960	13,960	16,400	14,300	9,200	13,152	13,390	14,475	18,030	13,570
1992	14,860	14,860	17,500	15,450	9,940	14,192	14,662	15,560	19,110	14,790
1993	15,870	15,870	18,550	16,650	10,540	15,044	15,690	16,730	20,257	15,675
1994	16,856	16,856	19,750	17,483	11,070	15,796	16,631	17,750	21,260	16,775
1995	17,851	17,851	21,000	18,360	11,630	16,664	17,710	19,080	22,300	17,770
1996	18,838	18,838	22,700	19,276	12,220	17,581	18,650	20,500	23,192	18,840
1997	19,770	19,770	23,840	20,240	12,830	18,460	19,770	21,700	24,150	19,800
1998	20,600	20,600	25,000	21,252	13,480	19,476	20,720	22,800	25,200	20,890
1999	21,342	21,342	26,260	22,208	14,160	20,430	21,656	23,900	26,000	21,895
2000	22,054	22,054	27,250	23,163	14,870	21,410	22,520	25,000	27,000	22,950
2001	22,694	22,694	28,500	24,159	15,620	22,600	23,400	26,000	28,000	23,980
2002	23,457	23,370	30,050	25,195	16,400	23,720	24,320	27,500	29,000	25,050
2003	24,630	24,630	31,800	26,330	17,220	25,144	26,488	29,500	30,500	26,300
2004	26,066	26,066	33,650	27,910	18,080	26,628	28,580	31,250	32,000	27,670
2005	\$27,448	\$27,448	\$35,600	\$29,500	\$18,984	\$28,092	\$30,272	\$33,120	\$34,250	\$29,300

### **Average Annual Growth Rates**

		` • "	2012.5			<b>.</b>				Medical/	Public
	•	College	GSAS B	usiness	Design	Divinity	Education	Government	Law	Dental	Health
20	YEAR	5.4%	5.4%	6.6%	5.8%	5.8%	5.9%	6.1%	6.9%	5.3%	6.5%
10	YEAR	4.4%	4.4%	5.4%	4.9%	5.0%	5.4%	5.5%	5.7%	4.4%	5.1%
5	YEAR	4.5%	4.5%	5.5%	5.0%	5.0%	5.6%	6.1%	5.8%	4.9%	5.0%
1	YEAR	5.3%	5.3%	5.8%	5.7%	5.0%	5.5%	5.9%	6.0%	7.0%	5.9%

<sup>(1)</sup> All amounts exclude the University Health Service fee.

<sup>(2)</sup> As of FY03, the School of Government implemented two tuition rate increases, one for 1st year students (shown above) and one for returning students (FY03 is \$25,440 and FY04 is \$27,704).

<sup>(3)</sup> FY99 Dental School tuition is \$26,050.

# Comparative Undergraduate Tuition and Fees (1) Ranked in descending order for FY2005

Institution	Actual		Change FY200	<b>14 - 2005</b>	Notes	
	FY2004	FY2005	Percent	Nominal	FY2004	FY2005
Columbia Total	\$38,590	\$40,538	5.0%	\$1,948		
Tuition	29,262	30,876	5.5%	1,614		
Mandatory Fees	526	596	13.3%	70	Student Life Fee: \$526	Student Life Fee: \$596
Room & Board	8,802	9,066	3.0%	264		
Chicago Total	\$38,403	\$40,353	5.1%	\$1,950		
Tuition	28,689	30,561	6.5%	1,872		
Mandatory Fees	153	168	9.8%	15	Activity Fee: \$153	Activity Fee: \$168
Room & Board	9,165	9,624	5.0%	459		
Cornell Total	\$38,334	\$40,100	4.6%	\$1,766		
Tuition	28,630	30,000	4.8%	1,370		
Mandatory Fees	124	167	34.7%	43	Activity Fee: \$124	Activity Fee: \$167
Room & Board	9,580	9,933	3.7%	353		
MIT Total	\$38,310	\$39,900	4.2%	\$1,590		
Tuition	29,400	30,600	4.1%	1,200		
Mandatory Fees	200	200	0.0%	0	Activity Fee: \$200	Activity Fee: \$200
Room & Board	8,710	9,100	4.5%	390		
<b>Harvard Total</b>	\$37,928	\$39,880	5.1%	\$1,952		
Tuition	27,208	28,712	5.5%	1,504	Student Services	Student Services
Mandatory Fees	1,852	1,908	3.0%	56	Fee: \$1,852	Fee: \$1908
Room & Board	8,868	9,260	4.4%	392		
<b>UPenn Total</b>	\$38,132	\$39,818	4.4%	\$1,686		
Tuition	26,454	27,728	4.8%	1,274	General Fee: \$2,328	General Fee: \$2,440
Mandatory Fees	3,036	3,172	4.5%	136	Tech Fee: \$502	Tech Fee: \$518
Room & Board	8,642	8,918	3.2%	276	Rec Fee: \$206	Rec Fee: \$214
<b>Brown Total</b>	\$37,942	\$39,808	4.9%	\$1,866		
Tuition	29,710	31,198	5.0%	1,488		
Mandatory Fees	136	136	0.0%	0	Activity Fee: \$136	Activity Fee: \$136
Room & Board	8,096	8,474	4.7%	378		
Stanford Total	\$37,905	\$39,603	4.5%	\$1,698		
Tuition	28,563	29,847	4.5%	1,284	Associated Students	Associated Students
Mandatory Fees	269	256	-4.8%	(13)	of Stanford Univ. \$269	of Stanford Univ. \$256
Room & Board	9,073	9,500	4.7%	427	,	,
Dartmouth Total	\$37,770	\$39,465	4.5%	\$1,695		
Tuition	28,965	30,279	4.5%	1,314		
Mandatory Fees	180	186	3.3%	6	Activity Fee: \$180	Activity Fee: \$186
Room & Board	8,625	9,000	4.3%	375	•	•
Princeton Total (2)	\$37,149	\$38,882	4.7%	\$1,733		
Tuition	28,540	29,910	4.8%	1,370		
Mandatory Fees	500	585	17.0%	85	Activity Fee: \$500	Activity Fee: \$585
Room & Board	8,109	8,387	3.4%	278	•	(Fresh, Soph & some Jr.)
Yale Total	\$37,000	\$38,850	5.0%	\$1,850	(oon, copii a some on.)	(son, copii a some of.)
Tuition	28,400	29,820	5.0%	1,420		
Room & Board	8,600	9,030	5.0%	430		
Noon & Board	0,000	9,030	J.U /0	430		

<sup>(1)</sup> For comparative purposes, the health services fee is included in the total amount shown for all schools, with the following exception: Cornell's health fee (\$1,059 in FY04 and \$1202 in FY05), is optional and excluded.

<sup>(2)</sup> Princeton does not include its mandatory fee as part of its announced package. The mandatory fee has been included in the FY04 and FY05 totals for consistency and comparison.

