## Harvard University

Fact Book 2004-2005

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 research programs can be found at the following website: www.harvard.edu/academics/
A list of research and academic centers affiliated with the Schools can be found on pages 4-5 of the Fact Book.
Departments in italics are separately incorporated.

## Harvard University Research and Academic Centers ${ }^{(1)}$

FACULTY of ARTS and SCIENCES
Aga Khan Program for Islamic Architecture ${ }^{(2)}$
Asia Center**
Bauer Center for Genomics Research
Derek Bok Center for Teaching and Learning
Center for American Political Studies
Center for Hellenic Studies
Center for Jewish Studies
Center for Middle Eastern Studies
Center for Nanoscale Systems
Center for Systems Neuroscience
Davis Center for Russian and Eurasian Studies
W.E.B. Dubois Institute for African and AfricanAmerican Research
Dumbarton Oaks
Fairbank Center for East Asian Research
Minda de Gunzburg Center for European Studies
Harvard MIT Data Center
Harvard Smithsonian Center for Astrophysics
Harvard Stem Cell Institute*
Harvard University Center for the Environment **
Harvard-Yenching Institute
Humanities Center
Institute for Quantitative Social Science
Korea Institute
Materials Research Science and Engineering Center
Program for Evolutionary Dynamics
Reischauer Institute of Japanese Studies
David Rockefeller Center for Latin American Studies**
Rowland Institute
Technology and Entrepreneurship at Harvard Ukrainian Research Institute
Charles Warren Center for Studies in American History
Weatherhead Center for International Affairs
Harvard Academy for International and Area
Studies***
Olin Institute for Strategic Studies***
Program on U.S. - Japan Relations***
BUSINESS
California Research Center
C. Roland Christensen Center for Teaching and Learning

Global Initiative
Asia-Pacific Research Center
Europe Research Center
India Research Center
Japan Research Office
Latin America Research Center
Health Care Initiative
Institute for Strategy and Competitiveness *
Leadership Initiative
Arthur M. Rock Center for Entrepreneurship Social Enterprise Initiative

## DESIGN

Center for Technology and Environment
Joint Center for Housing Studies*
Real Estate Academic Initiative

## DIVINITY

Center for the Study of World Religions
Summer Leadership Institute
Women's Studies in Religion Program

## EDUCATION

The Civil Rights Project at Harvard*
Harvard Family Research Project
National Center for the Study of Adult Learning and Literacy
The Principal's Center
Project Zero
WIDE World Initiative

## GOVERNMENT

The Roy and Lila Ash Institute for Democratic Governance and Innovation
Robert and Renee Belfer Center for Science and International Affairs
Carr Center on Human Rights Policy
Center for Business and Government
Center for International Development at Harvard University *
Center for Public Leadership
Hauser Center for Nonprofit Organizations *
Edmond J. Safra Foundation Center for Ethics*
Joan Shorenstein Center on the Press, Politics and Public Policy
A. Alfred Taubman Center for State and Local Government ${ }^{(3)}$
Malcolm Wiener Center for Social Policy Women and Public Policy Program
(1) The Research and Academic Centers listed are those affiliated with the Schools.
(2) The Aga Khan Program for Islamic Architecture is a joint program with Massachusetts Institute of Technology.
(3) The A. Alfred Taubman Center for State and Local Government includes the Institute on Government Innovation and the Rappaport Institute for Greater Boston.
*These areas represent collaborations between two or more schools.
** These Programs are located in particular Schools, but are considered University-Wide initiatives.
***These Programs are all housed and administered within the Weatherhead Center
SOURCE: SCHOOLS

Harvard University Research and Academic Centers ${ }^{(1)}$

UNIVERSITY-WIDE INITIATIVES*
Africa Initiative
Asia Center
Center for International Development at Harvard University
David Rockefeller Center for Latin American Studies
Harvard Initiative for Global Health
Harvard Stem Cell Institute
Harvard University Center for the Environment
Harvard University Native American Program
Hauser Center for Nonprofit Organizations
Interfaculty Initiative in Health Policy
Mind, Brain and Behavior Initiative
Program on Health Systems Improvement
University Center for Ethics and the Professions
University Committee on Human Rights Studies
MEDICINE
Center for Craniofacial Tissue Engineering
Center for Genetics and Genomics, Harvard Medical School-Partners Healthcare
Center for Health and the Global Environment
Center for Hereditary Deafness
Center for Immunological Tolerance
Center for Integration of Medicine and Innovative Technology
Center for Magnetic Resonance
Center for Mental Health and Media
Center for Neurodegeneration and Repair
Center for Neurofibromatosis and Allied Disorders
Center for Palliative Care
Center for Skin Disease Research
Center of Excellence in Women's Health
Dana Farber/Harvard Cancer Center*
Division for Research and Education in Complementary and Integrative Medical Therapies
Division of AIDS
Division of Emergency Medicine
Division of Health Care Policy Research and Education
Division of Health Sciences and Technology
Division of Medical Ethics
Division of Nutrition
Division of Primary Care
Division of Service Learning
Division of Sleep Medicine

Harvard Clinical Research Institute Institute for Chemistry and Cell Biology* Institute of Neuroscience, Harvard-Mahoney* Institute of Proteomics
NERCE/BEID*
New England Regional Primate Center
Program on Head and Neck Oncology

## LAW

Ames Foundation and Selden Society
Berkman Center for Internet \& Society
The Civil Rights Project at Harvard
East Asian Legal Studies Program
European Law Research Center
Fund for Tax and Fiscal Policy Research
Harvard Law School History Project
Human Rights Program
International Tax Program
Islamic Legal Studies Program
John M. Olin Center for Law, Economics and Business
Labor and Worklife Program
Program on Corporate Governance
Program on Empirical Legal Studies
Program on International Financial Systems
Program on Negotiation
Program on the Legal Profession
Project on Justice in Times of Transition**

## PUBLIC HEALTH

Center for Health Communications
Francois-Xavior Bagnoud Center for Health and Human Rights
Harvard School of Public Health AIDS Initiative
Harvard Center for Cancer Prevention
Harvard Center for Population and Development Studies
Harvard Center for Society and Health
Harvard Injury Control Center
RADCLIFFE INSTITUTE FOR ADVANCED STUDY
Radcliffe Institute Fellowship Program
Henry A. Murray Research Center
Arthur and Elizabeth Schlesinger Library on the History of Women in America

|  | Male | Female | Total | Full-Time | Part-Time | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College ${ }^{(1)}$ |  |  |  |  |  |  |
| Freshmen | 818 | 828 | 1,646 | 1,646 | - | 1,646 |
| Sophomores | 883 | 808 | 1,691 | 1,562 | - | 1,562 |
| Juniors ${ }^{(2)}$ | 799 | 763 | 1,562 | 1,691 | - | 1,691 |
| Seniors | 886 | 777 | 1,663 | 1,663 | - | 1,663 |
| Subtotal | 3,386 | 3,176 | 6,562 | 6,562 | - | 6,562 |
| GSAS ${ }^{(3)}$ | 2,031 | 1,607 | 3,638 | 3,614 | 24 | 3,638 |
| Business | 1,197 | 626 | 1,823 | 1,823 | - | 1,823 |
| Dental ${ }^{(4)}$ | 105 | 100 | 205 | 205 | - | 205 |
| Design | 317 | 302 | 619 | 557 | 62 | 619 |
| Divinity | 204 | 224 | 428 | 383 | 45 | 428 |
| Education | 286 | 783 | 1,069 | 889 | 180 | 1,069 |
| Government | 543 | 413 | 956 | 921 | 35 | 956 |
| Law | 1,072 | 849 | 1,921 | 1,921 | - | 1,921 |
| Medical | 389 | 377 | 766 | 766 | - | 766 |
| Public Health | 328 | 497 | 825 | 596 | 229 | 825 |
| Extension |  |  |  |  |  |  |
| Undergraduate | 172 | 213 | 385 | 160 | 225 | 385 |
| Graduate | 270 | 322 | 592 | 87 | 505 | 592 |
| Subtotal, All Degree Students | 10,300 | 9,489 | 19,789 | 18,484 | 1,305 | 19,789 |
| Adj. for Joint Degree Students | (33) | (25) | (58) | (43) | (15) | (58) |
| TOTAL | 10,267 | 9,464 | 19,731 | 18,441 | 1,290 | 19,731 |


(3) Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
(4) Clinical specialty students in the Dental School are not included in totals. See page 16 for Dental Clinical Specialty counts. SOURCE: REGISTRAR OFFICES

Historical Enrollments: Fall 1999-2004
Degree Student Head Count by School

|  | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | 6,684 | 6,660 | 6,650 | 6,649 | 6,597 | 6,562 |
| GSAS ${ }^{(1)}$ | 2,979 | 3,144 | 3,358 | 3,357 | 3,510 | 3,638 |
| Business ${ }^{(2)}$ | 1,485 | 1,458 | 1,847 | 1,836 | 1,832 | 1,823 |
| Dental ${ }^{(3)}$ | 209 | 214 | 213 | 207 | 202 | 205 |
| Design | 538 | 550 | 536 | 556 | 595 | 619 |
| Divinity | 481 | 480 | 451 | 443 | 455 | 428 |
| Education | 1,096 | 1,087 | 1,121 | 1,057 | 1,080 | 1,069 |
| Government | 770 | 840 | 881 | 896 | 924 | 956 |
| Law | 1,860 | 1,838 | 1,914 | 1,915 | 1,899 | 1,921 |
| Medical | 744 | 756 | 777 | 787 | 780 | 766 |
| Public Health | 760 | 823 | 808 | 825 | 737 | 825 |
| Extension |  |  |  |  |  |  |
| Undergraduate | 403 | 437 | 435 | 401 | 403 | 385 |
| Graduate | 589 | 631 | 626 | 671 | 676 | 592 |
| Subtotal, All Degree Students | 18,598 | 18,918 | 19,617 | 19,600 | 19,690 | 19,789 |
| Adj. for Joint Degree Students | (57) | (71) | (78) | (64) | (52) | (58) |
| TOTAL | 18,541 | 18,847 | 19,539 | 19,536 | 19,638 | 19,731 |
| Enrollment Level ${ }^{(4)}$ | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| Undergraduates |  |  |  |  |  |  |
| Full-Time | 6,816 | 6,816 | 6,831 | 6,822 | 6,767 | 6,722 |
| Part-Time | 271 | 281 | 254 | 228 | 233 | 225 |
| Subtotal | 7,087 | 7,097 | 7,085 | 7,050 | 7,000 | 6,947 |
| Graduate Students |  |  |  |  |  |  |
| Full-Time | 7,842 | 8,116 | 8,865 | 8,818 | 8,993 | 9,082 |
| Part-Time | 991 | 1,004 | 952 | 992 | 1,004 | 1,059 |
| Subtotal | 8,833 | 9,120 | 9,817 | 9,810 | 9,997 | 10,141 |
| 1st Professional Degree ${ }^{(5)}$ |  |  |  |  |  |  |
| Full-Time | 2,657 | 2,677 | 2,690 | 2,722 | 2,668 | 2,680 |
| Part-Time | 21 | 24 | 25 | 18 | 25 | 21 |
| Subtotal | 2,678 | 2,701 | 2,715 | 2,740 | 2,693 | 2,701 |
| TOTAL | 18,598 | 18,918 | 19,617 | 19,600 | 19,690 | 19,789 |

[^0]Student Enrollment by Degree: Fall $2004{ }^{(1)}$

|  |  | Male |  | Female |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Full-Time | Part-Time | Full-Time | Part-Time |  |
| College | A.B., S.B. | 3,386 | - | 3,176 | - | 6,562 |
| GSAS | A.M., S.M., Ph.D. | 2,015 | 16 | 1,599 | 8 | 3,638 |
| Business | M.B.A. | 1,183 | - | 613 | - | 1,796 |
|  | D.B.A. | 14 | - | 13 | - | 27 |
| Dental | D.M.D. | 65 | - | 73 | - | 138 |
|  | M.M.Sc. | 25 | - | 12 | - | 37 |
|  | D.M.Sc. | 15 | - | 15 | - | 30 |
| Design | M.Arch. | 135 | 31 | 126 | 14 | 306 |
|  | M.A.U.D./M.L.A.U.D. | 41 | - | 15 | 1 | 57 |
|  | M.Des | 30 | 1 | 26 | - | 57 |
|  | M.L.A. | 26 | 4 | 65 | 3 | 98 |
|  | M.U.P. | 23 | 1 | 32 | 1 | 57 |
|  | Dr.Des | 21 | 4 | 17 | 2 | 44 |
| Divinity | M.Div. | 64 | 3 | 66 | 18 | 151 |
|  | M.T.S. | 96 | 6 | 104 | 15 | 221 |
|  | Th.M. | 2 | 3 | 1 | - | 6 |
|  | Th.D. | 30 | - | 20 | - | 50 |
| Education | Ed.M. | 153 | 24 | 412 | 97 | 686 |
|  | Ed.D. | 89 | 20 | 235 | 39 | 383 |
|  | C.A.S. | - | - | - | - | - |
| Government | M.P.A. | 233 | 10 | 131 | 7 | 381 |
|  | M.P.A./I.D. | 77 | 2 | 54 | 2 | 135 |
|  | M.P.P. | 197 | 7 | 196 | 7 | 407 |
|  | M.U.P. | 10 | - | 6 | - | 16 |
|  | Ph.D. | 7 | - | 10 | - | 17 |
| Law | J.D. | 950 | - | 748 | - | 1,698 |
|  | LL.M. | 89 | - | 72 | - | 161 |
|  | S.J.D. | 33 | - | 29 | - | 62 |
| Medical | M.D. | 359 | - | 355 | - | 714 |
|  | M.M.Sc. | 30 | - | 22 | - | 52 |
| Public Health | M.P.H. | 82 | 51 | 57 | 58 | 248 |
|  | M.S. | 55 | 54 | 150 | 24 | 283 |
|  | D.P.H. | 9 | 1 | 6 | 4 | 20 |
|  | D.S. | 60 | 16 | 177 | 21 | 274 |
| Extension | A.A., A.L.B. | 73 | 99 | 87 | 126 | 385 |
|  | A.L.M., Grad. Cert. | 40 | 230 | 47 | 275 | 592 |
|  | TOTAL | 9,717 | 583 | 8,767 | 722 | 19,789 |