### **Undergraduate Tuition Over Time: FY1985 - FY2005**



	Undergra	duate Pa	ackage				Economic	c Indicat	ors <sup>(1)</sup>			
Fiscal		Health Services			Student Services		U.S.	Boston	GDP IP Deflator	HEPI	Disposable Personal	Median Family Income
Year	Tuition	Fee	Room	Board	Fee	Total	CPI -U	CPI -U	(2000=100)	(1983=100)	Income	Ages 45-54
1985	\$9,500	\$300	\$1,635	\$1,925	\$740	\$14,100	105.8	106.6	69.7	110.8	\$12,319	\$34,482
1986	10,266	324	1,750	1,980	780	15,100	108.8	111.2	71.3	116.3	13,037	36,653
1987	11,040	350	1,885	2,035	835	16,145	111.2	113.9	73.2	120.9	13,649	38,861
1988	11,645	370	2,065	2,145	875	17,100	115.8	120.2	75.7	126.2	14,241	41,413
1989	12,310	405	2,400	2,145	950	18,210	121.2	127.8	78.6	132.8	15,297	42,192
1990	13,085	460	2,560	2,275	1,015	19,395	127.0	134.3	81.6	140.8	16,257	46,101
1991	13,960	490	2,700	2,425	1,080	20,655	133.9	142.3	84.4	148.2	17,131	47,164
1992	14,860	550	2,900	2,620	1,150	22,080	138.2	146.6	86.4	153.5	17,609	49,606
1993	15,870	584	3,075	2,765	1,220	23,514	142.5	151.1	88.4	157.9	18,494	50,079
1994	16,856	614	3,225	2,910	1,275	24,880	146.2	153.5	90.3	163.3	18,872	52,034
1995	17,851	634	3,370	3,040	1,335	26,230	150.4	156.7	92.1	168.1	19,555	54,379
1996	18,838	634	3,510	3,200	1,393	27,575	154.5	160.6	93.9	173.0	20,287	55,029
1997	19,770	654	3,659	3,336	1,477	28,896	158.9	165.7	95.4	178.4	21,091	57,161
1998	20,600	666	3,808	3,470	1,536	30,080	161.7	169.6	96.5	184.7	21,940	59,959
1999	21,342	686	3,940	3,574	1,590	31,132	164.5	173.2	97.9	189.1	23,161	61,833
2000	22,054	711	4,072	3,685	1,642	32,164	169.3	179.3	100.0	196.9	23,968	65,303
2001	22,694	745	4,190	3,792	1,689	33,110	175.1	187.6	102.4	206.5	25,472	68,082
2002	23,457	816	4,331	3,919	1,746	34,269	178.2	193.3	104.1	215.0	26,236	68,114
2003	24,630	1,020	4,461	4,041	1,798	35,950	182.1	200.0	106.0	221.2	27,159	69,180
2004	26,066	1,142	4,706	4,162	1,852	37,928	186.1	207.0	108.2	231.5	28,034	70,149
2005	\$27,448	\$1,264	\$4,974	\$4,286	\$1,908	\$39,880	189.8	214.3	110.4	239.5	\$29,334	\$71,973

### **Average Annual Growth Rates**

		Undergra	duate Pa	ckage				Economic	Indicate	ors <sup>(1)</sup>			
			Health		;	Student				GDP IP		Disposable	Median
			Services		;	Services		U.S.	Boston	Deflator	HEPI	Personal	Family Income
		Tuition	Fee	Room	Board	Fee	Total	CPI -U	CPI -U	(1996=100)	(1983=100)	Income	Ages 45-54
20	YEAR	5.4%	7.5%	5.7%	4.1%	4.8%	5.3%	3.0%	3.6%	2.3%	3.9%	4.4%	3.7%
10	YEAR	4.4%	7.1%	4.0%	3.5%	3.6%	4.3%	2.4%	3.2%	1.8%	3.6%	4.1%	2.8%
5	YEAR	4.5%	12.2%	4.1%	3.1%	3.0%	4.4%	2.3%	3.6%	2.0%	4.0%	4.1%	2.0%
1	YEAR	5.3%	10.7%	5.7%	3.0%	3.0%	5.1%	2.0%	3.5%	2.0%	3.5%	4.6%	2.6%

The following FY2005 indicators are estimated using the five-year annual compound growth rate: GDP IP Deflator 2.0%, MFI 2.6%.

The following FY2005 indicators are estimated with inflation projections used by the Congressional Budget Office: US CPI-U: 2.0%, Boston CPI-U: 3.5%.

SOURCE: BUREAU OF LABOR STATISTICS, BUREAU OF ECONOMIC ANALYSIS AND ECONOMIC INDICATORS PUBLICATION.

<sup>(1)</sup> Economic indicators are averages of all index figures for the year. HEPI is based on a fiscal year. All other indices are based on the previous calendar year.

# Degree Student Financial Assistance: FY2004 (1)

Expressed in thousands of dollars

#### GRANTS

	•				
			Other		As a % of
	Institutional	Federal	Outside	Total	Total for School
College	\$69,428	\$6,064	\$11,282	\$86,775	77%
GSAS	56,479	19,731	5,911	82,121	68%
Business	11,652	-	2,184	13,836	20%
Dental	670	816	=	1,486	20%
Design	4,030	-	525	4,555	32%
Divinity	5,566	-	203	5,769	54%
Education	7,074	123	1,419	8,616	36%
Government	10,219	-	6,687	16,906	51%
Law	10,958	-	1,735	12,693	22%
Medical	6,759	667	4,976	12,402	47%
Public Health	3,494	3,006	3,472	9,972	65%
Extension	457	150	34	641	17%
ART (2)	82	-	21	103	7%
TOTAL	\$186.868	\$30.557	\$38,450	\$255.875	51%

#### Grants

Institutional grants are from University unrestricted and restricted monies.

Federal grants include all Federal programs in each school including programs such as the Pell grant, SEOG or graduate training grants.

Outside grants include state and private support of students. In some schools, these numbers may include corporate sponsorship or other sponsored billing.

#### LOANS

			Other		As a % of
	Institutional	Federal	Outside	Total	Total for School
College (3)	\$2,687	\$11,991	\$6,365	\$21,044	19%
GSAS	-	1,155	293	1,448	1%
Business	1,064	17,970	37,744	56,778	80%
Dental	318	5,026	615	5,959	80%
Design	-	6,834	2,022	8,856	61%
Divinity	-	4,052	40	4,092	38%
Education	8	11,803	2,804	14,615	61%
Government	-	7,955	7,755	15,709	47%
Law	1,259	26,824	15,777	43,860	76%
Medical	2,511	10,977	261	13,749	52%
Public Health	-	4,357	994	5,351	35%
Extension	-	2,785	305	3,090	83%
ART (2)	_	750	578	1,328	88%
TOTAL	\$7,847	\$112,479	\$75,552	\$195,878	39%

#### Loans

Institutional loans are made to students from University capital without Federal guarantee.

Federal loan programs may involve capital from Harvard, or other private or Federal sources, loaned under Federal sponsorship.

Outside loans include private capital loaned to students or parents. Personal loans are not included here.

### Employment

Work-Study is a Federally- sponsored partnership with colleges and universities to provide students with the opportunity to work while in school.

Other term earnings reflect on-campus earnings by students who are not part of the work-study program. Jobs include casual employment, teaching fellowships, research assistantships and resident tutors.

Work-Study (CWSP)         Other Term         Total for School         Grant, Loans & Employment           College         \$948         \$4,478         \$5,426         5%         \$113,245           GSAS         323         36,603         36,926         31%         120,495           Business         -         -         -         0%         70,614           Dental         8         -         8         0%         7,453           Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730		EMPLOYMEN	NT			TOTAL
College         \$948         \$4,478         \$5,426         5%         \$113,245           GSAS         323         36,603         36,926         31%         120,495           Business         -         -         -         0%         70,614           Dental         8         -         8         0%         7,453           Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730		Work-Study	Other		As % of Total	Grant, Loans
GSAS         323         36,603         36,926         31%         120,495           Business         -         -         -         0%         70,614           Dental         8         -         8         0%         7,453           Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730		(CWSP)	Term	Total	for School	& Employment
Business         -         -         -         0%         70,614           Dental         8         -         8         0%         7,453           Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	College	\$948	\$4,478	\$5,426	5%	\$113,245
Dental         8         -         8         0%         7,453           Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	GSAS	323	36,603	36,926	31%	120,495
Design         925         115         1,040         7%         14,451           Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	Business	=	-	-	0%	70,614
Divinity         834         -         834         8%         10,695           Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	Dental	8	-	8	0%	7,453
Education         732         -         732         3%         23,963           Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	Design	925	115	1,040	7%	14,451
Government         222         481         704         2%         33,319           Law         825         637         1,462         3%         58,014           Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	Divinity	834	-	834	8%	10,695
Law     825     637     1,462     3%     58,014       Medical     83     -     83     0%     26,234       Public Health     33     -     33     0%     15,355       Extension     -     -     -     0%     3,730	Education	732	-	732	3%	23,963
Medical         83         -         83         0%         26,234           Public Health         33         -         33         0%         15,355           Extension         -         -         -         0%         3,730	Government	222	481	704	2%	33,319
Public Health       33       -       33       0%       15,355         Extension       -       -       -       0%       3,730	Law	825	637	1,462	3%	58,014
Extension 0% 3,730	Medical	83	-	83	0%	26,234
	Public Health	33	-	33	0%	15,355
(2)	Extension	=	-	-	0%	3,730
<b>ART</b> 47 37 38 <b>75</b> 5% <b>1,506</b>	ART (2)	37	38	75	5%	1,506
TOTAL \$4,971 \$42,352 \$47,323 9% \$499,076	TOTAL	\$4,971	\$42,352	\$47,323	9%	\$499,076

SOURCE: INTERNAL SURVEY

<sup>(1)</sup> Amounts do not include the Law School, Business School or the School of Government funding for graduates in the Low Income Protection Plan/Loan Repayment Assistance Programs.

<sup>(2)</sup> ART refers to American Repertory Theater.

<sup>(3)</sup> College total for loans includes Parental Loans and PLUS loans.

# Federal Sponsored Research: FY2003 - FY2004 Expressed in thousands of dollars



	FY2003			FY2004			Change in	FY2004
	Direct	Indirect	Total	Direct	Indirect	Total	Total Exp.	Indirect as
ACADEMIC DEPARTMENTS	Costs	Costs	Costs	Costs	Costs	Costs	2003/2004	% of Total
FAS								
Arts & Sciences	\$47,973	\$20,068	\$68,041	\$56,070	\$23,386	\$79,456	16.8%	29.4%
Division of Engineering and								
Applied Sciences	18,918	7,340	26,258	20,234	8,323	28,557	8.8%	29.1%
Harvard College Library	85	7	91	112	9	121	32.7%	7.4%
Museum of Comparative	0.470	040	2.700	0.700	0.40	4 704	00.00/	40.00/
Zoology/Peabody Museum College Life, Athletics, Grad	2,178	610	2,789	3,788	943	4,731	69.6%	19.9%
Dorms	_	_	_	_	_	_	-	-
FAS Subtotal	\$69,154	\$28,026	\$97,180	\$80,204	\$32,660	\$112,864	16.1%	28.9%
School of Business Administration	55	35	90	9	(29)	(20)	-	146.0%
School of Dental Medicine	2,434	497	2,931	3,264	879	4,143	41.4%	21.2%
School of Design	770	235	1,005	101	47	148	(85.3%)	31.7%
Divinity School	40	-	40	-	-	-	-	-
<b>Graduate School of Education</b>	5,160	877	6,037	4,981	837	5,819	(3.6%)	14.4%
JFK School of Government	7,504	2,337	9,841	6,713	1,784	8,497	(13.7%)	21.0%
Law School	162	13	174	296	30	326	87.1%	9.2%
Medical School	124,220	51,652	175,872	141,587	60,062	201,649	14.7%	29.8%
School of Public Health Radcliffe Institute for Advanced	87,565	29,714	117,279	97,948	34,913	132,861	13.3%	26.3%
Study	371	179	550	307	151	457	(16.8%)	32.9%
Other Faculties Subtotal	\$228,280	\$85,538	\$313,818	\$255,206	\$98,673	\$353,880	12.8%	27.9%
Other Academic Departments (1)	\$828	\$36	\$864	\$992	\$94	\$1,087	25.8%	8.7%
Service and Other Departments (2)	\$680	\$124	\$803	\$435	\$46	\$481	(40.1%)	9.6%
GRAND TOTAL (3)	\$298,942	\$113,723	\$412,664	\$336,838	\$131,474	\$468,313	13.5%	28.1%

<sup>(1)</sup> Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies.

<sup>(2)</sup> Includes Central Administration, Memorial Church, University Library and University Health Services.

<sup>(3)</sup> Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2003 is \$47,995 and for FY2004 is \$54,045). Totals exclude financial aid.

# Federal Research by Agency: FY2003 - FY2004



### **Expressed in thousands of dollars**

Expressed in thousands of dollars				FY2004 Total as % of
	FY2003	FY2004	% Change	Federal Total
Department of Health & Human Services	<b>#</b> 207.005	<b>#</b> 0.40.040	45.00/	70.00/
National Institutes of Health	\$297,035	\$343,248	15.6%	73.3%
Other DHHS Subtotal	22,713 <b>\$319,749</b>	24,621 <b>\$367,869</b>	8.4% <b>15.0%</b>	5.3% <b>78.6%</b>
Paragraph of Paragraph				
Department of the New	7 020	7 705	(4.00/)	4.60/
Department of the Navy	7,820 4,642	7,725	(1.2%) 3.9%	1.6% 1.0%
Department of the Army  Department of the Air Force	3,726	4,824 2,748	(26.2%)	0.6%
Defense Advanced Research Projects Agency (1)	2,872	2,748	1.8%	0.6%
Subtotal	\$19,060	\$18,222	(4.4%)	3.9%
	<b>¥</b> 10,000	¥10,===	(,0)	5.575
National Science Foundation	30,437	37,525	23.3%	8.0%
Department of Energy	10,701	12,897	20.5%	2.8%
Nat'l. Aeronautics & Space Administration	9,402	10,429	10.9%	2.2%
Department of Education	6,096	5,393	(11.5%)	1.2%
Environmental Protection Agency	4,077	4,513	10.7%	1.0%
Agency for International Development	4,153	3,684	(11.3%)	0.8%
Department of State	1,705	1,797	5.4%	0.4%
Department of Commerce	979	1,371	40.0%	0.3%
Department of Justice	1,491	1,022	(31.4%)	0.2%
Department of Housing and Urban Development	1,132	469	(58.6%)	0.1%
Nat'l. Endowment for the Humanities	1,033	441	(57.3%)	0.1%
General Services Administration	238	183	23.1%	0.0%
Department of Transportation	348	174	(49.9%)	0.0%
Department of Agriculture	108	148	37.1%	0.0%
National Endowment for the Arts	48	93	93.2%	0.0%
Central Intelligence Agency	45	56	23.6%	0.0%
Department of Veterans Affairs	174	8	(95.3%)	0.0%
Other (2)	1,690	2,020	19.6%	0.4%
GRAND TOTAL (3)	\$412,664	\$468,312	13.5%	100.0%