[^1]SOURCE: REGISTRAR OFFICES

|  |  | $0^{5^{c}}$ |  | $p^{e^{x}}$ |  |  |  | $0^{0^{2}}$ | $0^{3 x}$ |  |  | (0x) | or <br> 人 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asian/Pacific Islander |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 519 | 121 | 108 | 13 | 36 | 11 | 21 | 31 | 93 | 90 | 36 | 34 | 1,113 |
| Female | 622 | 165 | 101 | 35 | 61 | 13 | 86 | 36 | 111 | 84 | 52 | 35 | 1,401 |
| Subtotal | 1,141 | 286 | 209 | 48 | 97 | 24 | 107 | 67 | 204 | 174 | 88 | 69 | 2,514 |
| Percent | 17\% | 8\% | 11\% | 23\% | 16\% | 6\% | 10\% | 7\% | 11\% | 23\% | 11\% | 7\% | 12.7\% |
| Black/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 205 | 48 | 60 | 5 | 5 | 16 | 27 | 19 | 68 | 39 | 10 | 22 | 524 |
| Female | 294 | 89 | 37 | 2 | 6 | 10 | 47 | 30 | 106 | 54 | 26 | 21 | 722 |
| Subtotal | 499 | 137 | 97 | 7 | 11 | 26 | 74 | 49 | 174 | 93 | 36 | 43 | 1,246 |
| Percent | 8\% | 4\% | 5\% | 3\% | 2\% | 6\% | 7\% | 5\% | 9\% | 12\% | 4\% | 13\% | 6.3\% |
| Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 255 | 66 | 27 | 4 | 12 | 12 | 18 | 36 | 50 | 34 | 12 | 22 | 548 |
| Female | 257 | 63 | 18 | 5 | 10 | 10 | 38 | 43 | 40 | 25 | 23 | 31 | 563 |
| Subtotal | 512 | 129 | 45 | 9 | 22 | 22 | 56 | 79 | 90 | 59 | 35 | 53 | 1,111 |
| Percent | 8\% | 4\% | 2\% | 4\% | 4\% | 5\% | 5\% | 8\% | 5\% | 8\% | 4\% | 5\% | 5.6\% |
| International Students |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 333 | 604 | 411 | 29 | 102 | 22 | 41 | 227 | 139 | 25 | 143 | 54 | 2,130 |
| Female | 252 | 397 | 201 | 24 | 90 | 14 | 77 | 121 | 114 | 23 | 118 | 58 | 1,489 |
| Subtotal | 585 | 1,001 | 612 | 53 | 192 | 36 | 118 | 348 | 253 | 48 | 261 | 112 | 3,619 |
| Percent | 9\% | 28\% | 34\% | 26\% | 31\% | 8\% | 11\% | 36\% | 13\% | 6\% | 32\% | 11\% | 18.3\% |

Native American

| Male | 26 | 5 | 3 | - | 4 | - | - | 2 | 7 | 7 | 1 | 4 | 59 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 32 | 5 | 2 | - | 2 | 1 | 5 | 3 | 4 | 7 | 3 | 3 | 67 |
| Subtotal | 58 | 10 | 5 | - | 6 | 1 | 5 | 5 | 11 | 14 | 4 | 7 | 126 |
| Percent | 1\% | 0\% | 0\% | 0\% | 1\% | 0\% | 0\% | 1\% | 1\% | 2\% | 0\% | 1\% | 0.6\% |
| White/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 1,730 | 777 | 462 | 48 | 134 | 131 | 135 | 183 | 561 | 184 | 101 | 264 | 4,710 |
| Female | 1,425 | 581 | 233 | 28 | 107 | 163 | 391 | 126 | 367 | 181 | 207 | 358 | 4,167 |
| Subtotal | 3,155 | 1,358 | 695 | 76 | 241 | 294 | 526 | 309 | 928 | 365 | 308 | 622 | 8,877 |
| Percent | 48\% | 37\% | 38\% | 37\% | 39\% | 69\% | 49\% | 32\% | 48\% | 48\% | 37\% | 64\% | 44.9\% |
| Unknown/Other |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 318 | 410 | 126 | 6 | 24 | 12 | 44 | 45 | 154 | 10 | 25 | 42 | 1,216 |
| Female | 294 | 307 | 34 | 6 | 26 | 13 | 139 | 54 | 107 | 3 | 68 | 29 | 1,080 |
| Subtotal | 612 | 717 | 160 | 12 | 50 | 25 | 183 | 99 | 261 | 13 | 93 | 71 | 2,296 |
| Percent | 9\% | 20\% | 9\% | 6\% | 8\% | 6\% | 17\% | 10\% | 14\% | 2\% | 11\% | 7\% | 11.6\% |
| TOTAL | 6,562 | 3,638 | 1,823 | 205 | 619 | 428 | 1,069 | 956 | 1,921 | 766 | 825 | 977 | 19,789 |

## Percentage of Minority and International Students by Enrollment Level



[^2]Degrees Conferred by School ${ }^{(1)}$ (Y)
Academic Year 2003-2004

|  | Male | Female | Total |
| :---: | :---: | :---: | :---: |
| College | 887 | 784 | 1,671 |
| GSAS | 487 | 367 | 854 |
| Business | 582 | 316 | 898 |
| Dental | 29 | 19 | 48 |
| Design | 136 | 100 | 236 |
| Divinity | 73 | 84 | 157 |
| Education | 175 | 506 | 681 |
| Government | 303 | 222 | 525 |
| Law | 413 | 303 | 716 |
| Medical | 103 | 98 | 201 |
| Public Health | 178 | 207 | 385 |
| Extension |  |  |  |
| Undergraduate | 65 | 68 | 133 |
| Graduate | 152 | 172 | 324 |
| TOTAL | 3,583 | 3,246 | 6,829 |



Degrees Conferred by Degree: Academic Year 2003-2004 (1) $\mathcal{H}$

|  |  | Male | Female | Total |
| :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 879 | 779 | 1,658 |
|  | S.B. | 8 | 5 | 13 |
| GSAS | A.M. | 179 | 170 | 349 |
|  | M.E. | - | 1 | 1 |
|  | S.M. | 49 | 11 | 60 |
|  | Ph.D. | 259 | 185 | 444 |
| Business | M.B.A. | 579 | 315 | 894 |
|  | D.B.A. | 3 | 1 | 4 |
| Dental | D.M.D. | 19 | 14 | 33 |
|  | M.M.Sc. | 7 | 5 | 12 |
|  | D.M.Sc. | 3 | - | 3 |
| Design | M.Arch. | 54 | 41 | 95 |
|  | M.A.U.D./M.L.A.U.D. | 12 | 8 | 20 |
|  | M.Des. | 42 | 25 | 67 |
|  | M.L.A. | 15 | 14 | 29 |
|  | M.U.P. | 8 | 9 | 17 |
|  | Dr.Des. | 5 | 3 | 8 |
| Divinity | M.Div. | 21 | 23 | 44 |
|  | M.T.S. | 43 | 59 | 102 |
|  | Th.M. | 5 | - | 5 |
|  | Th.D. | 4 | 2 | 6 |
| Education | Ed.M. | 158 | 459 | 617 |
|  | Ed.D. | 15 | 45 | 60 |
|  | C.A.S. | 2 | 2 | 4 |
| Government | M.P.A. (1 YEAR) | 141 | 84 | 225 |
|  | M.P.A. (2 YEAR) | 57 | 32 | 89 |
|  | M.P.A./I.D. | 29 | 34 | 63 |
|  | M.P.P. | 71 | 67 | 138 |
|  | M.U.P. | 5 | 5 | 10 |
| Law | J.D. | 314 | 237 | 551 |
|  | LL.M. | 92 | 65 | 157 |
|  | S.J.D. | 7 | 1 | 8 |
| Medical | M.D. | 90 | 87 | 177 |
|  | M.M.Sc. | 13 | 11 | 24 |
| Public Health | M.P.H. | 113 | 96 | 209 |
|  | M.S. | 53 | 84 | 137 |
|  | D.P.H. | - | 1 | 1 |
|  | D.S. | 12 | 26 | 38 |
| Extension | A.A. | 6 | 7 | 13 |
|  | A.L.B. | 59 | 61 | 120 |
|  | A.L.M. | 38 | 53 | 91 |
|  | Grad. Cert. | 114 | 119 | 233 |
|  | TOTAL | 3,583 | 3,246 | 6,829 |

(1) Not adjusted for joint degree students.


Asian/Pacific Islander

| Male | 114 | 27 | 42 | 8 | 10 | 2 | 12 | 18 | 32 | 30 | 18 | 19 | 332 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 156 | 40 | 48 | 6 | 12 | 3 | 54 | 14 | 30 | 28 | 18 | 21 | 430 |
| Subtotal | 270 | 67 | 90 | 14 | 22 | 5 | 66 | 32 | 62 | 58 | 36 | 40 | 762 |
| Percent | 16\% | 8\% | 10\% | 29\% | 9\% | 3\% | 10\% | 6\% | 9\% | 29\% | 9\% | 9\% | 11.2\% |
| Black/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 65 | 13 | 31 | 3 | 7 | 2 | 9 | 8 | 11 | 11 | 7 | 10 | 177 |
| Female | 63 | 9 | 20 | - | 4 | 5 | 31 | 19 | 34 | 5 | 10 | 8 | 208 |
| Subtotal | 128 | 22 | 51 | 3 | 11 | 7 | 40 | 27 | 45 | 16 | 17 | 18 | 385 |
| Percent | 8\% | 3\% | 6\% | 6\% | 5\% | 4\% | 6\% | 5\% | 6\% | 8\% | 4\% | 4\% | 5.6\% |
| Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 58 | 10 | 31 | 1 | 5 | 2 | 10 | 17 | 14 | 12 | 5 | 13 | 178 |
| Female | 57 | 16 | 13 | 2 | 7 | 1 | 28 | 13 | 7 | 7 | 7 | 7 | 165 |
| Subtotal | 115 | 26 | 44 | 3 | 12 | 3 | 38 | 30 | 21 | 19 | 12 | 20 | 343 |
| Percent | 7\% | 3\% | 5\% | 6\% | 5\% | 2\% | 6\% | 6\% | 3\% | 9\% | 3\% | 4\% | 5.0\% |
| International Students |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 57 | 143 | 203 | 5 | 61 | 8 | 22 | 136 | 110 | 4 | 68 | 54 | 871 |
| Female | 52 | 96 | 91 | 1 | 46 | 5 | 38 | 78 | 71 | 5 | 60 | 54 | 597 |
| Subtotal | 109 | 239 | 294 | 6 | 107 | 13 | 60 | 214 | 181 | 9 | 128 | 108 | 1,468 |
| Percent | 7\% | 28\% | 33\% | 13\% | 45\% | 8\% | 9\% | 41\% | 25\% | 4\% | 33\% | 24\% | 21.5\% |
| Native American |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 4 | - | 4 | - | - | 1 | 2 | 2 | - | 2 | 1 | 1 | 17 |
| Female | 7 | 1 | - | - | - | - | 3 | - | - | 3 | 1 | 2 | 17 |
| Subtotal | 11 | 1 | 4 | - | - | 1 | 5 | 2 | - | 5 | 2 | 3 | 34 |
| Percent | 1\% | 0\% | 0\% | 0\% | 0\% | 1\% | 1\% | 0\% | 0\% | 2\% | 1\% | 1\% | 0.5\% |
| White/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 411 | 180 | 205 | 11 | 47 | 56 | 81 | 94 | 185 | 40 | 54 | 109 | 1,473 |
| Female | 336 | 132 | 122 | 10 | 24 | 58 | 258 | 76 | 131 | 47 | 81 | 136 | 1,411 |
| Subtotal | 747 | 312 | 327 | 21 | 71 | 114 | 339 | 170 | 316 | 87 | 135 | 245 | 2,884 |
| Percent | 45\% | 37\% | 36\% | 44\% | 30\% | 73\% | 50\% | 32\% | 44\% | 43\% | 35\% | 54\% | 42.2\% |
| Unknown/Other |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 178 | 114 | 66 | 1 | 6 | 2 | 39 | 28 | 61 | 4 | 25 | 11 | 535 |
| Female | 113 | 73 | 22 | - | 7 | 12 | 94 | 22 | 30 | 3 | 30 | 12 | 418 |
| Subtotal | 291 | 187 | 88 | 1 | 13 | 14 | 133 | 50 | 91 | 7 | 55 | 23 | 953 |
| Percent | 17\% | 22\% | 10\% | 2\% | 6\% | 9\% | 20\% | 10\% | 13\% | 3\% | 14\% | 5\% | 14.0\% |
| TOTAL | 1,671 | 854 | 898 | 48 | 236 | 157 | 681 | 525 | 716 | 201 | 385 | 457 | 6,829 |

Percentage of Degrees Conferred to Minority and International Students


[^3]|  | Academic Year | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 1,649 | 1,675 | 1,694 | 1,656 | 1,686 | 1,658 |
|  | S.B. | 10 | 14 | 8 | 9 | 5 | 13 |
|  | Subtotal | 1,659 | 1,689 | 1,702 | 1,665 | 1,691 | 1,671 |
| GSAS | A.M. | 289 | 286 | 317 | 325 | 363 | 349 |
|  | M.E. | - | - | 1 | - | 1 | 1 |
|  | M.F.S. | - | - | 1 | 3 | - | - |
|  | S.M. | 32 | 37 | 44 | 65 | 58 | 60 |
|  | Ph.D. | 438 | 412 | 387 | 383 | 392 | 444 |
|  | Subtotal | 759 | 735 | 750 | 776 | 814 | 854 |
| Business | M.B.A. | 897 | 876 | 848 | 916 | 887 | 894 |
|  | D.B.A. | 12 | 4 | 5 | 4 | 3 | 4 |
|  | Subtotal | 909 | 880 | 853 | 920 | 890 | 898 |
| Dental | D.M.D. | 31 | 28 | 32 | 32 | 36 | 33 |
|  | M.M.S. | 10 | 12 | 15 | 14 | 15 | 12 |
|  | M.P.H. | - | - | 2 | - | - | - |
|  | D.M.S. | 12 | 5 | 8 | 10 | 3 | 3 |
|  | Subtotal | 53 | 45 | 57 | 56 | 54 | 48 |
| Design | M. Arch. | 92 | 89 | 96 | 98 | 91 | 95 |
|  | M.A.U.D./M.L.A.U.D. | 26 | 22 | 25 | 24 | 25 | 20 |
|  | M.Des. | 34 | 39 | 45 | 51 | 51 | 67 |
|  | M.L.A. | 44 | 28 | 34 | 24 | 27 | 29 |
|  | M.U.P. | 13 | 14 | 18 | 14 | 15 | 17 |
|  | Dr.Des. | 3 | 7 | 9 | 11 | 8 | 8 |
|  | Subtotal | 212 | 199 | 227 | 222 | 217 | 236 |
| Divinity | M.Div. | 54 | 53 | 63 | 38 | 50 | 44 |
|  | M.T.S. | 116 | 103 | 95 | 102 | 83 | 102 |
|  | Th.M. | 7 | 7 | 7 | 4 | 7 | 5 |
|  | Th.D. | 3 | 4 | 6 | 8 | 3 | 6 |
|  | Subtotal | 180 | 167 | 171 | 152 | 143 | 157 |
| Education | Ed.M. | 609 | 540 | 603 | 603 | 589 | 617 |
|  | Ed.D. | 62 | 58 | 47 | 78 | 59 | 60 |
|  | C.A.S. | 13 | 12 | 6 | 3 | 4 | 4 |
|  | Subtotal | 684 | 610 | 656 | 684 | 652 | 681 |
| Government | M.P.A. (1 Year) | 194 | 202 | 191 | 202 | 209 | 225 |
|  | M.P.A. (2 Year) | 59 | 94 | 72 | 84 | 86 | 89 |
|  | M.P.A./I.D. | - | - | 49 | 56 | 77 | 63 |
|  | M.P.P. | 207 | 143 | 150 | 158 | 163 | 138 |
|  | M.C.R.P./M.U.P. | 3 | 6 | 4 | 5 | 7 | 10 |
|  | D.P.A. | - | - | 1 | - | - | - |
|  | Subtotal | 463 | 445 | 467 | 505 | 542 | 525 |
| Law | J.D. | 563 | 557 | 543 | 554 | 575 | 551 |
|  | LL.M. | 158 | 134 | 130 | 144 | 130 | 157 |
|  | S.J.D. | 6 | 13 | 10 | 7 | 14 | 8 |
|  | Subtotal | 727 | 704 | 683 | 705 | 719 | 716 |
| Medicine | M.D. | 178 | 162 | 162 | 157 | 165 | 177 |
|  | MMSc. | 20 | 19 | 11 | 13 | 24 | 24 |
|  | Subtotal | 198 | 181 | 173 | 170 | 189 | 201 |
| Public Health | M.P.H. | 165 | 167 | 205 | 214 | 211 | 209 |
|  | M.S., M.O.H. | 146 | 133 | 147 | 134 | 152 | 137 |
|  | D.P.H., D.S. | 66 | 52 | 39 | 42 | 65 | 39 |
|  | Subtotal | 377 | 352 | 391 | 390 | 428 | 385 |
| Extension | A.A. | 19 | 12 | 10 | 16 | 20 | 13 |
|  | A.L.B. | 117 | 135 | 126 | 134 | 113 | 120 |
|  | A.L.M. | 91 | 77 | 88 | 84 | 82 | 91 |
|  | Grad. Cert. | 294 | 301 | 341 | 312 | 245 | 233 |
|  | Subtotal | 521 | 525 | 565 | 546 | 460 | 457 |
|  | TOTAL | 6,742 | 6,532 | 6,695 | 6,791 | 6,799 | 6,829 |

[^4]SOURCE: REGISTRAR OFFICES

| Africa | Asia | Europe | America | Middle | North |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| East | America | Oceania | Total |  |  |


| College | 36 | 131 | 172 | 19 | 27 | 146 | 14 | $\mathbf{5 4 5}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| GSAS | 16 | 481 | 366 | 59 | 76 | 132 | 30 | $\mathbf{1 , 1 6 0}$ |
| Business | 20 | 169 | 201 | 65 | 30 | 73 | 18 | 576 |
| Dental | 1 | 14 | 5 | 2 | 8 | 8 | - | 38 |
| Design | 1 | 99 | 38 | 10 | 13 | 20 | 2 | $\mathbf{1 8 3}$ |
| Divinity | 2 | 20 | 10 | - | 2 | 5 | - | 39 |
| Education | 2 | 46 | 10 | 19 | 3 | 25 | 1 | $\mathbf{1 0 6}$ |
| Government | 19 | 115 | 97 | 47 | 21 | 42 | 6 | $\mathbf{3 4 7}$ |
| Law | 21 | 69 | 76 | 22 | 26 | 41 | 8 | $\mathbf{2 6 3}$ |
| Medical | 4 | 5 | 5 | 3 | 2 | 12 | - | $\mathbf{3 1}$ |
| Public Health | 24 | 107 | 28 | 8 | 8 | 29 | 3 | $\mathbf{2 0 7}$ |
| Extension | 2 | 11 | 10 | 15 | 5 | 8 | - | $\mathbf{5 1}$ |
|  |  |  |  |  |  |  |  |  |
| TOTAL | $\mathbf{1 4 8}$ | $\mathbf{1 , 2 6 7}$ | $\mathbf{1 , 0 1 8}$ | $\mathbf{2 6 9}$ | $\mathbf{2 2 1}$ | $\mathbf{5 4 1}$ | $\mathbf{8 2}$ | $\mathbf{3 , 5 4 6}$ |

[^5]Historical Enrollment of International Students: Fall 1999-2004 ${ }^{(1)}$


[^6]
## Summer School Enrollment: Summer 1999-2004

| Harvard Students by School ${ }^{(1)}$ |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 |
| College | 303 | 313 | 330 | 322 | 348 | 334 |
| GSAS | 43 | 55 | 62 | 61 | 56 | 55 |
| Education | 8 | 14 | 12 | 5 | 8 | 10 |
| Extension | 317 | 296 | 291 | 298 | 307 | 365 |
| Other Harvard Schools | 12 | 19 | 22 | 17 | 10 | 21 |
| Subtotal | 683 | 697 | 717 | 703 | 729 | 785 |

Other Students by Educational Level ${ }^{(2)}$

| Secondary School | 1,217 | 1,244 | 1,190 | 1,320 | 1,130 | 1,020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Graduate | 1,623 | 1,667 | 1,642 | 1,522 | 1,748 | 1,593 |
| Undergraduate | 1,047 | 1,101 | 1,067 | 1,050 | 965 | 1,122 |
| Unknown | 343 | 335 | 279 | 299 | 72 | 89 |
|  | $\mathbf{4 , 2 3 0}$ | $\mathbf{4 , 3 4 7}$ | $\mathbf{4 , 1 7 8}$ | $\mathbf{4 , 1 9 1}$ | $\mathbf{3 , 9 1 5}$ | $\mathbf{3 , 8 2 4}$ |
| Subtotal | $\mathbf{4 , 9 1 3}$ | $\mathbf{5 , 0 4 4}$ | $\mathbf{4 , 8 9 5}$ | $\mathbf{4 , 8 9 4}$ | $\mathbf{4 , 6 4 4}$ | $\mathbf{4 , 6 0 9}$ |
| TOTAL |  |  |  |  |  |  |

Non-Degree Headcount: Fall 1999-2004 ${ }^{(3)}$

|  |  |  |  |  |  | $\mathbf{2 0 0 4}$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{1 9 9 9}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | Male | Female | Total |
| GSAS | 214 | 215 | 144 | 204 | 197 | 88 | 100 | $\mathbf{1 8 8}$ |
| Dental ${ }^{(4)}$ | 40 | 53 | 31 | 40 | 45 | 17 | 21 | $\mathbf{3 8}$ |
| Design | - | 1 | 12 | 3 | 3 | 2 |  | $\mathbf{2}$ |
| Divinity | 32 | 30 | 45 | 18 | 11 | 10 | 6 | $\mathbf{1 6}$ |
| Education | 70 | 71 | 84 | 103 | 84 | 20 | 75 | 95 |
| Government | 9 | 15 | 13 | 8 | 9 | 6 | 4 | $\mathbf{1 0}$ |
| Law | 64 | 43 | 38 | 47 | 54 | 18 | 22 | $\mathbf{4 0}$ |
| Public Health | 1 | - | 3 | 1 | - |  |  | - |
| Extension ${ }^{(5)}$ | 5,186 | 4,933 | 4,483 | 4,945 | 4,758 | 2,087 | 2,383 | $\mathbf{4 , 4 7 0}$ |
| TOTAL | $\mathbf{5 , 6 1 6}$ | $\mathbf{5 , 3 6 1}$ | $\mathbf{4 , 8 5 3}$ | $\mathbf{5 , 3 6 9}$ | $\mathbf{5 , 1 6 1}$ | $\mathbf{2 , 2 4 8}$ | $\mathbf{2 , 6 1 1}$ | $\mathbf{4 , 8 5 9}$ |

[^7]

|  | Head Count |  |  | Full-time Equivalent |  | Head Count |  |  | Full-time Equivalent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | Total |  |  | Male | Female | Total |  |
| Arts and Sciences |  |  |  |  | Business |  |  |  |  |
| Tenured | 370 | 84 | 454 | 450.9 | Tenured | 76 | 14 | 90 | 89.6 |
| Associate Professor | 48 | 14 | 62 | 62.0 | Associate Professor | 25 | 6 | 31 | 31.0 |
| Assistant Professor | 87 | 54 | 141 | 139.4 | Assistant Professor | 35 | 19 | 54 | 54.0 |
| Other Teaching Faculty | 218 | 188 | 406 | 289.1 | Other Teaching Faculty | 29 | 8 | 37 | 33.8 |
| TOTAL | 723 | 340 | 1,063 | 941.4 | TOTAL | 165 | 47 | 212 | 208.4 |
| Design |  |  |  |  | Divinity |  |  |  |  |
| Tenured | 22 | 3 | 25 | 21.9 | Tenured | 10 | 6 | 16 | 14.6 |
| Associate Professor | 11 | 6 | 17 | 14.2 | Associate Professor | 3 | 2 | 5 | 4.5 |
| Assistant Professor | 4 | 1 | 5 | 5.0 | Assistant Professor | 2 | 1 | 3 | 2.5 |
| Other Teaching Faculty | 43 | 19 | 62 | 23.7 | Other Teaching Faculty | 16 | 22 | 38 | 20.7 |
| TOTAL | 80 | 29 | 109 | 64.8 | TOTAL | 31 | 31 | 62 | 42.3 |
| Education |  |  |  |  | Government |  |  |  |  |
| Tenured | 13 | 9 | 22 | 21.1 | Tenured | 33 | 5 | 38 | 36.1 |
| Associate Professor | 3 | 3 | 6 | 5.5 | Associate Professor | 15 | 7 | 22 | 22.0 |
| Assistant Professor | 1 | 7 | 8 | 8.0 | Assistant Professor | 7 | 4 | 11 | 11.0 |
| Other Teaching Faculty | 14 | 14 | 28 | 24.3 | Other Teaching Faculty | 35 | 17 | 52 | 43.6 |
| TOTAL | 31 | 33 | 64 | 58.9 | TOTAL | 90 | 33 | 123 | 112.7 |
| Law |  |  |  |  | Public Health |  |  |  |  |
| Tenured | 61 | 12 | 73 | 69.8 | Tenured | 46 | 10 | 56 | 55.6 |
| Associate Professor | n/a | n/a | n/a | n/a | Associate Professor | 20 | 13 | 33 | 33.3 |
| Assistant Professor | 6 | 1 | 7 | 7.0 | Assistant Professor | 31 | 16 | 47 | 44.9 |
| Other Teaching Faculty | 73 | 34 | 107 | 46.4 | Other Teaching Faculty | 57 | 31 | 88 | 71.1 |
| TOTAL | 140 | 47 | 187 | 123.2 | TOTAL | 154 | 70 | 224 | 204.9 |
| Medical Quad-Based |  |  |  |  | Dental |  |  |  |  |
| Tenured | 77 | 14 | 91 | 89.9 | Tenured | 5 | - | 5 | 4.3 |
| Associate Professor ${ }^{(2)}$ | 17 | 10 | 27 | 27.0 | Associate Professor ${ }^{(2)}$ | 4 | 4 | 8 | 8.0 |
| Assistant Professor ${ }^{(2)}$ | 26 | 13 | 39 | 38.6 | Assistant Professor ${ }^{(2)}$ | 6 | 4 | 10 | 10.0 |
| Other Teaching Faculty | 93 | 68 | 161 | 158.8 | Other Teaching Faculty | 20 | 17 | 37 | 35.3 |
| TOTAL | 213 | 105 | 318 | 314.3 | TOTAL | 35 | 25 | 60 | 57.6 |
|  |  |  |  |  | University Faculty |  |  |  |  |
| University ${ }^{(3)}$ |  |  |  |  |  |  |  |  |  |
| Tenured | 1 | 1 | 2 | 2.5 | Tenured | 714 | 158 | 872 | 856.2 |
| Other Teaching Faculty | 8 | 1 | 9 | 5.8 | Associate Professor | 146 | 65 | 211 | 207.5 |
| TOTAL | 9 | 2 | 11 | 8.3 | Assistant Professor | 205 | 120 | 325 | 320.4 |
|  |  |  |  |  | Other Teaching Faculty | 606 | 419 | 1,025 | 752.6 |
|  |  |  |  |  | TOTAL | 1,671 | 762 | 2,433 | 2,136.8 |

[^8]Faculty of Medicine Quad and Hospital-Based Personnel: Fall $2004{ }^{(1)}$
(1) y

Medical Quad-based and Dental on-payroll counts are also included on the Unviersity Faculty counts exhibit.

|  | Head Count |  | Full-time <br> Equivalent |
| :--- | :--- | :--- | :--- |

## Medical <br> Quad-based

| Tenured | 77 | 14 | 91 | 89.9 |
| :--- | ---: | ---: | ---: | ---: |
| Associate Professor | 17 | 10 | 27 | 27.0 |
| Assistant Professor | 26 | 13 | 39 | 38.6 |
| Other Teaching Faculty $^{(2)}$ | 93 | 68 | 161 | 158.8 |
| TOTAL | $\mathbf{2 1 3}$ | $\mathbf{1 0 5}$ | $\mathbf{3 1 8}$ | $\mathbf{3 1 4 . 3}$ |


| Hospital-Based on Payroll |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| $\quad$ Professor | 131 | 11 | 142 | 135.3 |
| Associate Professor | 30 | 7 | 37 | 33.4 |
| Assistant Professor | 19 | 12 | 31 | 28.0 |
| Other Faculty ${ }^{(3)}$ | 37 | 33 | 70 | 63.7 |
| TOTAL | $\mathbf{2 1 7}$ | $\mathbf{6 3}$ | $\mathbf{2 8 0}$ | $\mathbf{2 6 0 . 4}$ |

Clinical Unpaid Appointments

| Professor | 417 | 63 | 480 |
| :--- | ---: | ---: | ---: |
| Associate Professor | 847 | 215 | 1,062 |
| Assistant Professor | 1,109 | 533 | 1,642 |
| Other Faculty ${ }^{(3)}$ | 3,295 | 2,655 | 5,950 |
| TOTAL | $\mathbf{5 , 6 6 8}$ | $\mathbf{3 , 4 6 6}$ | $\mathbf{9 , 1 3 4}$ |


|  | Head Count |  |  | Full-time |
| :--- | ---: | ---: | ---: | ---: |
| Equivalent |  |  |  |  |
| Dental |  | Male | Female | Total |
| En-Payroll |  |  |  |  |
| Tenured | 5 | - | 5 | 4.3 |
| Associate Professor | 4 | 4 | 8 | 8.0 |
| Assistant Professor | 6 | 4 | 10 | 10.0 |
| Other Teaching Faculty ${ }^{(2)}$ | 20 | 17 | 37 | 35.3 |
|  | $\mathbf{3 5}$ | $\mathbf{2 5}$ | $\mathbf{6 0}$ | $\mathbf{5 7 . 6}$ |

## Clinical Unpaid Appointments

| Professor | 4 | 1 | 5 |
| :--- | ---: | ---: | ---: |
| Associate Professor | 11 | 3 | 14 |
| Assistant Professor | 19 | 4 | 23 |
| Other Faculty ${ }^{(3)}$ | 172 | 60 | 232 |
| TOTAL | $\mathbf{2 0 6}$ | $\mathbf{6 8}$ | $\mathbf{2 7 4}$ |

(1) The Faculties of the Medical and Dental Schools are made up of both quad and hospital-based personnel. Quad-based faculty are located in Medical and Dental School facilities and are primarily research oriented. Hospital-based faculty are located in affiliated hospitals and work in both research and clinical settings. Medical School faculty supervise degree students, post-doctoral residents, fellows and interns. FTE's are not available for the Clinical unpaid appointments in the Faculty of Medicine.
(2) Other Teaching Faculty includes non-tenured Professors; Instructor; Instructor, Clinical; Lecturer, Annual; Lecturer, Senior; Professor, Visiting; Professor, Visiting Assoctiate and Research Associate.
(3) Other Faculty includes Administrative Officer (Faculty); Assistant, Clinical; Associate, Academic; Associate, Senior, Consultant; Fellow; House Master;

Instructor; Instructor, Clinical; Lecturer, Annual; Lecturer, Senior; Lecturer, Visiting; Professor, Visiting; Professor, Visiting Assistant;
Professor, Visiting Associate; Research Associate; Research Fellow, Senior; Scientist, Visiting; Teaching Associate and Visiting Other Faculty.
NOTE: In the Fall of 2002, the University implemented a new Human Resource system. The new system allows for additional classification such as breaking out tenured vs. non-tenured professors. Therefore, certain line items are not always comparable to prior years.