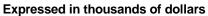
<sup>(1)</sup> Includes Other - Department of Defense.

<sup>(2)</sup> Other includes U.S. Information Agency, and 10 other Federal Agencies.

<sup>(3)</sup> Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2003 is \$47,995 and for FY2004 is \$54,045). Totals exclude financial aid.

SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

# Non-Federal Sponsored Research: FY2003 - FY2004



	FY2003			FY2004			Change in	FY2004
ACADEMIC DEPARTMENTS	Direct Costs	Indirect Costs	Total Costs	Direct Costs	Indirect Costs	Total Costs	Total Exp. 2003/2004	Indirect as % of Total
FAS							2000/2001	70 O. 10 tai
Arts & Sciences	\$11,282	\$583	\$11,866	\$14,379	\$1,196	\$15,575	31.3%	7.7%
Division of Engineering and Applied								
Sciences	1,415	278	1,693	1,123	261	1,384	(18.2%)	18.8%
Harvard College Library	19	-	19	-	-	-	(100.0%)	-
Museum of Comparative Zoology/ Peabody Museum	147	2	149	238	11	249	67.2%	4.5%
College Life, Athletics, Grad Dorms		-	-	-	-	-	-	_
FAS Subtotal	\$12,863	\$863	\$13,726	\$15,740	\$1,468	\$17,208	25.4%	8.5%
School of Business Administration	190	4	194	216	-	216	11.6%	0.0%
School of Dental Medicine	344	60	404	94	38	132	(67.2%)	28.9%
School of Design	212	9	221	334	33	367	66.1%	9.0%
Divinity School	767	49	816	526	18	543	(33.4%)	3.3%
Graduate School of Education	8,181	656	8,837	7,460	535	7,995	(9.5%)	6.7%
JFK School of Government	16,446	2,116	18,562	14,525	1,943	16,468	(11.3%)	11.8%
Law School	4,748	273	5,021	4,696	290	4,986	(0.7%)	5.8%
Medical School	41,185	3,357	44,541	36,229	780	37,010	(16.9%)	2.1%
School of Public Health	27,877	4,018	31,895	30,314	3,823	34,137	7.0%	11.2%
Radcliffe Institute for Advanced								
Study	591	30	621	613	9	621	0.0%	1.4%
Other Faculties Subtotal	\$100,540	\$10,571	\$111,110	\$95,006	\$7,469	\$102,475	(7.8%)	7.3%
Other Academic Departments (1)	\$955	\$51	\$1,006	\$1,587	\$82	\$1,669	65.9%	4.9%
Service and Other Departments (2)	\$401	\$39	\$440	\$908	\$21	\$929	111.2%	2.3%
GRAND TOTAL (3)	\$114,758	\$11,525	\$126,283	\$113,241	\$9,040	\$122,281	(3.2%)	7.4%

<sup>(1)</sup> Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies.

<sup>(2)</sup> Includes Central Administration, Memorial Church, University Library and University Health Services.

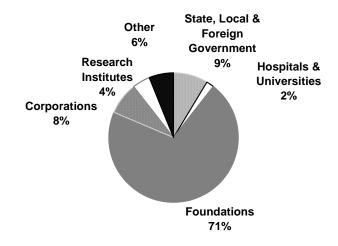
<sup>(3)</sup> Total excludes financial aid expenditures.

# Expenditures under Non-Federal Sponsored Research by Sponsor Source: FY2004



Expressed in thousands of dollars

	Hospitals	State, Local,					
	& Other	& Foreign			Research	Other	
	Universities	Government	Foundations	Corporations	Institutes	Sources	Total
FAS							
Faculty of Arts & Sciences	\$362	\$145	\$12,387	\$894	\$1,312	\$474	\$15,575
Division of Engineering and Applied Sciences	-	-	572	805	-	7	1,384
Harvard College Library	-	-	-	-	-	-	-
Museum of Comp. Zoology/Peabody Museum	66	-	172	-	11	-	249
College Life, Athletics, Grad Dorms		-	-	-	-	-	-
FAS Subtotal	\$428	\$145	\$13,131	\$1,699	\$1,323	\$481	\$17,208
School of Business Administration	-	-	216	-	-	-	216
School of Dental Medicine	-	6	12	108	-	7	132
School of Design	-	(12)	217	112	-	50	367
Divinity School	-	-	290	-	254	-	543
<b>Graduate School of Education</b>	200	625	6,690	64	92	323	7,995
JFK School of Government	121	1,555	10,427	1,766	201	2,397	16,468
Law School	16	50	4,705	108	90	17	4,986
Medical School	604	2,443	23,600	3,879	3,403	3,082	37,010
School of Public Health	1,187	5,621	24,236	2,038	52	1,003	34,137
Radcliffe Institute for Advanced Study	/ <u> </u>	-	621	-	-	-	621
Other Faculties Subtotal	\$2,127	\$10,288	\$71,014	\$8,075	\$4,092	\$6,880	\$102,475
Other Academic Departments (1)	-	\$6	\$1,595	-	-	\$68	\$1,669
Service and Other Departments (2)		-	\$619	\$310	-	-	\$929
GRAND TOTAL (3)	\$2,555	\$10,439	\$86,359	\$10,084	\$5,415	\$7,429	\$122,281



<sup>(1)</sup> Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies.

<sup>(2)</sup> Includes Central Administration, University Library and University Health Services.

<sup>(3)</sup> Total excludes financial aid expenditures.

# Historical Funding of Research by Sponsor



**Expressed in thousands of dollars** 

### Federal (Prime and Once-Removed)

	Fiscal Year				
	2000	2001	2002	2003	2004
National Institutes of Health	\$218,137	\$241,567	\$283,112	\$297,035	\$343,248
National Science Foundation	25,587	28,087	32,665	30,437	37,525
Other DHHS	14,308	19,109	18,549	22,714	24,621
Department of Defense	15,962	13,615	16,569	19,060	18,222
Department of Energy	8,649	8,428	8,751	10,701	12,897
Nat'l. Aeronautics & Space Administration	10,246	9,339	9,803	9,402	10,429
Department of Education	6,045	5,514	6,634	6,096	5,393
Environmental Protection Agency	4,446	4,398	4,025	4,077	4,513
Agency for International Development	15,650	8,490	4,286	4,153	3,684
Department of Justice	3,187	3,544	2,884	1,491	1,022
National Endowment for the Humanities	1,212	981	613	1,033	441
Other <sup>(1)</sup>	5,130	5,713	6,244	6,465	6,317
Federal Total	\$328,560	\$348,785	\$394,135	\$412,664	\$468,312

### **Non-Federal**

	2000	2001	2002	2003	2004
Foundations	\$56,950	\$92,557	\$89,503	\$89,251	\$86,359
State, Local & Foreign Government	14,015	9,944	9,840	10,629	10,439
Corporations	15,471	18,425	13,875	9,916	10,084
Other Sources	9,779	10,028	8,828	8,886	7,429
Research Institutes	4,426	5,580	3,751	5,347	5,415
Hospitals & Other Universities	1,579	1,930	2,172	2,254	2,555
Non-Federal Total	\$102,220	\$138,464	\$127,970	\$126,283	\$122,281
Grand Total (2)	\$430,780	\$487,249	\$522,104	\$538,947	\$590,593

### **Growth in Sponsored Projects**

**Expressed in millions of dollars** 

			Expressed	
Fiscal	Expenditure	%	as	% Change
<u>Year</u>	Actual \$	Change	FY04 \$	in FY04 \$
2000	\$430.8	-	\$473.5	-
2001	487.2	13.1%	517.9	9.4%
2002	522.1	7.2%	545.2	5.3%
2003	538.9	3.2%	550.7	1.0%
2004	\$590.6	9.6%	\$590.6	7.2%

<sup>(1)</sup> Other includes U.S. Information Agency, Department of State, Department of Housing and Urban Development, Department of Commerce, Department of Transportation, General Services Administration, Department of Veterans Affairs, Department of Agriculture, National Endowment for the Arts, and 10 other Federal Agencies. Agencies listed are for FY2004. Information on agencies in prior years can be obtained from the Office of Sponsored Research. (2) Total excludes financial aid expenditures.

### **Harvard University Library System**

#### The Harvard Library

The Harvard University Library, founded in 1638, is the largest academic library system in the world. Harvard's extensive collections serve as invaluable resources for students, faculty, and researchers. Through its use of cutting-edge technology, the Harvard University Library is offering online access to an increasing number of library resources. For more information about Harvard's libraries, visit http://lib.harvard.edu.

#### **Harvard's Library Holdings**

Harvard's library research resources include over 15.39 million volumes, approximately 7.5 million photographs, millions of manuscript pages, recordings, maps, ephemera, and an exploding number of digital resources, which, together, are under the day-to-day care and management of the 1,400 full-time-equivalent staff members in the nearly 90 libraries located across the University.

#### The University Library System

Through the Harvard University Library (HUL), Harvard's numerous libraries are gathered into a single system. HUL is a department of the University's Central Administration that reports to the president and is headed by the senior faculty member who holds the title of Carl H. Pforzheimer University Professor and Director of the University Library. In addition to serving as the head of HUL, the director interprets the technical and organizational challenges of the library system to the president and serves as chief steward of the collections for the Harvard Corporation.

HUL operates programs and services that lay the foundations for the acquisition, dissemination, and preservation of those holdings. HUL's programs and services cover five service areas:

- -- Office for Information Systems, which provides information systems and services that support the work of the Harvard Libraries:
- -- Harvard Depository, a state-of-the art climate-controlled paper-based storage and retrieval facility;
- -- Harvard University Archives, including the Records Management Office, which is responsible for the institutional memory of the University, including University records and related historical collections;
- -- Open Collections Program, which creates comprehensive, subject-based digital collections that will benefit teaching, learning, and research worldwide; and
- -- Weissman Preservation Center, which manages programs, projects, and services dedicated to preserving the vast collections held in the Harvard University Library system.

# Summary of University Library Growth and Expenditures FY2004

	Collection	ıs		Expenditures (in \$000's) (2)							
	Increase (	1)				Books					
	_		Volumes &	Salaries		& Other		Other			
	Gross	Net	Pamphlets	& Wages	Benefits	Materials	Binding	Costs	Total		
University Library (HUL) <sup>(3)</sup>	891	891	116,389	\$6,123	\$1,660	\$9	\$4	\$4,930	\$12,726		
Faculty of Arts & Sciences											
Central Collections	206,313	167,382	9,451,227	27,485	7,442	14,927	589	18,715	69,157		
House Libraries	-	-	130,687	100	2	11	0	7	119		
Departmental & Divisional Libraries	6,747	5,333	340,103	945	224	2,117	51	77	3,415		
Special & Research Libraries	24,250	20,321	1,170,366	3,383	893	1,704	78	902	6,960		
Graduate Faculty Libraries	63,972	40,653	4,183,134	18,285	4,996	9,117	392	8,411	41,201		
Less Duplication		-	-	_	-	-	-	(5,563)	(5,563)		
University Library Totals	302,173	234,580	15,391,906	\$56,321	\$15,217	\$27,885	\$1,113	\$27,480	\$128,016		

<sup>(1)</sup> Net increase refers to the increase in volumes after accounting for replacement of previously-owned volumes.

 $<sup>(2) \</sup> Due \ to \ rounding, \ expenditures \ may \ be \ slightly \ different \ than \ reported \ in \ the \ Library \ Annual \ Report.$ 

<sup>(3)</sup> Expenditures for HD reflect operations but exclude the interest and amortization for the Harvard Depository of \$1,792,563. SOURCE: HARVARD UNIVERSITY LIBRARY ANNUAL REPORT 2003-2004