Non-Faculty Staff in the Schools ${ }^{(1)}$
(1) $y$

Counts are Full-Time Equivalent Figures as of October 31, 2004

| University-Wide Totals | University Funding |  |  | Sponsored Funding |  | Subtotal | University Sponsored <br> Funding Funding Non-Faculty |  | Subtotal | $\begin{aligned} & \text { Grand } \\ & \text { Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Administrative \& |  |  |  <br> Professional |  <br> Technical |  |  |  |  |  |
|  | Professional | Technical | Trades |  |  |  | Academic Staff ${ }^{(2)}$ |  |  |  |
| Faculties | 3,258.8 | 2,862.3 | 70.5 | 600.9 | 630.1 | 7,422.6 | 329.4 | 742.1 | 1,071.5 | 8,494.1 |
| Allieds | 259.1 | 159.4 | 56.6 | 1.5 | 2.0 | 478.6 | 22.7 | 1.0 | 23.7 | 502.3 |
| Central Administration ${ }^{(3)}$ | 538.1 | 340.2 | 54.0 | 5.5 | 3.3 | 941.0 | - | - | - | 941.0 |
| Service Departments ${ }^{(3)}$ | 686.2 | 399.6 | 858.0 | - | - | 1,943.8 | 9.3 | - | 9.3 | 1,953.1 |
| Non-Departmental \& Special ${ }^{(4)}$ | 47.3 | 55.2 | - | - | - | 102.5 | - | - | - | 102.5 |
| TOTAL | 4,789.5 | 3,816.8 | 1,039.1 | 607.9 | 635.3 | 10,888.5 | 361.4 | 743.1 | 1,104.5 | 11,993.0 |
|  | University Funding |  |  | Sponsored Funding |  |  | University <br> Funding | Sponsored <br> Funding |  |  |
|  | Administrative \& Professional | Clerical \& Technical | Service \& Trades | Administrative \& Professional | Clerical \& Technical | Subtotal |  | aculty <br> Staff ${ }^{(2)}$ | Subtotal | Grand <br> Total |
| Faculty of Arts and Sciences | 591.8 | 606.7 | 1.0 | 115.1 | 94.6 | 1,409.2 | 183.0 | 215.9 | 398.9 | 1,808.1 |
| Athletics | 106.7 | 25.0 | - | - | - | 131.6 | 12.0 | - | 12.0 | 143.6 |
| College Library | 243.2 | 287.7 | - | - | - | 530.9 | - | - | - | 530.9 |
| DEAS ${ }^{(5)}$ | 51.5 | 56.3 | 9.5 | 45.8 | 4.9 | 168.0 | 15.7 | 54.0 | 69.7 | 237.7 |
| Division of Continuing Education | 72.3 | 56.4 | - | - | - | 128.7 | - | - | - | 128.7 |
| GSAS | 23.5 | 17.9 | - | - | - | 41.4 | - | - | - | 41.4 |
| College Life and Student Dorms | 109.6 | 68.2 | - | - | - | 177.7 | 0.2 | - | 0.2 | 177.9 |
| Museums ${ }^{(6)}$ | 72.7 | 73.2 | - | 1.6 | 8.3 | 155.7 | 4.3 | 7.7 | 12.0 | 167.7 |
| Yenching | 6.2 | 2.0 | - | 1.0 | - | 9.2 | - | - | - | 9.2 |
| Subtotal | 1,277.4 | 1,193.2 | 10.5 | 163.5 | 107.8 | 2,752.3 | 215.2 | 277.6 | 492.9 | 3,245.2 |
| Business | 425.8 | 280.7 | - | - | - | 706.6 | 1.0 | - | 1.0 | 707.6 |
| Publishing Division | 226.4 | 16.9 | - | - | - | 243.3 | - | - | - | 243.3 |
| Subtotal | 652.2 | 297.6 | - | - | - | 949.8 | 1.0 | - | 1.0 | 950.8 |
| Dental | 28.5 | 69.1 | - | 0.8 | 2.0 | 100.4 | 5.2 | 4.0 | 9.2 | 109.6 |
| Design | 50.9 | 51.3 | - | - | - | 102.2 | 1.2 | 0.5 | 1.7 | 103.9 |
| Divinity | 54.2 | 45.3 | - | - | - | 99.5 | - |  | - | 99.5 |
| Education | 113.1 | 102.4 | - | 30.3 | 17.2 | 263.0 | 3.0 | 1.4 | 4.4 | 267.4 |
| Government | 218.9 | 176.4 | - | 22.0 | 13.5 | 430.8 | 17.2 | 9.4 | 26.6 | 457.3 |
| Law | 216.1 | 195.7 | - | 10.2 | 5.8 | 427.8 | 7.8 | 2.0 | 9.8 | 437.5 |
| Medical | 443.7 | 512.7 | 60.0 | 119.5 | 268.5 | 1,404.4 | 60.6 | 354.0 | 414.6 | 1,819.0 |
| Public Health | 158.1 | 182.7 | - | 254.6 | 210.3 | 805.6 | 18.3 | 93.2 | 111.5 | 917.1 |
| Radcliffe Institute for |  |  |  |  |  |  |  |  |  |  |
| Advanced Study | 45.7 | 36.0 | - | - | 5.1 | 86.8 | - |  | - | 86.8 |
| Subtotal Faculties | 3,258.8 | 2,862.3 | 70.5 | 600.9 | 630.1 | 7,422.6 | 329.4 | 742.1 | 1,071.5 | 8,494.1 |

[^9]
(1) Figures do not include temporary employees (except limited regular guards and custodians), LHT's (less-than-half-time), students or teaching fellows. Counts include only filled positions.
(2) Counts include all non-academic Administrative and Professional staff.
(3) Counts include Academic Clinical Fellow, Coaching Assistants, Internal Post Docs, Museum Interns, Teaching Assistants and Visiting Fellows.
(4) Additional personnel on local data systems are not included in this count.
(5) Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.
(6 University Information Services includes Harvard Printing and Publishing Services.
(7) Non-Departmental and Special include Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.
NOTE: In the Fall of 2002, the University implemented a new Human Resource system. Therefore certain line items are not always comparable to data presented prior to Fall 2002.
SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

| Fiscal Year | College | GSAS | Business | Design | Divinity | Education | Government ${ }^{(2)}$ | Law | Medical/ Dental ${ }^{(3)}$ | Public <br> Health |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1985 | \$9,500 | \$9,500 | \$10,000 | \$9,500 | \$6,200 | \$8,928 | \$9,200 | \$8,800 | \$12,100 | \$8,300 |
| 1986 | 10,266 | 10,266 | 10,750 | 10,165 | 6,640 | 9,552 | 9,840 | 9,650 | 13,100 | 8,826 |
| 1987 | 11,040 | 11,040 | 11,900 | 10,850 | 7,100 | 10,176 | 10,440 | 10,700 | 14,000 | 9,600 |
| 1988 | 11,645 | 11,645 | 13,300 | 11,500 | 7,600 | 10,752 | 11,075 | 11,400 | 14,850 | 10,575 |
| 1989 | 12,310 | 12,310 | 14,250 | 12,250 | 8,100 | 11,440 | 11,800 | 12,307 | 15,750 | 11,470 |
| 1990 | 13,085 | 13,085 | 15,350 | 13,110 | 8,630 | 12,232 | 12,570 | 13,400 | 16,850 | 12,515 |
| 1991 | 13,960 | 13,960 | 16,400 | 14,300 | 9,200 | 13,152 | 13,390 | 14,475 | 18,030 | 13,570 |
| 1992 | 14,860 | 14,860 | 17,500 | 15,450 | 9,940 | 14,192 | 14,662 | 15,560 | 19,110 | 14,790 |
| 1993 | 15,870 | 15,870 | 18,550 | 16,650 | 10,540 | 15,044 | 15,690 | 16,730 | 20,257 | 15,675 |
| 1994 | 16,856 | 16,856 | 19,750 | 17,483 | 11,070 | 15,796 | 16,631 | 17,750 | 21,260 | 16,775 |
| 1995 | 17,851 | 17,851 | 21,000 | 18,360 | 11,630 | 16,664 | 17,710 | 19,080 | 22,300 | 17,770 |
| 1996 | 18,838 | 18,838 | 22,700 | 19,276 | 12,220 | 17,581 | 18,650 | 20,500 | 23,192 | 18,840 |
| 1997 | 19,770 | 19,770 | 23,840 | 20,240 | 12,830 | 18,460 | 19,770 | 21,700 | 24,150 | 19,800 |
| 1998 | 20,600 | 20,600 | 25,000 | 21,252 | 13,480 | 19,476 | 20,720 | 22,800 | 25,200 | 20,890 |
| 1999 | 21,342 | 21,342 | 26,260 | 22,208 | 14,160 | 20,430 | 21,656 | 23,900 | 26,000 | 21,895 |
| 2000 | 22,054 | 22,054 | 27,250 | 23,163 | 14,870 | 21,410 | 22,520 | 25,000 | 27,000 | 22,950 |
| 2001 | 22,694 | 22,694 | 28,500 | 24,159 | 15,620 | 22,600 | 23,400 | 26,000 | 28,000 | 23,980 |
| 2002 | 23,457 | 23,370 | 30,050 | 25,195 | 16,400 | 23,720 | 24,320 | 27,500 | 29,000 | 25,050 |
| 2003 | 24,630 | 24,630 | 31,800 | 26,330 | 17,220 | 25,144 | 26,488 | 29,500 | 30,500 | 26,300 |
| 2004 | 26,066 | 26,066 | 33,650 | 27,910 | 18,080 | 26,628 | 28,580 | 31,250 | 32,000 | 27,670 |
| 2005 | \$27,448 | \$27,448 | \$35,600 | \$29,500 | \$18,984 | \$28,092 | \$30,272 | \$33,120 | \$34,250 | \$29,300 |

## Average Annual Growth Rates

|  |  | College | GSAS | Business | Design | Divinity | Education | Government | Law | Medical/ Dental | Public <br> Health |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 20 | YEAR | 5.4\% | 5.4\% | 6.6\% | 5.8\% | 5.8\% | 5.9\% | 6.1\% | 6.9\% | 5.3\% | 6.5\% |
| 10 | YEAR | 4.4\% | 4.4\% | 5.4\% | 4.9\% | 5.0\% | 5.4\% | 5.5\% | 5.7\% | 4.4\% | 5.1\% |
| 5 | YEAR | 4.5\% | 4.5\% | 5.5\% | 5.0\% | 5.0\% | 5.6\% | 6.1\% | 5.8\% | 4.9\% | 5.0\% |
| 1 | YEAR | 5.3\% | 5.3\% | 5.8\% | 5.7\% | 5.0\% | 5.5\% | 5.9\% | 6.0\% | 7.0\% | 5.9\% |

[^10]Comparative Undergraduate Tuition and Fees
(1)

Ranked in descending order for FY2005

| Institution | Actual |  | Change FY2004-2005 |  | Notes |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2004 | FY2005 | Percent | Nominal | FY2004 | FY2005 |
| Columbia Total | \$38,590 | \$40,538 | 5.0\% | \$1,948 |  |  |
| Tuition | 29,262 | 30,876 | 5.5\% | 1,614 |  |  |
| Mandatory Fees | 526 | 596 | 13.3\% | 70 | Student Life Fee: \$526 | Student Life Fee: \$596 |
| Room \& Board | 8,802 | 9,066 | 3.0\% | 264 |  |  |
| Chicago Total | \$38,403 | \$40,353 | 5.1\% | \$1,950 |  |  |
| Tuition | 28,689 | 30,561 | 6.5\% | 1,872 |  |  |
| Mandatory Fees | 153 | 168 | 9.8\% | 15 | Activity Fee: \$153 | Activity Fee: \$168 |
| Room \& Board | 9,165 | 9,624 | 5.0\% | 459 |  |  |
| Cornell Total | \$38,334 | \$40,100 | 4.6\% | \$1,766 |  |  |
| Tuition | 28,630 | 30,000 | 4.8\% | 1,370 |  |  |
| Mandatory Fees | 124 | 167 | 34.7\% | 43 | Activity Fee: \$124 | Activity Fee: \$167 |
| Room \& Board | 9,580 | 9,933 | 3.7\% | 353 |  |  |
| MIT Total | \$38,310 | \$39,900 | 4.2\% | \$1,590 |  |  |
| Tuition | 29,400 | 30,600 | 4.1\% | 1,200 |  |  |
| Mandatory Fees | 200 | 200 | 0.0\% | 0 | Activity Fee: \$200 | Activity Fee: \$200 |
| Room \& Board | 8,710 | 9,100 | 4.5\% | 390 |  |  |
| Harvard Total | \$37,928 | \$39,880 | 5.1\% | \$1,952 |  |  |
| Tuition | 27,208 | 28,712 | 5.5\% | 1,504 | Student Services | Student Services |
| Mandatory Fees | 1,852 | 1,908 | 3.0\% | 56 | Fee: \$1,852 | Fee: \$1908 |
| Room \& Board | 8,868 | 9,260 | 4.4\% | 392 |  |  |
| UPenn Total | \$38,132 | \$39,818 | 4.4\% | \$1,686 |  |  |
| Tuition | 26,454 | 27,728 | 4.8\% | 1,274 | General Fee: \$2,328 | General Fee: $\$ 2,440$ |
| Mandatory Fees | 3,036 | 3,172 | 4.5\% | 136 | Tech Fee: \$502 | Tech Fee: \$518 |
| Room \& Board | 8,642 | 8,918 | 3.2\% | 276 | Rec Fee: \$206 | Rec Fee: \$214 |
| Brown Total | \$37,942 | \$39,808 | 4.9\% | \$1,866 |  |  |
| Tuition | 29,710 | 31,198 | 5.0\% | 1,488 |  |  |
| Mandatory Fees | 136 | 136 | 0.0\% | 0 | Activity Fee: \$136 | Activity Fee: \$136 |
| Room \& Board | 8,096 | 8,474 | 4.7\% | 378 |  |  |
| Stanford Total | \$37,905 | \$39,603 | 4.5\% | \$1,698 |  |  |
| Tuition | 28,563 | 29,847 | 4.5\% | 1,284 | Associated Students | Associated Students |
| Mandatory Fees | 269 | 256 | -4.8\% | (13) | of Stanford Univ. \$269 | of Stanford Univ. \$256 |
| Room \& Board | 9,073 | 9,500 | 4.7\% | 427 |  |  |
| Dartmouth Total | \$37,770 | \$39,465 | 4.5\% | \$1,695 |  |  |
| Tuition | 28,965 | 30,279 | 4.5\% | 1,314 |  |  |
| Mandatory Fees | 180 | 186 | 3.3\% | 6 | Activity Fee: \$180 | Activity Fee: \$186 |
| Room \& Board | 8,625 | 9,000 | 4.3\% | 375 |  |  |
| Princeton Total ${ }^{(2)}$ | \$37,149 | \$38,882 | 4.7\% | \$1,733 |  |  |
| Tuition | 28,540 | 29,910 | 4.8\% | 1,370 |  |  |
| Mandatory Fees | 500 | 585 | 17.0\% | 85 | Activity Fee: \$500 | Activity Fee: \$585 |
| Room \& Board | 8,109 | 8,387 | 3.4\% | 278 | (Fresh, Soph \& some Jr.) | (Fresh, Soph \& some Jr.) |
| Yale Total | \$37,000 | \$38,850 | 5.0\% | \$1,850 |  |  |
| Tuition | 28,400 | 29,820 | 5.0\% | 1,420 |  |  |
| Room \& Board | 8,600 | 9,030 | 5.0\% | 430 |  |  |