Library Collections: FY2004	Increase FY20	Volumes	
•			& Pamphlets
	Gross	Net	FY2004 (1)
University Library			
University Archives	620	620	116,015
Weissman Preservation Center	271	271	374
Library of the Faculty of Arts & Sciences (Harvard College Li	brary)		
Central Collections			
Cabot	5,939	(13,912)	203,912
Fine Arts	9,323	8,142	323,351
Geological Sciences	223	223	66,960
Harvard - Yenching	29,499	29,499	1,092,912
Hilles	2,277	2,007	190,501
Houghton	3,341	2,810	475,268
Lamont	3,191	(6,189)	191,248
Littauer	4,876	2,989	427,707
Loeb Music	7,253	7,053	244,706
Social Sciences Program	2,016	(1,806)	50,513
Tozzer (Peabody Museum)	5,061	5,043	243,278
Widener	133,314	131,523	5,940,871
House Libraries <sup>(2)</sup>	-	-	130,687
Department & Divisional Libraries (3)	6,747	5,333	340,103
Special Libraries			
Biblioteca Berenson	3,472	3,472	140,094
Botany Libraries	3,809	3,807	285,480
Career Reference	215	(17)	5,124
Center for Astrophysics: Wolbach Library	1,338	1,280	75,786
Center for European Studies	364	364	13,244
Center for Hellenic Studies	1,190	1,190	54,690
Center for International Affairs	-	-	9,695
Center for Middle Eastern Studies (4)	-	-	-
Dumbarton Oaks Research Library	7,775	7,252	195,216
Fairbank Research Center	1,000	1,000	27,800
Gibb Islamic Seminar	19	19	7,517
Grossman Library for University Extension	588	588	5,125
Harvard Forest in Petersham	100	(3,000)	25,500
Harvard Planning Information Research Center	205	205	808
Milman Parry Collection of Oral Literature	-	-	1,200
Museum of Comparative Zoology	3,432	3,432	291,991
Nieman Collection of Contemporary Journalism	345	345	3,230
Davis Center (formerly Russian Research Center)	305	295	19,178
Ukrainian Research Institute: Reference	38	38	3,336
University Development Office	55	51	5,352
Graduate and Professional School Libraries			
Business: Baker Library	5,900	2,576	634,849
Design: Frances L. Loeb	4,556	3,740	284,564
Divinity: Andover - Harvard Theological	6,905	6,720	475,094
Education: Monroe C. Gutman	3,571	3,182	201,620
JFK School of Government (5)	2,847	506	63,188
Law School	30,379	15,381	1,704,219
Medicine, Public Health and Dental Medicine	F00	<b>505</b>	40.000
Center for Population Studies	588	585	16,309
Francis A. Countway Library of Medicine	8,719	7,978	707,484
New England Primate Research Center	250	(50)	14,412
Radcliffe Institute for Advanced Study			077
Henry A. Murray Research Center	- 257	- 2E	277
Schlesinger Library on History of American Women	257	35	81,118
TOTAL UNIVERSITY COLLECTION	302,173	234,580	15,391,906

<sup>(1)</sup> Volumes and Pamphlets for individual libraries include volumes transferred to the Depository. Totals reflect corrections in count.

<sup>(2)</sup> Includes Adams, Cabot, Currier, Dudley, Dunster, Eliot, Kirkland, Leverett, Lowell, Mather, Pforzheimer, Quincy, Winthrop.

<sup>(3)</sup> Includes Afro-American Studies; Applied Sciences: Gordon McKay, Biochemical Sciences, Bio Labs; Celtic: F.N. Robinson; Chemistry; Classics: H.W. Smyth, Center on Contemporary Japan; English: Child Memorial; History; History of Science; Linguistics; Mathematics: G.D. Birkoff; Medieval Studies Library; Near Eastern Languages & Literatures; Paleography; Philosophy: Robbins; Physics; Psychology; Sanskrit & Indian Studies; Sociology & Social Relations; Statistics.

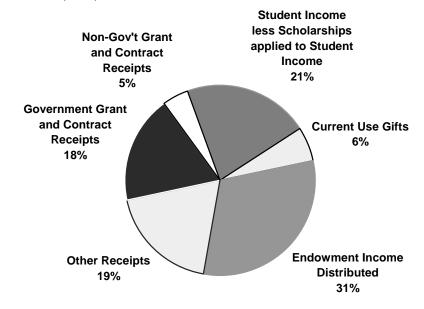
<sup>(4)</sup> The Center for Middle Eastern Studies Library closed in FY03. Collection either sold, or sent to Weatherhead Center for International Affairs and/or Houghton Library.

<sup>(5)</sup> Includes the Belfer Center for Science and International Affairs.

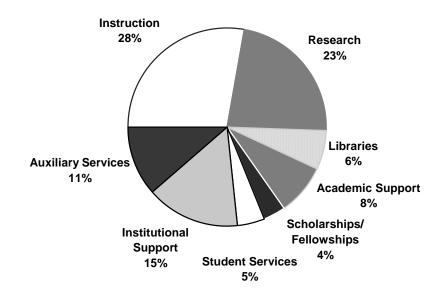
SOURCE: HARVARD UNIVERSITY LIBRARY ANNUAL REPORT 2003-2004

# Total University Income and Expenses Year Ended June 30, 2004 Expressed in thousands of dollars

### Total Income - \$2,597,706



### **Total Expenses - \$2,560,919**



# Departmental Operating Expenses Year Ended June 30, 2004



Expressed in thousands of dollars

	Salaries and Wages	Employee Benefits	Scholarships/ Student Awards	Less: Financial Aid Applied against Income	Equipment and Supplies	Space and Occupancy	Depreciation	Other Expenses <sup>(1)</sup>	Total Expenses
Faculty of Arts & Sciences							•		
Faculty of Arts & Sciences	\$294,460	\$60,185	\$133,353	(\$100,214)	\$51,956	\$104,372	\$51,734	\$104,319	\$700,165
Division of Continuing Education	16,342	2,932	4,227	(4,200)	1,116	1,810	704	11,648	34,579
FAS Museums	10,405	2,626	1,004	-	1,638	2,852	1,015	5,619	25,159
Total Faculty of Arts & Sciences	\$321,207	\$65,743	\$138,584	(\$104,414)	\$54,710	\$109,034	\$53,453	\$121,586	\$759,903
School of Business Administration	114,266	25,368	12,620	(10,836)	26,767	21,327	13,003	89,691	292,206
School of Dental Medicine	10,864	2,667	2,601	(956)	1,943	1,232	999	5,187	24,537
Graduate School of Design	12,917	2,690	4,219	(3,663)	1,679	2,873	901	6,503	28,119
Divinity School	10,591	2,342	5,601	(4,714)	1,158	2,130	1,144	3,199	21,451
Graduate School of Education	26,793	5,723	6,519	(4,945)	1,628	4,011	1,566	13,268	54,563
School of Government	48,169	11,193	11,550	(7,948)	6,045	11,157	2,445	24,013	106,624
Law School	50,314	11,348	12,769	(10,296)	5,760	14,257	4,683	25,358	114,193
Medical School	152,466	37,501	44,671	(16,702)	46,230	67,486	42,679	107,446	481,777
Radcliffe Institute for Advanced Study	7,372	1,762	2,722	-	420	1,052	428	3,755	17,511
School of Public Health	74,882	17,414	12,389	(5,838)	12,543	22,178	9,246	65,605	208,419
Other Faculties Subtotal	\$508,634	\$118,008	\$115,661	(\$65,898)	\$104,173	\$147,703	\$77,094	\$344,025	\$1,349,400
Total Faculties	\$829,841	\$183,751	\$254,245	(\$170,312)	\$158,883	\$256,737	\$130,547	\$465,611	\$2,109,303
Arnold Arboretum	3,916	1,015	70	-	437	672	200	1,805	8,115
Harvard University Art Museums	9,550	2,539	55	-	4,167	1,005	1,439	3,373	22,128
Joint Center for Housing Studies	998	256	24	-	60	155	· -	622	2,115
Nieman Foundation	1,188	322	1,135	-	137	158	26	1,607	4,573
Villa I Tatti	2,175	683	712	-	611	735	174	1,097	6,187
Other Academic Departments Subtotal	\$17,827	\$4,815	\$1,996	-	\$5,412	\$2,725	\$1,839	\$8,504	\$43,118
Service Departments	\$103,262	\$28,248	\$543	-	\$39,224	(\$4,875)	\$30,394	\$5,930	\$202,726
Memorial Church	\$1,243	\$306	-	-	\$94	\$746	\$87	\$553	\$3,029
Central Administration (2)	\$83,855	\$87,161	\$6,067	(\$3,125)	-\$5,303	\$7,300	\$19,271	\$7,517	\$202,743
TOTAL UNIVERSITY EXPENSES	\$1,036,028	\$304,281	\$262,851	(\$173,437)	\$198,310	\$262,633	\$182,138	\$488,115	\$2,560,919

<sup>(1)</sup> Includes expense credits and transfers.