[^11]
## Undergraduate Tuition Over Time: FY1985 - FY2005

|  | Undergraduate Package |  |  |  |  |  | Economic Indicators ${ }^{(1)}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal <br> Year | Tuition | Health Services Fee | Room | Board | Student <br> Services <br> Fee | Total | $\begin{aligned} & \text { U.S. } \\ & \text { CPI -U } \end{aligned}$ | Boston CPI -U | GDP IP Deflator $(2000=100)$ | $\begin{gathered} \text { HEPI } \\ (1983=100) \end{gathered}$ | Disposable Personal Income | Median Family Income Ages 45-54 |
| 1985 | \$9,500 | \$300 | \$1,635 | \$1,925 | \$740 | \$14,100 | 105.8 | 106.6 | 69.7 | 110.8 | \$12,319 | \$34,482 |
| 1986 | 10,266 | 324 | 1,750 | 1,980 | 780 | 15,100 | 108.8 | 111.2 | 71.3 | 116.3 | 13,037 | 36,653 |
| 1987 | 11,040 | 350 | 1,885 | 2,035 | 835 | 16,145 | 111.2 | 113.9 | 73.2 | 120.9 | 13,649 | 38,861 |
| 1988 | 11,645 | 370 | 2,065 | 2,145 | 875 | 17,100 | 115.8 | 120.2 | 75.7 | 126.2 | 14,241 | 41,413 |
| 1989 | 12,310 | 405 | 2,400 | 2,145 | 950 | 18,210 | 121.2 | 127.8 | 78.6 | 132.8 | 15,297 | 42,192 |
| 1990 | 13,085 | 460 | 2,560 | 2,275 | 1,015 | 19,395 | 127.0 | 134.3 | 81.6 | 140.8 | 16,257 | 46,101 |
| 1991 | 13,960 | 490 | 2,700 | 2,425 | 1,080 | 20,655 | 133.9 | 142.3 | 84.4 | 148.2 | 17,131 | 47,164 |
| 1992 | 14,860 | 550 | 2,900 | 2,620 | 1,150 | 22,080 | 138.2 | 146.6 | 86.4 | 153.5 | 17,609 | 49,606 |
| 1993 | 15,870 | 584 | 3,075 | 2,765 | 1,220 | 23,514 | 142.5 | 151.1 | 88.4 | 157.9 | 18,494 | 50,079 |
| 1994 | 16,856 | 614 | 3,225 | 2,910 | 1,275 | 24,880 | 146.2 | 153.5 | 90.3 | 163.3 | 18,872 | 52,034 |
| 1995 | 17,851 | 634 | 3,370 | 3,040 | 1,335 | 26,230 | 150.4 | 156.7 | 92.1 | 168.1 | 19,555 | 54,379 |
| 1996 | 18,838 | 634 | 3,510 | 3,200 | 1,393 | 27,575 | 154.5 | 160.6 | 93.9 | 173.0 | 20,287 | 55,029 |
| 1997 | 19,770 | 654 | 3,659 | 3,336 | 1,477 | 28,896 | 158.9 | 165.7 | 95.4 | 178.4 | 21,091 | 57,161 |
| 1998 | 20,600 | 666 | 3,808 | 3,470 | 1,536 | 30,080 | 161.7 | 169.6 | 96.5 | 184.7 | 21,940 | 59,959 |
| 1999 | 21,342 | 686 | 3,940 | 3,574 | 1,590 | 31,132 | 164.5 | 173.2 | 97.9 | 189.1 | 23,161 | 61,833 |
| 2000 | 22,054 | 711 | 4,072 | 3,685 | 1,642 | 32,164 | 169.3 | 179.3 | 100.0 | 196.9 | 23,968 | 65,303 |
| 2001 | 22,694 | 745 | 4,190 | 3,792 | 1,689 | 33,110 | 175.1 | 187.6 | 102.4 | 206.5 | 25,472 | 68,082 |
| 2002 | 23,457 | 816 | 4,331 | 3,919 | 1,746 | 34,269 | 178.2 | 193.3 | 104.1 | 215.0 | 26,236 | 68,114 |
| 2003 | 24,630 | 1,020 | 4,461 | 4,041 | 1,798 | 35,950 | 182.1 | 200.0 | 106.0 | 221.2 | 27,159 | 69,180 |
| 2004 | 26,066 | 1,142 | 4,706 | 4,162 | 1,852 | 37,928 | 186.1 | 207.0 | 108.2 | 231.5 | 28,034 | 70,149 |
| 2005 | \$27,448 | \$1,264 | \$4,974 | \$4,286 | \$1,908 | \$39,880 | 189.8 | 214.3 | 110.4 | 239.5 | \$29,334 | \$71,973 |

## Average Annual Growth Rates

|  | Undergraduate Package |  |  |  |  |  | Economic Indicators ${ }^{(1)}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Tuition | Health Services Fee | Room | Board | tudent <br> ervices <br> Fee | Total | $\begin{aligned} & \text { U.S. } \\ & \text { CPI -U } \end{aligned}$ | Boston <br> CPI -U | $\begin{gathered} \text { GDP IP } \\ \text { Deflator } \\ \text { (1996=100) } \end{gathered}$ | $\begin{gathered} \text { HEPI } \\ (1983=100) \end{gathered}$ | Disposable Personal Income | Median <br> Family Income <br> Ages 45-54 |
| 20 YEAR | 5.4\% | 7.5\% | 5.7\% | 4.1\% | 4.8\% | 5.3\% | 3.0\% | 3.6\% | 2.3\% | 3.9\% | 4.4\% | 3.7\% |
| 10 YEAR | 4.4\% | 7.1\% | 4.0\% | 3.5\% | 3.6\% | 4.3\% | 2.4\% | 3.2\% | 1.8\% | 3.6\% | 4.1\% | 2.8\% |
| 5 YEAR | 4.5\% | 12.2\% | 4.1\% | 3.1\% | 3.0\% | 4.4\% | 2.3\% | 3.6\% | 2.0\% | 4.0\% | 4.1\% | 2.0\% |
| 1 YEAR | 5.3\% | 10.7\% | 5.7\% | 3.0\% | 3.0\% | 5.1\% | 2.0\% | 3.5\% | 2.0\% | 3.5\% | 4.6\% | 2.6\% |

(1) Economic indicators are averages of all index figures for the year. HEPI is based on a fiscal year. All other indices are based on the previous calendar year.
The following FY2005 indicators are estimated using the five-year annual compound growth rate:
GDP IP Deflator 2.0\%, MFI 2.6\%.
The following FY2005 indicators are estimated with inflation projections used by the Congressional Budget Office:
US CPI-U: $2.0 \%$, Boston CPI-U: $3.5 \%$.
SOURCE: BUREAU OF LABOR STATISTICS, BUREAU OF ECONOMIC ANALYSIS AND ECONOMIC INDICATORS PUBLICATION.

GRANTS

|  |  | Other |  |  | As a \% ofTotal for School |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Institutional |  |  |  |  |
| College | \$69,428 | \$6,064 | \$11,282 | \$86,775 | 77\% |
| GSAS | 56,479 | 19,731 | 5,911 | 82,121 | 68\% |
| Business | 11,652 | - | 2,184 | 13,836 | 20\% |
| Dental | 670 | 816 | - | 1,486 | 20\% |
| Design | 4,030 | - | 525 | 4,555 | 32\% |
| Divinity | 5,566 | - | 203 | 5,769 | 54\% |
| Education | 7,074 | 123 | 1,419 | 8,616 | 36\% |
| Government | 10,219 | - | 6,687 | 16,906 | 51\% |
| Law | 10,958 | - | 1,735 | 12,693 | 22\% |
| Medical | 6,759 | 667 | 4,976 | 12,402 | 47\% |
| Public Health | 3,494 | 3,006 | 3,472 | 9,972 | 65\% |
| Extension | 457 | 150 | 34 | 641 | 17\% |
| ART ${ }^{(2)}$ | 82 | - | 21 | 103 | 7\% |
| TOTAL | \$186,868 | \$30,557 | \$38,450 | \$255,875 | 51\% |


|  | LOANS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Institutional | Federal | Other Outside | Total | As a \% of Total for School |
| College ${ }^{(3)}$ | \$2,687 | \$11,991 | \$6,365 | \$21,044 | 19\% |
| GSAS | - | 1,155 | 293 | 1,448 | 1\% |
| Business | 1,064 | 17,970 | 37,744 | 56,778 | 80\% |
| Dental | 318 | 5,026 | 615 | 5,959 | 80\% |
| Design | - | 6,834 | 2,022 | 8,856 | 61\% |
| Divinity | - | 4,052 | 40 | 4,092 | 38\% |
| Education | 8 | 11,803 | 2,804 | 14,615 | 61\% |
| Government | - | 7,955 | 7,755 | 15,709 | 47\% |
| Law | 1,259 | 26,824 | 15,777 | 43,860 | 76\% |
| Medical | 2,511 | 10,977 | 261 | 13,749 | 52\% |
| Public Health | - | 4,357 | 994 | 5,351 | 35\% |
| Extension | - | 2,785 | 305 | 3,090 | 83\% |
| ART ${ }^{(2)}$ | - | 750 | 578 | 1,328 | 88\% |
| TOTAL | \$7,847 | \$112,479 | \$75,552 | \$195,878 | 39\% |
|  | EMPLOYMENT |  |  |  | TOTAL |
|  | Work-Study (CWSP) | Other Term | Total | As \% of Total for School | Grant, Loans \& Employment |
| College | \$948 | \$4,478 | \$5,426 | 5\% | \$113,245 |
| GSAS | 323 | 36,603 | 36,926 | 31\% | 120,495 |
| Business | - | - | - | 0\% | 70,614 |
| Dental | 8 | - | 8 | 0\% | 7,453 |
| Design | 925 | 115 | 1,040 | 7\% | 14,451 |
| Divinity | 834 | - | 834 | 8\% | 10,695 |
| Education | 732 | - | 732 | 3\% | 23,963 |
| Government | 222 | 481 | 704 | 2\% | 33,319 |
| Law | 825 | 637 | 1,462 | 3\% | 58,014 |
| Medical | 83 | - | 83 | 0\% | 26,234 |
| Public Health | 33 | - | 33 | 0\% | 15,355 |
| Extension | - | - | - | 0\% | 3,730 |
| ART ${ }^{(2)}$ | 37 | 38 | 75 | 5\% | 1,506 |
| TOTAL | \$4,971 | \$42,352 | \$47,323 | 9\% | \$499,076 |

## Grants

Institutional grants are from University unrestricted and restricted monies.

Federal grants include all Federal programs in each school including programs such as the Pell grant, SEOG or graduate training grants.

Outside grants include state and private support of students. In some schools, these numbers may include corporate sponsorship or other sponsored billing.

## Loans

Institutional loans are made to students from University capital without Federal guarantee.

Federal loan programs may involve capital from Harvard, or other private or Federal sources, loaned under Federal sponsorship.

Outside loans include private capital loaned to students or parents. Personal loans are not included here.

## Employment

Work-Study is a Federally-sponsored partnership with colleges and universities to provide students with the opportunity to work while in school.

Other term earnings reflect on-campus earnings by students who are not part of the work-study program. Jobs include casual employment, teaching fellowships, research assistantships and resident tutors.

[^12](2) ART refers to American Repertory Theater.
(3) College total for loans includes Parental Loans and PLUS loans.

SOURCE: INTERNAL SURVEY

Federal Sponsored Research: FY2003 - FY2004
Expressed in thousands of dollars

| ACADEMIC DEPARTMENTS | FY2003 |  |  | FY2004 |  |  | Change in Total Exp. 2003/2004 | FY2004 <br> Indirect as <br> \% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct Costs | Indirect <br> Costs | Total Costs | $\begin{aligned} & \hline \text { Direct } \\ & \text { Costs } \end{aligned}$ | Indirect <br> Costs | Total Costs |  |  |
| FAS |  |  |  |  |  |  |  |  |
| Arts \& Sciences | \$47,973 | \$20,068 | \$68,041 | \$56,070 | \$23,386 | \$79,456 | 16.8\% | 29.4\% |
| Division of Engineering and Applied Sciences | 18,918 | 7,340 | 26,258 | 20,234 | 8,323 | 28,557 | 8.8\% | 29.1\% |
| Harvard College Library | 85 | 7 | 91 | 112 | 9 | 121 | 32.7\% | 7.4\% |
| Museum of Comparative Zoology/Peabody Museum | 2,178 | 610 | 2,789 | 3,788 | 943 | 4,731 | 69.6\% | 19.9\% |
| College Life, Athletics, Grad Dorms | - | - | - | - | - | - | - | - |
| FAS Subtotal | \$69,154 | \$28,026 | \$97,180 | \$80,204 | \$32,660 | \$112,864 | 16.1\% | 28.9\% |
| School of Business Administration | 55 | 35 | 90 | 9 | (29) | (20) | - | 146.0\% |
| School of Dental Medicine | 2,434 | 497 | 2,931 | 3,264 | 879 | 4,143 | 41.4\% | 21.2\% |
| School of Design | 770 | 235 | 1,005 | 101 | 47 | 148 | (85.3\%) | 31.7\% |
| Divinity School | 40 | - | 40 | - | - | - | - | - |
| Graduate School of Education | 5,160 | 877 | 6,037 | 4,981 | 837 | 5,819 | (3.6\%) | 14.4\% |
| JFK School of Government | 7,504 | 2,337 | 9,841 | 6,713 | 1,784 | 8,497 | (13.7\%) | 21.0\% |
| Law School | 162 | 13 | 174 | 296 | 30 | 326 | 87.1\% | 9.2\% |
| Medical School | 124,220 | 51,652 | 175,872 | 141,587 | 60,062 | 201,649 | 14.7\% | 29.8\% |
| School of Public Health | 87,565 | 29,714 | 117,279 | 97,948 | 34,913 | 132,861 | 13.3\% | 26.3\% |
| Radcliffe Institute for Advanced |  |  |  |  |  |  |  |  |
| Study | 371 | 179 | 550 | 307 | 151 | 457 | (16.8\%) | 32.9\% |
| Other Faculties Subtotal | \$228,280 | \$85,538 | \$313,818 | \$255,206 | \$98,673 | \$353,880 | 12.8\% | 27.9\% |
| Other Academic Departments ${ }^{(1)}$ | \$828 | \$36 | \$864 | \$992 | \$94 | \$1,087 | 25.8\% | 8.7\% |
| Service and Other Departments ${ }^{(2)}$ | \$680 | \$124 | \$803 | \$435 | \$46 | \$481 | (40.1\%) | 9.6\% |
| GRAND TOTAL ${ }^{(3)}$ | \$298,942 | \$113,723 | \$412,664 | \$336,838 | \$131,474 | \$468,313 | 13.5\% | 28.1\% |