SOURCE: UNIVERSITY ACCOUNTING SERVICES

<sup>(2)</sup> Includes Harvard University Library and other University funds.

### **Physical Plant: FY2004**

The University owns and operates more than five hundred buildings of varying sizes and characteristics, spread over a wide geographic area. They encompass approximately 21.5 million gross square feet of space. The physical plant provides living space for students and faculty, research facilities to advance our base of knowledge, classroom and library spaces for the dissemination of knowledge, and space for administrative and support services.

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(1)		Gross Square Footage of	
Location (1)	Acres	Buildings (in 000's)	Principal Activity on Site
Cambridge, MA	224	13,202	Main Campus
Boston, MA Boston (Allston)	22 347	2,396 4,116	Medical and Dental Schools, School of Public Health Business School; Printing and Publisher; Athletics; Other
Boston (Jamaica Plain) Watertown, MA Weston, MA	233 29 66	41 1,160 11	Arnold Arboretum Arsenal Buildings Case Estates (Arnold Arboretum)
Somerville, MA Medford, MA	2 1	16	Affiliated Housing
Bedford, MA Carlisle, MA Concord, MA	79 69 605	11	Concord Field Station Concord Field Station Field Station (Museum of Comparative Zoology)
Marlborough, MA Southborough, MA	50 87	229	Animal Research Center (NERPC) Harvard Depository
Petersham, MA Hamilton, MA Phillipston, MA Royalston, MA	2,648 99 205 57	71	Harvard Forest (Forestry, Botany) Harvard Forest Harvard Forest Harvard Forest
Harvard, MA Shrewsbury, MA	37 6	19 16	Agassiz Cottage (Observatory) Artemas Ward Homestead (Museum)
Kittery Point & Sutton Island, ME	n/a	12	Howells Memorial & Kendall Houses
Ledyard, CT Washington, DC Florence, Italy	n/a 16 n/a	21 150 94	Red Top, Crew Quarters Dumbarton Oaks & Center for Hellenic Studies Villa I Tatti - Ctr. for Italian Renaissance Studies
TOTAL	4,882	21,565	

<sup>(1)</sup> In addition to locations listed above, Harvard has numerous smaller holdings. SOURCE: HARVARD PLANNING AND REAL ESTATE

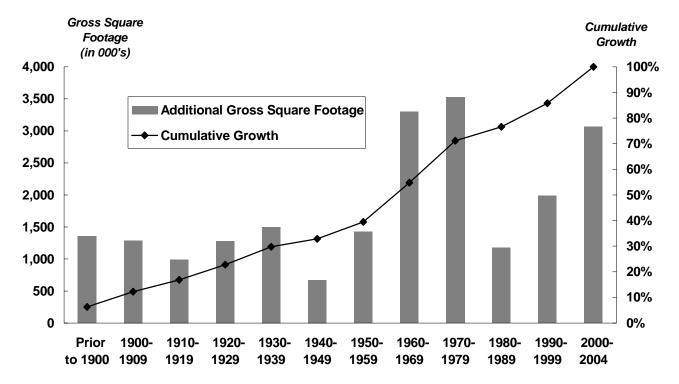
# Physical Plant: FY2004

### **Building Ownership**

### **Primary Uses**

		Gross Square	Footage		Gross Square	Footage
	Number of	of Buildings	As a %		of Buildings	As a %
	Buildings	(in 000's)	of Total		(in 000's)	of Total
FAS	260	8,606	39.9%	Residential/Dormitory	6,617	30.7%
Radcliffe	15	284	1.3%	Office/Classroom	4,874	22.6%
Business	33	1,470	6.8%	Lab/Studio	3,676	17.0%
Dental	2	52	0.2%	Library	1,556	7.2%
Design	2	179	0.8%	Assembly/Museum	1,146	5.3%
Divinity	7	180	0.8%	Support	1,552	7.2%
Education	6	215	1.0%	Commercial	1,175	5.4%
Government	4	264	1.2%	Athletic	891	4.1%
Law	19	920	4.3%	Health Care	79	0.4%
Medical	24	1,885	8.7%	TOTAL	21,566	100.0%
Public Health	7	573	2.7%			
Real Estate	162	5,909	27.4%			
Central Administration	53	1,027	4.8%			
TOTAL	594	21,566	100.0%			

### **Additions to the Physical Plant**



SOURCE: HARVARD PLANNING AND REAL ESTATE

# Market Value of Endowment Funds as of June 30, 2004 Expressed in thousands of dollars

Individual Unit Value: \$1,215.68 (1)	Endowment	Participating	Market Value
	Market Value (1)	Units	% of Total
Arts and Sciences (2)	\$10,256,052	8,423,517	46.8%
Business	1,602,580	1,307,762	7.3%
Dental	140,214	115,338	0.6%
Design	283,266	233,010	1.3%
Divinity	400,107	329,122	1.8%
Education	342,062	281,375	1.6%
Government (3)	672,674	547,420	3.1%
Law	1,099,556	902,360	5.0%
Medical	2,463,945	2,026,055	11.3%
Radcliffe Institute for Advanced Study	355,221	292,115	1.6%
Public Health	743,238	611,376	3.4%
Other Academic Departments (4)	867,137	711,243	4.0%
Central Administration (5)	2,672,320	2,192,163	12.2%
Subtotal	\$21,898,372	17,972,856	100.0%
Pledge Balances	443,656	-	-
Interests in Perpetual Trusts held by			
Others	245,277		
Total Endowment	\$22,587,305	17,972,856	100.0%

### **Historical Market Value of Endowment**

June 30, 2001	June 30, 2002	June 30, 2003
\$7,673,418	\$7,902,050	\$8,743,246
1,214,511	1,192,032	1,330,368
115,081	111,771	120,992
236,345	223,400	244,803
338,822	321,475	346,614
284,855	272,016	294,038
559,857	531,909	582,141
877,192	840,291	927,308
1,993,657	1,913,922	2,094,252
304,942	256,352	289,939
616,604	587,200	633,753
1,214,162	683,920	742,188
2,221,290	2,110,918	2,284,532
\$17,650,736	\$16,947,256	\$18,634,174
308,356	348,264	445,244
300,107	222,501	215,317
\$18,259,199	\$17,518,021	\$19,294,735
	\$7,673,418 1,214,511 115,081 236,345 338,822 284,855 559,857 877,192 1,993,657 304,942 616,604 1,214,162 2,221,290 \$17,650,736 308,356 300,107	\$7,673,418 \$7,902,050 1,214,511 1,192,032 115,081 111,771 236,345 223,400 338,822 321,475 284,855 272,016 559,857 531,909 877,192 840,291 1,993,657 1,913,922 304,942 256,352 616,604 587,200 1,214,162 683,920 2,221,290 2,110,918 \$17,650,736 308,356 348,264 300,107 222,501

<sup>(1)</sup> Market value also includes endowment funds that are not unitized. This accounts for the difference between (unit price x number of units) and market value.