[^13]Expressed in thousands of dollars

|  |  |  |  | $\begin{aligned} & \text { FY2004 Total } \\ & \text { as \% of } \\ & \text { Federal Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2003 | FY2004 | \% Change |  |
| Department of Health \& Human Services |  |  |  |  |
| National Institutes of Health | \$297,035 | \$343,248 | 15.6\% | 73.3\% |
| Other DHHS | 22,713 | 24,621 | 8.4\% | 5.3\% |
| Subtotal | \$319,749 | \$367,869 | 15.0\% | 78.6\% |
| Department of Defense |  |  |  |  |
| Department of the Navy | 7,820 | 7,725 | (1.2\%) | 1.6\% |
| Department of the Army | 4,642 | 4,824 | 3.9\% | 1.0\% |
| Department of the Air Force | 3,726 | 2,748 | (26.2\%) | 0.6\% |
| Defense Advanced Research Projects Agency ${ }^{(1)}$ | 2,872 | 2,924 | 1.8\% | 0.6\% |
| Subtotal | \$19,060 | \$18,222 | (4.4\%) | 3.9\% |
| National Science Foundation | 30,437 | 37,525 | 23.3\% | 8.0\% |
| Department of Energy | 10,701 | 12,897 | 20.5\% | 2.8\% |
| Nat'l. Aeronautics \& Space Administration | 9,402 | 10,429 | 10.9\% | 2.2\% |
| Department of Education | 6,096 | 5,393 | (11.5\%) | 1.2\% |
| Environmental Protection Agency | 4,077 | 4,513 | 10.7\% | 1.0\% |
| Agency for International Development | 4,153 | 3,684 | (11.3\%) | 0.8\% |
| Department of State | 1,705 | 1,797 | 5.4\% | 0.4\% |
| Department of Commerce | 979 | 1,371 | 40.0\% | 0.3\% |
| Department of Justice | 1,491 | 1,022 | (31.4\%) | 0.2\% |
| Department of Housing and Urban Development | 1,132 | 469 | (58.6\%) | 0.1\% |
| Nat'l. Endowment for the Humanities | 1,033 | 441 | (57.3\%) | 0.1\% |
| General Services Administration | 238 | 183 | 23.1\% | 0.0\% |
| Department of Transportation | 348 | 174 | (49.9\%) | 0.0\% |
| Department of Agriculture | 108 | 148 | 37.1\% | 0.0\% |
| National Endowment for the Arts | 48 | 93 | 93.2\% | 0.0\% |
| Central Intelligence Agency | 45 | 56 | 23.6\% | 0.0\% |
| Department of Veterans Affairs | 174 | 8 | (95.3\%) | 0.0\% |
| Other ${ }^{(2)}$ | 1,690 | 2,020 | 19.6\% | 0.4\% |
| GRAND TOTAL ${ }^{(3)}$ | \$412,664 | \$468,312 | 13.5\% | 100.0\% |

(2) Other includes U.S. Information Agency, and 10 other Federal Agencies.
(3) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2003 is \$47,995 and for FY2004 is $\$ 54,045$ ). Totals exclude financial aid.
SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

Non-Federal Sponsored Research: FY2003 - FY2004

## Expressed in thousands of dollars

| ACADEMIC DEPARTMENTS | FY2003 |  |  | FY2004 |  |  | Change in Total Exp. 2003/2004 | FY2004 <br> Indirect as \% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct <br> Costs | Indirect <br> Costs | Total Costs | Direct <br> Costs | Indirect <br> Costs | Total Costs |  |  |
| FAS |  |  |  |  |  |  |  |  |
| Arts \& Sciences | \$11,282 | \$583 | \$11,866 | \$14,379 | \$1,196 | \$15,575 | 31.3\% | 7.7\% |
| Division of Engineering and Applied Sciences | 1,415 | 278 | 1,693 | 1,123 | 261 | 1,384 | (18.2\%) | 18.8\% |
| Harvard College Library | 19 | - | 19 | - | - | - | (100.0\%) | - |
| Museum of Comparative Zoologyl Peabody Museum | 147 | 2 | 149 | 238 | 11 | 249 | 67.2\% | 4.5\% |
| College Life, Athletics, Grad Dorms | - | - | - | - | - | - | - | - |
| FAS Subtotal | \$12,863 | \$863 | \$13,726 | \$15,740 | \$1,468 | \$17,208 | 25.4\% | 8.5\% |
| School of Business Administration | 190 | 4 | 194 | 216 | - | 216 | 11.6\% | 0.0\% |
| School of Dental Medicine | 344 | 60 | 404 | 94 | 38 | 132 | (67.2\%) | 28.9\% |
| School of Design | 212 | 9 | 221 | 334 | 33 | 367 | 66.1\% | 9.0\% |
| Divinity School | 767 | 49 | 816 | 526 | 18 | 543 | (33.4\%) | 3.3\% |
| Graduate School of Education | 8,181 | 656 | 8,837 | 7,460 | 535 | 7,995 | (9.5\%) | 6.7\% |
| JFK School of Government | 16,446 | 2,116 | 18,562 | 14,525 | 1,943 | 16,468 | (11.3\%) | 11.8\% |
| Law School | 4,748 | 273 | 5,021 | 4,696 | 290 | 4,986 | (0.7\%) | 5.8\% |
| Medical School | 41,185 | 3,357 | 44,541 | 36,229 | 780 | 37,010 | (16.9\%) | 2.1\% |
| School of Public Health | 27,877 | 4,018 | 31,895 | 30,314 | 3,823 | 34,137 | 7.0\% | 11.2\% |
| Radcliffe Institute for Advanced |  |  |  |  |  |  |  |  |
| Study | 591 | 30 | 621 | 613 | 9 | 621 | 0.0\% | 1.4\% |
| Other Faculties Subtotal | \$100,540 | \$10,571 | \$111,110 | \$95,006 | \$7,469 | \$102,475 | (7.8\%) | 7.3\% |
| Other Academic Departments ${ }^{(1)}$ | \$955 | \$51 | \$1,006 | \$1,587 | \$82 | \$1,669 | 65.9\% | 4.9\% |
| Service and Other Departments ${ }^{(2)}$ | \$401 | \$39 | \$440 | \$908 | \$21 | \$929 | 111.2\% | 2.3\% |
| GRAND TOTAL ${ }^{(3)}$ | \$114,758 | \$11,525 | \$126,283 | \$113,241 | \$9,040 | \$122,281 | (3.2\%) | 7.4\% |

[^14]
## Expenditures under Non-Federal Sponsored Research by Sponsor Source: FY2004

Expressed in thousands of dollars

| FAS | Hospitals \& Other Universities | State, Local \& Foreign Governmen | undations | Corporations | Research Other <br> Institutes Sources |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Faculty of Arts \& Sciences | \$362 | \$145 | \$12,387 | \$894 | \$1,312 | \$474 | \$15,575 |
| Division of Engineering and Applied Sciences | - | - | 572 | 805 | - | 7 | 1,384 |
| Harvard College Library | - | - | - | - | - | - | - |
| Museum of Comp. <br> Zoology/Peabody Museum | 66 | - | 172 | - | 11 | - | 249 |
| College Life, Athletics, Grad Dorms | - | - | - | - | - | - | - |
| FAS Subtotal | \$428 | \$145 | \$13,131 | \$1,699 | \$1,323 | \$481 | \$17,208 |
| School of Business Administration | - | - | 216 | - | - | - | 216 |
| School of Dental Medicine | - | 6 | 12 | 108 | - | 7 | 132 |
| School of Design | - | (12) | 217 | 112 | - | 50 | 367 |
| Divinity School | - | - | 290 | - | 254 | - | 543 |
| Graduate School of Education | 200 | 625 | 6,690 | 64 | 92 | 323 | 7,995 |
| JFK School of Government | 121 | 1,555 | 10,427 | 1,766 | 201 | 2,397 | 16,468 |
| Law School | 16 | 50 | 4,705 | 108 | 90 | 17 | 4,986 |
| Medical School | 604 | 2,443 | 23,600 | 3,879 | 3,403 | 3,082 | 37,010 |
| School of Public Health | 1,187 | 5,621 | 24,236 | 2,038 | 52 | 1,003 | 34,137 |
| Radcliffe Institute for Advanced Study | + | - | 621 | - | - | - | 621 |
| Other Faculties Subtotal | \$2,127 | \$10,288 | \$71,014 | \$8,075 | \$4,092 | \$6,880 | \$102,475 |
| Other Academic Departments ${ }^{(1)}$ | - | \$6 | \$1,595 | - | - | \$68 | \$1,669 |
| Service and Other Departments ${ }^{(2)}$ | - | - | \$619 | \$310 | - | - | \$929 |
| GRAND TOTAL ${ }^{(3)}$ | \$2,555 | \$10,439 | \$86,359 | \$10,084 | \$5,415 | \$7,429 | \$122,281 |



[^15]
## Historical Funding of Research by Sponsor

Expressed in thousands of dollars

## Federal (Prime and Once-Removed)

National Institutes of Health
National Science Foundation

Other DHHS
Department of Defense
Department of Energy
Nat'l. Aeronautics \& Space Administration
Department of Education
Environmental Protection Agency
Agency for International Development
Department of Justice
National Endowment for the Humanities Other ${ }^{(1)}$

Federal Total

| Fiscal Year |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ |
| $\$ 218,137$ | $\$ 241,567$ | $\$ 283,112$ | $\$ 297,035$ | $\$ 343,248$ |
| 25,587 | 28,087 | 32,665 | 30,437 | 37,525 |
| 14,308 | 19,109 | 18,549 | 22,714 | 24,621 |
| 15,962 | 13,615 | 16,569 | 19,060 | 18,222 |
| 8,649 | 8,428 | 8,751 | 10,701 | 12,897 |
| 10,246 | 9,339 | 9,803 | 9,402 | 10,429 |
| 6,045 | 5,514 | 6,634 | 6,096 | 5,393 |
| 4,446 | 4,398 | 4,025 | 4,077 | 4,513 |
| 15,650 | 8,490 | 4,286 | 4,153 | 3,684 |
| 3,187 | 3,544 | 2,884 | 1,491 | 1,022 |
| 1,212 | 981 | 613 | 1,033 | 441 |
| 5,130 | 5,713 | 6,244 | 6,465 | 6,317 |
| $\mathbf{\$ 3 2 8 , 5 6 0}$ | $\mathbf{\$ 3 4 8 , 7 8 5}$ | $\mathbf{\$ 3 9 4 , 1 3 5}$ | $\mathbf{\$ 4 1 2 , 6 6 4}$ | $\mathbf{\$ 4 6 8 , 3 1 2}$ |
|  |  |  |  |  |

## Non-Federal

## Foundations <br> State, Local \& Foreign Government <br> Corporations

| $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ | $\mathbf{2 0 0 3}$ | $\mathbf{2 0 0 4}$ |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 56,950$ | $\$ 92,557$ | $\$ 89,503$ | $\$ 89,251$ | $\$ 86,359$ |
| 14,015 | 9,944 | 9,840 | 10,629 | 10,439 |
| 15,471 | 18,425 | 13,875 | 9,916 | 10,084 |
| 9,779 | 10,028 | 8,828 | 8,886 | 7,429 |
| 4,426 | 5,580 | 3,751 | 5,347 | 5,415 |
| 1,579 | 1,930 | 2,172 | 2,254 | 2,555 |
| $\mathbf{\$ 1 0 2 , 2 2 0}$ | $\mathbf{\$ 1 3 8 , 4 6 4}$ | $\mathbf{\$ 1 2 7 , 9 7 0}$ | $\mathbf{\$ 1 2 6 , 2 8 3}$ | $\mathbf{\$ 1 2 2 , \mathbf { 2 8 1 }}$ |
| $\mathbf{\$ 4 3 0 , 7 8 0}$ | $\mathbf{\$ 4 8 7 , 2 4 9}$ | $\mathbf{\$ 5 2 2 , 1 0 4}$ | $\mathbf{\$ 5 3 8 , 9 4 7}$ | $\mathbf{\$ 5 9 0 , 5 9 3}$ |

## Growth in Sponsored Projects

Expressed in millions of dollars

| Fiscal Year | Expenditure Actual \$ | \% <br> Change |  | \% Change <br> in FY04 \$ |
| :---: | :---: | :---: | :---: | :---: |
| 2000 | \$430.8 | - | \$473.5 |  |
| 2001 | 487.2 | 13.1\% | 517.9 | 9.4\% |
| 2002 | 522.1 | 7.2\% | 545.2 | 5.3\% |
| 2003 | 538.9 | 3.2\% | 550.7 | 1.0\% |
| 2004 | \$590.6 | 9.6\% | \$590.6 | 7.2\% |

[^16]
## Harvard University Library System

## The Harvard Library

The Harvard University Library, founded in 1638, is the largest academic library system in the world. Harvard's extensive collections serve as invaluable resources for students, faculty, and researchers. Through its use of cuttingedge technology, the Harvard University Library is offering online access to an increasing number of library resources. For more information about Harvard's libraries, visit http://lib.harvard.edu.

## Harvard's Library Holdings

Harvard's library research resources include over 15.39 million volumes, approximately 7.5 million photographs, millions of manuscript pages, recordings, maps, ephemera, and an exploding number of digital resources, which, together, are under the day-to-day care and management of the 1,400 full-time-equivalent staff members in the nearly 90 libraries located across the University.

## The University Library System

Through the Harvard University Library (HUL), Harvard's numerous libraries are gathered into a single system. HUL is a department of the University's Central Administration that reports to the president and is headed by the senior faculty member who holds the title of Carl H. Pforzheimer University Professor and Director of the University Library. In addition to serving as the head of HUL, the director interprets the technical and organizational challenges of the library system to the president and serves as chief steward of the collections for the Harvard Corporation.

HUL operates programs and services that lay the foundations for the acquisition, dissemination, and preservation of those holdings. HUL's programs and services cover five service areas:
-- Office for Information Systems, which provides information systems and services that support the work of the Harvard Libraries;
-- Harvard Depository, a state-of-the art climate-controlled paper-based storage and retrieval facility;
-- Harvard University Archives, including the Records Management Office, which is responsible for the institutional memory of the University, including University records and related historical collections;
-- Open Collections Program, which creates comprehensive, subject-based digital collections that will benefit teaching, learning, and research worldwide; and
-- Weissman Preservation Center, which manages programs, projects, and services dedicated to preserving the vast collections held in the Harvard University Library system.

## Summary of University Library Growth and Expenditures FY2004


(1) Net increase refers to the increase in volumes after accounting for replacement of previously-owned volumes.
(2) Due to rounding, expenditures may be slightly different than reported in the Library Annual Report.
(3) Expenditures for HD reflect operations but exclude the interest and amortization for the Harvard Depository of $\$ 1,792,563$. SOURCE: HARVARD UNIVERSITY LIBRARY ANNUAL REPORT 2003-2004

| Library Collections: FY2004 | Increase FY2004 |  | Volumes <br> \& Pamphlets FY2004 ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: |
|  | Gross | Net |  |
| University Library |  |  |  |
| University Archives | 620 | 620 | 116,015 |
| Weissman Preservation Center | 271 | 271 | 374 |
| Library of the Faculty of Arts \& Sciences (Harvard College Library) |  |  |  |
| Central Collections |  |  |  |
| Cabot | 5,939 | $(13,912)$ | 203,912 |
| Fine Arts | 9,323 | 8,142 | 323,351 |
| Geological Sciences | 223 | 223 | 66,960 |
| Harvard - Yenching | 29,499 | 29,499 | 1,092,912 |
| Hilles | 2,277 | 2,007 | 190,501 |
| Houghton | 3,341 | 2,810 | 475,268 |
| Lamont | 3,191 | $(6,189)$ | 191,248 |
| Littauer | 4,876 | 2,989 | 427,707 |
| Loeb Music | 7,253 | 7,053 | 244,706 |
| Social Sciences Program | 2,016 | $(1,806)$ | 50,513 |
| Tozzer (Peabody Museum) | 5,061 | 5,043 | 243,278 |
| Widener | 133,314 | 131,523 | 5,940,871 |
| House Libraries ${ }^{(2)}$ |  | - | 130,687 |
| Department \& Divisional Libraries ${ }^{(3)}$ | 6,747 | 5,333 | 340,103 |
| Special Libraries |  |  |  |
| Biblioteca Berenson | 3,472 | 3,472 | 140,094 |
| Botany Libraries | 3,809 | 3,807 | 285,480 |
| Career Reference | 215 | (17) | 5,124 |
| Center for Astrophysics: Wolbach Library | 1,338 | 1,280 | 75,786 |
| Center for European Studies | 364 | 364 | 13,244 |
| Center for Hellenic Studies | 1,190 | 1,190 | 54,690 |
| Center for International Affairs | - | - | 9,695 |
| Center for Middle Eastern Studies ${ }^{(4)}$ | - | - | - |
| Dumbarton Oaks Research Library | 7,775 | 7,252 | 195,216 |
| Fairbank Research Center | 1,000 | 1,000 | 27,800 |
| Gibb Islamic Seminar | 19 | 19 | 7,517 |
| Grossman Library for University Extension | 588 | 588 | 5,125 |
| Harvard Forest in Petersham | 100 | $(3,000)$ | 25,500 |
| Harvard Planning Information Research Center | 205 | 205 | 808 |
| Milman Parry Collection of Oral Literature |  | - | 1,200 |
| Museum of Comparative Zoology | 3,432 | 3,432 | 291,991 |
| Nieman Collection of Contemporary Journalism | 345 | 345 | 3,230 |
| Davis Center (formerly Russian Research Center) | 305 | 295 | 19,178 |
| Ukrainian Research Institute: Reference | 38 | 38 | 3,336 |
| University Development Office | 55 | 51 | 5,352 |
| Graduate and Professional School Libraries |  |  |  |
| Business: Baker Library | 5,900 | 2,576 | 634,849 |
| Design: Frances L. Loeb | 4,556 | 3,740 | 284,564 |
| Divinity: Andover - Harvard Theological | 6,905 | 6,720 | 475,094 |
| Education: Monroe C. Gutman | 3,571 | 3,182 | 201,620 |
| JFK School of Government ${ }^{(5)}$ | 2,847 | 506 | 63,188 |
| Law School | 30,379 | 15,381 | 1,704,219 |
| Medicine, Public Health and Dental Medicine |  |  |  |
| Center for Population Studies | 588 | 585 | 16,309 |
| Francis A. Countway Library of Medicine | 8,719 | 7,978 | 707,484 |
| New England Primate Research Center | 250 | (50) | 14,412 |
| Radclife Institute for Advanced Study |  |  |  |
| Henry A. Murray Research Center | - | - | 277 |
| Schlesinger Library on History of American Women | 257 | 35 | 81,118 |
| TOTAL UNIVERSITY COLLECTION | 302,173 | 234,580 | 15,391,906 |

(1) Volumes and Pamphlets for individual libraries include volumes transferred to the Depository. Totals reflect corrections in count.
(2) Includes Adams, Cabot, Currier, Dudley, Dunster, Eliot, Kirkland, Leverett, Lowell, Mather, Pforzheimer, Quincy, Winthrop.
(3) Includes Afro-American Studies; Applied Sciences: Gordon McKay, Biochemical Sciences, Bio Labs; Celtic: F.N. Robinson; Chemistry; Classics: H.W. Smyth, Center on Contemporary Japan; English: Child Memorial; History; History of Science; Linguistics; Mathematics: G.D. Birkoff; Medieval Studies Library; Near Eastern Languages \& Literatures; Paleography; Philosophy: Robbins; Physics; Psychology; Sanskrit \& Indian Studies; Sociology \& Social Relations; Statistics.
(4) The Center for Middle Eastern Studies Library closed in FY03. Collection either sold, or sent to Weatherhead Center for International Affairs and/or Houghton Library.
(5) Includes the Belfer Center for Science and International Affairs.

SOURCE: HARVARD UNIVERSITY LIBRARY ANNUAL REPORT 2003-2004

## Total University Income and Expenses Year Ended June 30, 2004

Expressed in thousands of dollars
Total Income - \$2,597,706


Total Expenses - \$2,560,919


Departmental Operating Expenses Year Ended June 30, 2004 (y)

## Expressed in thousands of dollars

|  | Salaries and Wages | Employee Benefits | Scholarships/ Student Awards | Less: Financial Aid Applied against Income | Equipment and Supplies | $\begin{array}{r} \text { Space } \\ \text { and } \\ \text { Occupancy } \\ \hline \end{array}$ | Depreciation | Other Expenses ${ }^{(1)}$ | Total <br> Expenses |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty of Arts \& Sciences |  |  |  |  |  |  |  |  |  |
| Faculty of Arts \& Sciences | \$294,460 | \$60,185 | \$133,353 | $(\$ 100,214)$ | \$51,956 | \$104,372 | \$51,734 | \$104,319 | \$700,165 |
| Division of Continuing Education | 16,342 | 2,932 | 4,227 | $(4,200)$ | 1,116 | 1,810 | 704 | 11,648 | 34,579 |
| FAS Museums | 10,405 | 2,626 | 1,004 | - | 1,638 | 2,852 | 1,015 | 5,619 | 25,159 |
| Total Faculty of Arts \& Sciences | \$321,207 | \$65,743 | \$138,584 | (\$104,414) | \$54,710 | \$109,034 | \$53,453 | \$121,586 | \$759,903 |
| School of Business Administration | 114,266 | 25,368 | 12,620 | $(10,836)$ | 26,767 | 21,327 | 13,003 | 89,691 | 292,206 |
| School of Dental Medicine | 10,864 | 2,667 | 2,601 | (956 ) | 1,943 | 1,232 | 999 | 5,187 | 24,537 |
| Graduate School of Design | 12,917 | 2,690 | 4,219 | $(3,663)$ | 1,679 | 2,873 | 901 | 6,503 | 28,119 |
| Divinity School | 10,591 | 2,342 | 5,601 | $(4,714)$ | 1,158 | 2,130 | 1,144 | 3,199 | 21,451 |
| Graduate School of Education | 26,793 | 5,723 | 6,519 | $(4,945)$ | 1,628 | 4,011 | 1,566 | 13,268 | 54,563 |
| School of Government | 48,169 | 11,193 | 11,550 | $(7,948)$ | 6,045 | 11,157 | 2,445 | 24,013 | 106,624 |
| Law School | 50,314 | 11,348 | 12,769 | $(10,296)$ | 5,760 | 14,257 | 4,683 | 25,358 | 114,193 |
| Medical School | 152,466 | 37,501 | 44,671 | $(16,702$ ) | 46,230 | 67,486 | 42,679 | 107,446 | 481,777 |
| Radcliffe Institute for Advanced Study | 7,372 | 1,762 | 2,722 | - | 420 | 1,052 | 428 | 3,755 | 17,511 |
| School of Public Health | 74,882 | 17,414 | 12,389 | $(5,838)$ | 12,543 | 22,178 | 9,246 | 65,605 | 208,419 |
| Other Faculties Subtotal | \$508,634 | \$118,008 | \$115,661 | $(\$ 65,898)$ | \$104,173 | \$147,703 | \$77,094 | \$344,025 | \$1,349,400 |
| Total Faculties | \$829,841 | \$183,751 | \$254,245 | (\$170,312) | \$158,883 | \$256,737 | \$130,547 | \$465,611 | \$2,109,303 |
| Arnold Arboretum | 3,916 | 1,015 | 70 | - | 437 | 672 | 200 | 1,805 | 8,115 |
| Harvard University Art Museums | 9,550 | 2,539 | 55 | - | 4,167 | 1,005 | 1,439 | 3,373 | 22,128 |
| Joint Center for Housing Studies | 998 | 256 | 24 | - | 60 | 155 | - | 622 | 2,115 |
| Nieman Foundation | 1,188 | 322 | 1,135 | - | 137 | 158 | 26 | 1,607 | 4,573 |
| Villa I Tatti | 2,175 | 683 | 712 | - | 611 | 735 | 174 | 1,097 | 6,187 |
| Other Academic Departments Subtotal | \$17,827 | \$4,815 | \$1,996 | - | \$5,412 | \$2,725 | \$1,839 | \$8,504 | \$43,118 |
| Service Departments | \$103,262 | \$28,248 | \$543 | - | \$39,224 | (\$4,875) | \$30,394 | \$5,930 | \$202,726 |
| Memorial Church | \$1,243 | \$306 | - | - | \$94 | \$746 | \$87 | \$553 | \$3,029 |
| Central Administration ${ }^{(2)}$ | \$83,855 | \$87,161 | \$6,067 | $(\$ 3,125)$ | -\$5,303 | \$7,300 | \$19,271 | \$7,517 | \$202,743 |
| TOTAL UNIVERSITY EXPENSES | \$1,036,028 | \$304,281 | \$262,851 | (\$173,437) | \$198,310 | \$262,633 | \$182,138 | \$488,115 | \$2,560,919 |

(1) Includes expense credits and transfers.
(2) Includes Harvard University Library and other University funds.

SOURCE: UNIVERSITY ACCOUNTING SERVICES

## Physical Plant: FY2004

The University owns and operates more than five hundred buildings of varying sizes and characteristics, spread over a wide geographic area. They encompass approximately 21.5 million gross square feet of space. The physical plant provides living space for students and faculty, research facilities to advance our base of knowledge, classroom and library spaces for the dissemination of knowledge, and space for administrative and support services.

| Location ${ }^{(1)}$ | Acres | $\begin{gathered} \text { Gross Square } \\ \text { Footage of } \\ \text { Buildings (in } 000 \text { 's) } \\ \hline \end{gathered}$ | Principal Activity on Site |
| :---: | :---: | :---: | :---: |
| Cambridge, MA | 224 | 13,202 | Main Campus |
| Boston, MA | 22 | 2,396 | Medical and Dental Schools, School of Public Health |
| Boston (Allston) | 347 | 4,116 | Business School; Printing and Publisher; Athletics; Other |
| Boston (Jamaica Plain) | 233 | 41 | Arnold Arboretum |
| Watertown, MA | 29 | 1,160 | Arsenal Buildings |
| Weston, MA | 66 | 11 | Case Estates (Arnold Arboretum) |
| Somerville, MA | 2 | 16 | Affiliated Housing |
| Medford, MA | 1 |  |  |
| Bedford, MA | 79 | 11 | Concord Field Station |
| Carlisle, MA | 69 |  | Concord Field Station |
| Concord, MA | 605 |  | Field Station (Museum of Comparative Zoology) |
| Marlborough, MA | 50 |  | Animal Research Center (NERPC) |
| Southborough, MA | 87 | 229 | Harvard Depository |
| Petersham, MA | 2,648 | 71 | Harvard Forest (Forestry, Botany) |
| Hamilton, MA | 99 |  | Harvard Forest |
| Phillipston, MA | 205 |  | Harvard Forest |
| Royalston, MA | 57 |  | Harvard Forest |
| Harvard, MA | 37 | 19 | Agassiz Cottage (Observatory) |
| Shrewsbury, MA | 6 | 16 | Artemas Ward Homestead (Museum) |
| Kittery Point \& Sutton Island, ME | n/a | 12 | Howells Memorial \& Kendall Houses |
| Ledyard, CT | n/a | 21 | Red Top, Crew Quarters |
| Washington, DC | 16 | 150 | Dumbarton Oaks \& Center for Hellenic Studies |
| Florence, Italy | n/a | 94 | Villa I Tatti - Ctr. for Italian Renaissance Studies |
| TOTAL | 4,882 | 21,565 |  |

[^17]
## Building Ownership

|  | Number of Buildings | Gross Square Footage |  |  | Gross Square Footage |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | of Buildings (in 000's) | As a \% of Total |  | $\begin{aligned} & \hline \text { of Buildings } \\ & \text { (in } 000 \text { 's) } \\ & \hline \end{aligned}$ | As a \% of Total |
| FAS | 260 | 8,606 | 39.9\% | Residential/Dormitory | 6,617 | 30.7\% |
| Radcliffe | 15 | 284 | 1.3\% | Office/Classroom | 4,874 | 22.6\% |
| Business | 33 | 1,470 | 6.8\% | Lab/Studio | 3,676 | 17.0\% |
| Dental | 2 | 52 | 0.2\% | Library | 1,556 | 7.2\% |
| Design | 2 | 179 | 0.8\% | Assembly/Museum | 1,146 | 5.3\% |
| Divinity | 7 | 180 | 0.8\% | Support | 1,552 | 7.2\% |
| Education | 6 | 215 | 1.0\% | Commercial | 1,175 | 5.4\% |
| Government | 4 | 264 | 1.2\% | Athletic | 891 | 4.1\% |
| Law | 19 | 920 | 4.3\% | Health Care | 79 | 0.4\% |
| Medical | 24 | 1,885 | 8.7\% | TOTAL | 21,566 | 100.0\% |