SOURCE: ANNUAL UNIVERSITY FINANCIAL REPORT

<sup>(2)</sup> Arts and Sciences includes: Continuing Education, DEAS, College Library, Museums, GSAS, Athletics, and College Life and Student Services.

As of July 1, 2001, Dumbarton Oaks is included in Arts and Sciences.

<sup>(3)</sup> Government includes Institute of Politics.

<sup>(4)</sup> Other Academic Departments include: Arnold Arboretum, Dumbarton Oaks (FY01), Harvard Institute for International Development, Harvard University Art Museums, Nieman Foundation and Villa I Tatti.

<sup>(5)</sup> In addition to Central Administration, includes the President's Funds, University Professorships, University Press, University Health Services and Memorial Church.

### Historical Endowment Performance: FY1985 - FY2005

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Fiscal	Unit Value at Beginning of	Dollar Valu	ue and Per	Actual Distribution	Spending					
Year	the Year (1)	Inco	ome	Capita	al Gain	Total Return (2)		Per Unit (3)	Rate (4)	
1985	154.13	11.52	7.5%	28.34	18.4%	39.86	25.9%	7.58	4.92%	
1986	182.47	12.53	6.9%	42.28	23.2%	54.81	30.0%	7.86	4.31%	
1987	224.75	11.16	5.0%	32.03	14.3%	43.19	19.2%	8.09	3.60%	
1988	256.78	10.41	4.1%	3.57	1.4%	13.98	5.4%	8.49	3.31%	
1989	260.35	13.94	5.4%	18.27	7.0%	32.21	12.4%	10.16	3.90%	
1990	278.62	14.57	5.2%	6.04	2.2%	20.61	7.4%	10.65	3.82%	
1991	284.66	12.75	4.5%	(9.72)	(3.4%)	3.03	1.1%	11.96	4.20%	
1992	274.94	11.87	4.3%	20.26	7.4%	32.13	11.7%	12.44	4.52%	
1993	295.20	11.70	4.0%	36.68	12.4%	48.38	16.4%	14.08	4.77%	
1994	331.88	13.19	4.0%	19.05	5.7%	32.24	9.7%	15.01	4.52%	
1995	350.93	11.90	3.4%	45.87	13.1%	57.77	16.5%	16.07	4.58%	
1996	396.80	15.23	3.8%	86.03	21.7%	101.26	25.5%	17.20	4.33%	
1997 <sup>(5)</sup>	482.83	14.60	3.0%	106.53	22.1%	121.13	25.1%	19.84	4.11%	
1998	589.36	10.64	1.8%	108.45	18.4%	119.09	20.2%	21.90	3.72%	
1999	697.81	21.57	3.1%	60.94	8.7%	82.51	11.8%	23.14	3.32%	
2000	758.75	14.42	1.9%	227.20	29.9%	241.62	31.8%	30.15	3.97%	
2001	985.95	19.10	1.9%	(45.75)	(4.6%)	(26.65)	(2.7%)	32.92	3.34%	
2002	940.20	20.63	2.2%	(25.42)	(2.7%)	(4.79)	(0.5%)	45.32	4.82%	
2003	914.78	13.88	1.5%	98.73	10.8%	112.61	12.3%	47.11	5.15%	
2004	1013.51	10.39	1.0%	202.17	19.9%	212.56	21.0%	49.70	4.90%	
2005	\$1,215.68	*	*	*	*	*	*	\$54.17	4.46%	

### **Average Annual Growth Rates**

20 YEAR	10.9%	-	-	-	-	-	-	10.3%	-
10 YEAR	13.2%	-	-	-	-	-	-	12.9%	-
5 YEAR	9.9%	-	-	-	-	-	-	12.4%	-
1 YEAR	19.9%	-	-	-	-	-	-	9.0%	-

<sup>(1)</sup> Harvard's endowment comprises over 10,700 separate funds. Each fund has been unitized and the separate funds hold "units of the endowment" as their value. Column one shows the value of units as of July 1.

SOURCE: INTERNAL ENDOWMENT REPORTS

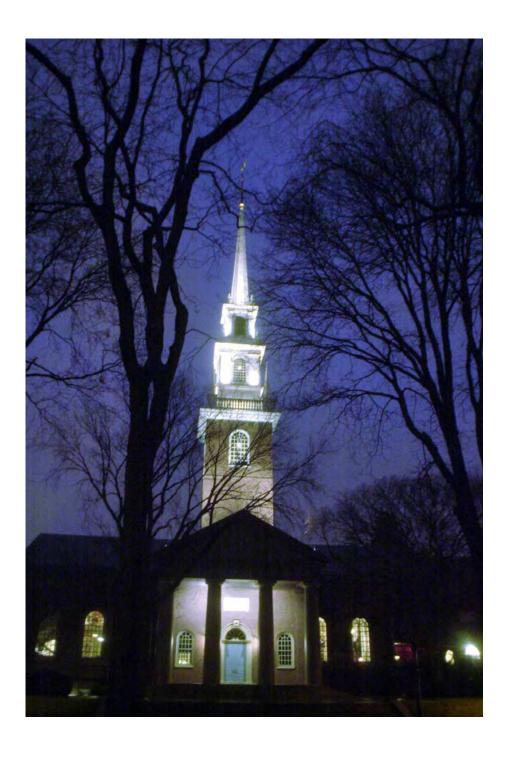
<sup>(2)</sup> The total return percentage reported by the Harvard Management Company is slightly higher than the one listed above as it is calculated based on reinvestment of all earnings on a monthly basis.

<sup>(3)</sup> As of July 1, from income earned the previous fiscal year.

<sup>(4)</sup> Distribution per unit (actual or effective) divided by beginning of year unit value (actual or effective).

<sup>(5)</sup> Net of the \$1.28 per unit fringe supplement, the FY97 payout is \$18.56, and the spending rate is 3.84%.

<sup>\*</sup> Value not available at time of publication.



Harvard College is the oldest institution of higher learning in the United States. It was established in 1636 by vote of the Great and General Court of the Massachusetts Bay Colony and was named for its first benefactor, John Harvard of Charlestown, Massachusetts. Upon his death in 1638, the young minister left his library and half his estate to the new College. Founded 16 years after the arrival of the Pilgrims at Plymouth, the College has grown from nine students with a single master to an enrollment of more than 19,000 degree candidates, including undergraduates and students in 10 graduate and professional schools.

Cover Photo: Memorial Church Kris Snibbe/Harvard News Office