## Additions to the Physical Plant



[^18]Market Value of Endowment Funds as of June 30, 2004
Expressed in thousands of dollars
Individual Unit Value: \$1,215.68 ${ }^{(1)}$
Arts and Sciences ${ }^{(2)}$
Business
Dental
Design
Divinity
Education
Government ${ }^{(3)}$
Law
Medical
Radcliffe Institute for Advanced Study
Public Health
Other Academic Departments ${ }^{(4)}$
Central Administration ${ }^{(5)}$
Subtotal
Pledge Balances
Interests in Perpetual Trusts held by
Others

| Endowment Market Value ${ }^{(1)}$ | Participating <br> Units | Market Value <br> \% of Total |
| :---: | :---: | :---: |
| \$10,256,052 | 8,423,517 | 46.8\% |
| 1,602,580 | 1,307,762 | 7.3\% |
| 140,214 | 115,338 | 0.6\% |
| 283,266 | 233,010 | 1.3\% |
| 400,107 | 329,122 | 1.8\% |
| 342,062 | 281,375 | 1.6\% |
| 672,674 | 547,420 | 3.1\% |
| 1,099,556 | 902,360 | 5.0\% |
| 2,463,945 | 2,026,055 | 11.3\% |
| 355,221 | 292,115 | 1.6\% |
| 743,238 | 611,376 | 3.4\% |
| 867,137 | 711,243 | 4.0\% |
| 2,672,320 | 2,192,163 | 12.2\% |
| \$21,898,372 | 17,972,856 | 100.0\% |
| 443,656 | - | - |
| 245,277 | - | - |
| \$22,587,305 | 17,972,856 | 100.0\% |

Historical Market Value of Endowment
Arts and Sciences ${ }^{(2)}$
Business
Dental
Design
Divinity
Education
Government ${ }^{(3)}$
Law
Medical
Radcliffe Institute for Advanced Study
Public Health
Other Academic Departments ${ }^{(4)}$
Central Administration ${ }^{(5)}$
Subtotal
Pledge Balances
Interests in Perpetual Trusts held by
Others
Total Endowment

| June 30, 2001 | June 30, 2002 | June 30, 2003 |
| ---: | ---: | ---: |
| $\$ 7,673,418$ | $\$ 7,902,050$ | $\$ 8,743,246$ |
| $1,214,511$ | $1,192,032$ | $1,330,368$ |
| 115,081 | 111,771 | 120,992 |
| 236,345 | 223,400 | 244,803 |
| 338,822 | 321,475 | 346,614 |
| 284,855 | 272,016 | 294,038 |
| 559,857 | 531,909 | 582,141 |
| 877,192 | 840,291 | 927,308 |
| $1,993,657$ | $1,913,922$ | $2,094,252$ |
| 304,942 | 256,352 | 289,939 |
| 616,604 | 587,200 | 633,753 |
| $1,214,162$ | 683,920 | 742,188 |
| $2,221,290$ | $2,110,918$ | $2,284,532$ |
| $\mathbf{\$ 1 7 , 6 5 0 , 7 3 6}$ | $\mathbf{\$ 1 6 , 9 4 7 , 2 5 6}$ | $\mathbf{\$ 1 8 , 6 3 4 , 1 7 4}$ |
| $\mathbf{3 0 8 , 3 5 6}$ | $\mathbf{3 4 8 , 2 6 4}$ | 445,244 |
|  |  |  |
| $\mathbf{3 0 0 , 1 0 7}$ | $\mathbf{2 2 2 , 5 0 1}$ | 215,317 |
| $\mathbf{\$ 1 8 , 2 5 9 , 1 9 9}$ | $\mathbf{\$ 1 7 , 5 1 8 , 0 2 1}$ | $\mathbf{\$ 1 9 , 2 9 4 , 7 3 5}$ |

(1) Market value also includes endowment funds that are not unitized. This accounts for the difference between (unit price x number of units) and market value.
(2) Arts and Sciences includes: Continuing Education, DEAS, College Library, Museums, GSAS, Athletics, and College Life and Student Services. As of July 1, 2001, Dumbarton Oaks is included in Arts and Sciences.
(3) Government includes Institute of Politics.
(4) Other Academic Departments include: Arnold Arboretum, Dumbarton Oaks (FY01), Harvard Institute for International Development, Harvard University Art Museums, Nieman Foundation and Villa I Tatti.
(5) In addition to Central Administration, includes the President's Funds, University Professorships, University Press, University Health Services and Memorial Church.

Historical Endowment Performance: FY1985-FY2005

| Fiscal | Unit Value at Beginning of the Year ${ }^{(1)}$ | Dollar Value and Percentage Beginning Value Per Unit |  |  |  |  |  | Actual <br> Distribution <br> Per Unit <br> 7.58 | Spending <br> Rate $^{(4)}$ <br> $4.92 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year |  | Income |  | Capital Gain |  | Total Return ${ }^{(2)}$ |  |  |  |
| 1985 | 154.13 | 11.52 | 7.5\% | 28.34 | 18.4\% | 39.86 | 25.9\% |  |  |
| 1986 | 182.47 | 12.53 | 6.9\% | 42.28 | 23.2\% | 54.81 | 30.0\% | 7.86 | 4.31\% |
| 1987 | 224.75 | 11.16 | 5.0\% | 32.03 | 14.3\% | 43.19 | 19.2\% | 8.09 | 3.60\% |
| 1988 | 256.78 | 10.41 | 4.1\% | 3.57 | 1.4\% | 13.98 | 5.4\% | 8.49 | 3.31\% |
| 1989 | 260.35 | 13.94 | 5.4\% | 18.27 | 7.0\% | 32.21 | 12.4\% | 10.16 | 3.90\% |
| 1990 | 278.62 | 14.57 | 5.2\% | 6.04 | 2.2\% | 20.61 | 7.4\% | 10.65 | 3.82\% |
| 1991 | 284.66 | 12.75 | 4.5\% | (9.72) | (3.4\%) | 3.03 | 1.1\% | 11.96 | 4.20\% |
| 1992 | 274.94 | 11.87 | 4.3\% | 20.26 | 7.4\% | 32.13 | 11.7\% | 12.44 | 4.52\% |
| 1993 | 295.20 | 11.70 | 4.0\% | 36.68 | 12.4\% | 48.38 | 16.4\% | 14.08 | 4.77\% |
| 1994 | 331.88 | 13.19 | 4.0\% | 19.05 | 5.7\% | 32.24 | 9.7\% | 15.01 | 4.52\% |
| 1995 | 350.93 | 11.90 | 3.4\% | 45.87 | 13.1\% | 57.77 | 16.5\% | 16.07 | 4.58\% |
| 1996 | 396.80 | 15.23 | 3.8\% | 86.03 | 21.7\% | 101.26 | 25.5\% | 17.20 | 4.33\% |
| $1997{ }^{(5)}$ | 482.83 | 14.60 | 3.0\% | 106.53 | 22.1\% | 121.13 | 25.1\% | 19.84 | 4.11\% |
| 1998 | 589.36 | 10.64 | 1.8\% | 108.45 | 18.4\% | 119.09 | 20.2\% | 21.90 | 3.72\% |
| 1999 | 697.81 | 21.57 | 3.1\% | 60.94 | 8.7\% | 82.51 | 11.8\% | 23.14 | 3.32\% |
| 2000 | 758.75 | 14.42 | 1.9\% | 227.20 | 29.9\% | 241.62 | 31.8\% | 30.15 | 3.97\% |
| 2001 | 985.95 | 19.10 | 1.9\% | (45.75) | (4.6\%) | (26.65) | (2.7\%) | 32.92 | 3.34\% |
| 2002 | 940.20 | 20.63 | 2.2\% | (25.42) | (2.7\%) | (4.79) | (0.5\%) | 45.32 | 4.82\% |
| 2003 | 914.78 | 13.88 | 1.5\% | 98.73 | 10.8\% | 112.61 | 12.3\% | 47.11 | 5.15\% |
| 2004 | 1013.51 | 10.39 | 1.0\% | 202.17 | 19.9\% | 212.56 | 21.0\% | 49.70 | 4.90\% |
| 2005 | \$1,215.68 | * | * | * | * | * | * | \$54.17 | 4.46\% |

## Average Annual Growth Rates

| $\mathbf{2 0}$ YEAR | $10.9 \%$ | - | - | - | - | - | - | $10.3 \%$ |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathbf{1 0}$ YEAR | $13.2 \%$ | - | - | - | - | - | - | $12.9 \%$ |
| $\mathbf{5}$ YEAR | $9.9 \%$ | - | - | - | - | - | - | $12.4 \%$ |
| $\mathbf{1}$ YEAR | $19.9 \%$ | - | - | - | - | - | - | $9.0 \%$ |

[^19]

Harvard College is the oldest institution of higher learning in the United States. It was established in 1636 by vote of the Great and General Court of the Massachusetts Bay Colony and was named for its first benefactor, John Harvard of Charlestown, Massachusetts. Upon his death in 1638, the young minister left his library and half his estate to the new College. Founded 16 years after the arrival of the Pilgrims at Plymouth, the College has grown from nine students with a single master to an enrollment of more than 19,000 degree candidates, including undergraduates and students in 10 graduate and professional schools.


[^0]:    (1) Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
    (2) Between January 1997 and January 2001, the Business School instituted a second matriculation date for its MBA Program. These: are not reflected in the counts above. Enrollments were 312 in January 1999, 301 in January 2000 and 341 in January 2001.
    (3) These figures exclude postdoctoral students enrolled in a clinical specialty. See page 16 for Dental Clinical Specialty counts.
    (4) Includes degree candidates from the Extension School. Not adjusted for joint degree students.
    (5) 1st-Professional degrees include DMD, JD, MDiv, and MD.

[^1]:    (1) Not adjusted for joint degree students.

[^2]:    (1) Not adjusted for joint degree students

    SOURCE: REGISTRAR OFFICES

[^3]:    (1) Not adjusted for joint degree students. SOURCE: REGISTRAR OFFICES

[^4]:    (1) Not adjusted for joint degree students.

[^5]:    (1) Counts include full-time degree and non-degree students only, which include transfer and special students, visiting undergradu and Extension School enrollees. Counts exclude executive education and professional development programs.

[^6]:    (1) Counts include full-time degree and non-degree students only, which includes transfer and special students,
    visiting undergraduates, and Extension School enrollees. Counts exclude executive education and professional development programs. Countries listed above are for Fall 2004. Information on countries for enrollments in prior years can be obtained from the International Office. SOURCE: INTERNATIONAL OFFICE

[^7]:    (1) Counts include matriculating Harvard students enrolled in Harvard courses during the summer session.
    (2) Beginning with 2004, high school students are counted as undergraduates instead of Secondary School students.
    (3) Non-degree enrollments include all students enrolled on October 15 in at least one class that is creditable toward a degree or formal aw.
    (4) Includes post-doctorate in clinical specialty certification programs.
    (5) Counts are for the first semester only. This significantly undercounts yearly enrollment in the Extension School as a roughly equal nun new students might be enrolled in the second semester.
    SOURCE: HARVARD UNIVERSITY EXTENSION SCHOOL AND REGISTRAR OFFICES

[^8]:    (1) Counts include all faculty currently appointed. Other Teaching Faculty includes non-tenured Professors; non-tenured Professors of Practice; Director of Studies; Librarian III-Dumbarton Oaks; Preceptor, Senior; Lecturer; Preceptor; Professor, Adjunct; Professor, Assistant Adjunct; Professor, Associate Adjunct; Professor, Assistant Clinical; Professor, Associate Clinical; Visiting Faculty and Visiting Scientist. University Professors are special endowed positions and are the University's highest professorial distinction. These Professors were originally appointed to the following faculties: Arts and Sciences, twelve; Business, two; Government, one; and Law, two. They are included in the individual School counts.
    (2) Medical and Dental Associate Professors and Assistant Professor counts include Associate Clinical Professors and Assistant Clinical Professors.
    (3) University total includes faculty based in other academic units.

    NOTE: In the Fall of 2002, the University implemented a new Human Resource system. The new system allows for additional classification such as breaking out tenured vs. non-tenured professors. Therefore, certain line items are not always comparable to prior years.

[^9]:    (1) Figures do not include temporary employees (except limited regular guards and custodians), LHT's (less-than-half-time), students or teaching fellows. Counts include only filled positions.
    (2) Counts include Academic Clinical Fellow, Coaching Assistants, Internal Post Docs, Museum Interns, Teaching Assistants and Visiting Fellows.
    (3) Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.
    (4) Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.
    (5) DEAS refers to Division of Engineering and Applied Sciences.
    (6) Museums include Museum of Comparative Zoology, Peabody Museum and Semitic Museum.

    NOTE: In the Fall of 2002, the University implemented a new Human Resource system. Therefore certain line items are not always comparable to data presented prior to Fall 2002 .
    SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

[^10]:    (1) All amounts exclude the University Health Service fee.
    (2) As of FY03, the School of Government implemented two tuition rate increases, one for 1st year students (shown above) and one for returning students (FY03 is \$25,440 and FY04 is \$27,704).
    (3) FY99 Dental School tuition is $\$ 26,050$.

    SOURCE: ANNUAL TUITION PROPOSALS APPROVED BY THE CORPORATION.

[^11]:    (1) For comparative purposes, the health services fee is included in the total amount shown for all schools, with the following exception: Cornell's health fee (\$1,059 in FY04 and \$1202 in FY05), is optional and excluded.
    (2) Princeton does not include its mandatory fee as part of its announced package. The mandatory fee has been included in the FY04 and FY05 totals for consistency and comparison.

[^12]:    (1) Amounts do not include the Law School, Business School or the School of Government funding for graduates in the Low Income Protection Plan/Loan Repayment Assistance Programs.

[^13]:    (1) Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies.
    (2) Includes Central Administration, Memorial Church, University Library and University Health Services.
    (3) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2003 is $\$ 47,995$ and for FY2004 is $\$ 54,045$ ). Totals exclude financial aid.
    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^14]:    (1) Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies. (2) Includes Central Administration, Memorial Church, University Library and University Health Services.
    (3) Total excludes financial aid expenditures.

    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^15]:    (1) Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation and Joint Center for Housing Studies.
    (2) Includes Central Administration, University Library and University Health Services.
    (3) Total excludes financial aid expenditures.

    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^16]:    (1) Other includes U.S. Information Agency, Department of State, Department of Housing and Urban Development, Department of Commerce, Department of Transportation, General Services Administration, Department of Veterans Affairs, Department of Agriculture, National Endowment for the Arts, and 10 other Federal Agencies. Agencies listed are for FY2004. Information on agencies in prior years can be obtained from the Office of Sponsored Research. (2) Total excludes financial aid expenditures.

    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^17]:    (1) In addition to locations listed above, Harvard has numerous smaller holdings. SOURCE: HARVARD PLANNING AND REAL ESTATE

[^18]:    SOURCE: HARVARD PLANNING AND REAL ESTATE

[^19]:    (1) Harvard's endowment comprises over 10,700 separate funds. Each fund has been unitized and the separate funds hold "units of the endowment" as their value. Column one shows the value of units as of July 1.
    (2) The total return percentage reported by the Harvard Management Company is slightly higher than the one listed above as it is calculated based on reinvestment of all earnings on a monthly basis.
    (3) As of July 1, from income earned the previous fiscal year.
    (4) Distribution per unit (actual or effective) divided by beginning of year unit value (actual or effective).
    (5) Net of the $\$ 1.28$ per unit fringe supplement, the FY97 payout is $\$ 18.56$, and the spending rate is $3.84 \%$. * Value not available at time of publication. SOURCE: INTERNAL ENDOWMENT REPORTS

